

#### ELBIT SYSTEMS REPORTS FIRST QUARTER 2022 RESULTS

# Backlog of orders at \$13.7 billion; Revenues of \$1.35 billion; Non-GAAP net income of \$54 million; GAAP net income of \$53 million; Non-GAAP net EPS of \$1.22; GAAP net EPS of \$1.19

Haifa, Israel, May 24, 2022 – Elbit Systems Ltd. (" Elbit Systems" or the "Company") (NASDAQ and TASE: ESLT), the international high technology company, reported today its consolidated results for the quarter ended March 31, 2022.

In this release, the Company is providing US-GAAP results as well as additional non-GAAP financial data, which are intended to provide investors a more comprehensive view of the Company's business results and trends. For a description of the Company's non-GAAP definitions see page 4 below, "Non-GAAP financial data". Unless otherwise stated, all financial data presented is US-GAAP financial data.

#### **Management Comment:**

**Bezhalel (Butzi) Machlis, President and CEO of Elbit Systems**, commented: "Elbit Systems is well positioned to benefit from acceleration in defense budget growth, due to its portfolio of leading technological capabilities and positions in key global defense markets. Growth in the first quarter reflects strong demand for our solutions from customers around the world.

Elbit Systems' employee retention plans include stock price linked compensation, enhancing our ability to realize the long-term growth potential. The stock price appreciation during the first quarter resulted in a sharp increase in compensation costs related to stock price linked compensation plans for employees.

We believe the growing demand for our solutions coupled with a capable and motivated workforce will be the primary drivers of future growth and the long term success of Elbit Systems."

#### First quarter 2022 results:

**Revenues** in the first quarter of 2022 were \$1,352.8 million, as compared to \$1,118.3 million in the first quarter of 2021. A major part of the growth was organic, in addition to the contribution of Sparton, which was acquired in the second quarter of 2021.

**Non-GAAP**<sup>(\*)</sup> **gross profit** amounted to \$333.3 million (24.6% of revenues) in the first quarter of 2022, as compared to \$286.2 million (25.6% of revenues) in the first quarter of 2021. **GAAP gross profit** in the first quarter of 2022 was \$326.9 million (24.2% of revenues), as compared to \$281.3 million (25.2% of revenues) in the first quarter of 2021. The GAAP and Non-GAAP gross profit in the first quarter of 2022 includes expenses of approximately \$20 million related to the effect of the significant increase in the Company's share price on employees stock price linked compensation plans.

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<sup>\*</sup> see page 4



**Research and development expenses, net** were \$100.7 million (7.4% of revenues) in the first quarter of 2022, as compared to \$84.3 million (7.5% of revenues) in the first quarter of 2021.

Marketing and selling expenses, net were \$87.0 million (6.4% of revenues) in the first quarter of 2022, as compared to \$51.5 million (4.6% of revenues) in the first quarter of 2021.

General and administrative expenses, net were \$84.3 million (6.2% of revenues) in the first quarter of 2022, as compared to \$61.8 million (5.5% of revenues) in the first quarter of 2021.

**Other operating income, net** was \$3.7 million in the first quarter of 2022, as a result of capital gain from sale of part of the activities of a subsidiary in the UK.

**Non-GAAP**<sup>(\*)</sup> **operating income** was \$65.8 million (4.9% of revenues) in the first quarter of 2022, as compared to \$92.9 million (8.3% of revenues) in the first quarter of 2021. **GAAP operating income** in the first quarter of 2022 was \$58.6 million (4.3% of revenues), as compared to \$83.8 million (7.5% of revenues) in the first quarter of 2021. GAAP and Non-GAAP<sup>(\*)</sup> operating income in the first quarter of 2022 was reduced by expenses of approximately \$35 million related to the Company's stock price linked compensation plans.

**Financial income, net** were \$1.1 million in the first quarter of 2022, as compared to financial expenses, net of \$0.2 million in the first quarter of 2021.

Other expenses, net were \$1.8 million in the first quarter of 2022, as compared to \$3.2 million in the first quarter of 2021. Other expenses, net in 2022 and 2021 were mainly related to non-service costs of pension plans.

**Taxes on income** were \$8.0 million in the first quarter of 2022, as compared to \$10.8 million in the first quarter of 2021.

**Equity in net earnings of affiliated companies and partnerships** was \$3.0 million in the first quarter of 2022 and 2021.

**Non-GAAP**<sup>(\*)</sup> **net income attributable to the Company's shareholders** in the first quarter of 2022 was \$54.3 million (4.0% of revenues), as compared to \$76.2 million (6.8% of revenues) in the first quarter of 2021. **GAAP net income attributable to the Company's shareholders** in the first quarter of 2022 was \$52.8 million (3.9% of revenues), as compared to \$72.5 million (6.5% of revenues) in the first quarter of 2021. Net income in the first quarter of 2022 was reduced by expenses of approximately \$32 million related to the Company's stock price linked compensation plans.

Non-GAAP<sup>(\*)</sup> diluted net earnings per share attributable to the Company's shareholders were \$1.22 for the first quarter of 2022, as compared to \$1.72 for the first quarter of 2021. GAAP diluted earnings per share attributable to the Company's shareholders in the first quarter of 2022 were \$1.19, as compared to \$1.64 in the first quarter of 2021. Diluted net earnings per share in the first quarter of 2022, were reduced by \$0.72 as a result of the expenses related to the Company's stock price linked compensation plans.

**The Company's backlog of orders** as of March 31, 2022 totaled \$13.7 billion, similar to the backlog as of December 31, 2021. Approximately 72% of the current backlog is attributable to orders from outside Israel. Approximately 55% of the backlog is scheduled to be performed during the remainder of 2022 and 2023.

Cash flows provided by operating activities in the three months ended March 31, 2022 were \$35.5 million, as compared to cash flows used in operating activities in the three months ended March 31, 2021 of \$13.1 million.

<sup>\*</sup> see page 4



#### Impact of the COVID-19 Pandemic on the Company:

The Coronavirus disease 2019 (COVID-19) was declared a pandemic by the World Health Organization in March 2020. COVID-19 has had significant negative impacts on the worldwide economy, resulting in disruptions to supply chains and financial markets, significant travel restrictions, facility closures and shelter-in place orders in various locations. Such disruptions also led to global shortages of electronics and other components, increased costs and extended lead times. Elbit Systems is closely monitoring the evolution of the COVID-19 pandemic and its impacts on the Company's employees, customers and suppliers, as well as on the global economy.

As we last reported on March 29, 2022, we have been taking a number of actions to protect the safety of our employees as well as maintain business continuity and secure our supply chain. We also reported on a number of activities where we are leveraging our technological capabilities to assist hospital staffs and other first responders protecting our communities from the impact of the pandemic. All of these actions remain ongoing.

We have implemented a series of cost control measures to help limit the financial impact of the pandemic on the Company, in parallel to the measures we are taking to maintain business continuity and deliveries to our customers. We also are working on efficiency initiatives with a number of our suppliers. We continue to evaluate our operations on an ongoing basis in order to adapt to the evolving business environment.

During 2021 and the first three months of 2022 our defense activities, which account for most of our business, were not materially impacted by the pandemic, although some of our businesses experienced certain disruptions due to government directed safety measures, travel restrictions and supply chain delays.

We believe that as of March 31, 2022, Elbit Systems had a healthy balance sheet, adequate levels of cash and access to credit facilities that provide liquidity when necessary. We have given high priority to cash management and adequate cash reserves to run the business.

The extent of the impact of COVID-19 on the Company's performance depends on future developments including the duration and spread of the pandemic, the measures adopted by governments to limit the spread of the pandemic, including implementation of vaccinations, and resulting actions that may be taken by our customers and our supply chain, all of which contain uncertainties. As noted in our annual report on Form 20-F, the preparation of financial reports requires us to make judgments, assumptions and estimates that affect the amounts reported. For our financial results for the quarter ended March 31, 2022, we considered the economic impact of the COVID-19 pandemic on our critical and significant accounting estimates. The expected impact of the COVID-19 pandemic did not have a material effect on our judgments, assumptions and estimates reflected in the results. However, our future results may differ materially from our estimates. As events continue to evolve in connection with the COVID-19 pandemic, the estimates we use in future periods may change materially.

<sup>\*</sup> see page 4



#### \* Non-GAAP financial data:

The following non-GAAP financial data is presented to enable investors to have additional information on the Company's business performance as well as a further basis for periodical comparisons and trends relating to the Company's financial results. The Company believes such data provides useful information to investors by facilitating more meaningful comparisons of the Company's financial results over time. Such non-GAAP information is used by the Company's management to make strategic decisions, forecast future results and evaluate the Company's current performance. However, investors are cautioned that, unlike financial measures prepared in accordance with GAAP, non-GAAP measures may not be comparable with the calculation of similar measures for other companies.

The non-GAAP financial data includes reconciliation adjustments regarding non-GAAP gross profit, operating income, net income and diluted EPS. In arriving at non-GAAP presentations, companies generally factor out items such as those that have a non-recurring impact on the income statements, various non-cash items including significant exchange rate differences, significant effects of retroactive tax legislation, changes in accounting guidance, financial transactions and other items not considered to be part of regular ongoing business, which, in management's judgment, are items that are considered to be outside of the review of core operating results.

In the Company's non-GAAP presentation, the Company made certain adjustments, as indicated in the table below

These non-GAAP measures are not based on any comprehensive set of accounting rules or principles. The Company believes that non-GAAP measures have limitations in that they do not reflect all of the amounts associated with the Company's results of operations, as determined in accordance with GAAP, and that these measures should only be used to evaluate the Company's results of operations in conjunction with the corresponding GAAP measures. Investors should consider non-GAAP financial measures in addition to, and not as replacements for or superior to, measures of financial performance prepared in accordance with GAAP.



#### Reconciliation of GAAP to Non-GAAP (Unaudited) Supplemental Financial Data:

(US Dollars in millions, except for per share amounts)

	Three Months Ended March 31, 2022		Months Ended ch 31, 2021	ear Ended nber 31, 2021
GAAP gross profit	\$	326.9	\$ 281.3	\$ 1,358.0
Adjustments:				
Amortization of purchased intangible assets		6.4	4.9	26.7
Non-GAAP gross profit	\$	333.3	\$ 286.2	\$ 1,384.7
Percent of revenues		24.6%	 25.6%	26.2%
GAAP operating income	\$	58.6	\$ 83.8	\$ 418.5
Adjustments:				
Amortization of purchased intangible assets		10.9	9.1	47.0
Capital gains		(3.7)		(14.7)
Non-GAAP operating income	\$	65.8	\$ 92.9	\$ 450.8
Percent of revenues		4.9%	8.3%	8.5%
GAAP net income attributable to Elbit Systems' shareholders	\$	52.8	\$ 72.5	\$ 274.4
Adjustments:				
Amortization of purchased intangible assets		10.9	9.1	47.0
Capital gains		(3.7)	_	(24.9)
Revaluation of investments measured under fair value method		_	_	(17.3)
Non-operating foreign exchange losses		(4.8)	(4.2)	10.6
Tax effect and other tax items, net		(0.9)	(1.2)	77.8
Non-GAAP net income attributable to Elbit Systems' shareholders	\$	54.3	\$ 76.2	\$ 367.6
Percent of revenues		4.0%	6.8%	7.0%
GAAP diluted net EPS	\$	1.19	\$ 1.64	\$ 6.20
Adjustments, net		0.03	0.08	 2.10
Non-GAAP diluted net EPS	\$	1.22	\$ 1.72	\$ 8.30



#### **Recent Events:**

On May 16, 2022, the Company announced that its U.S. subsidiary, Elbit Systems of America LLC, ("Elbit Systems of America"), was awarded a delivery order valued at \$49 million for the supply of Squad Binocular Night Vision Goggle ("SBNVG") systems to the U.S. Marines Corps. The order will be executed in Roanoke, Virginia and will be supplied through September 2023.

This additional order is part of a \$249 million five-year Indefinite Delivery Indefinite Quantity (IDIQ) contract from September 6, 2019.

#### **Dividend:**

The Board of Directors declared a dividend of \$0.50 per share for the first quarter of 2022. The dividend's record date is June 27, 2022. The dividend will be paid on July 11, 2022, after deduction of taxes at the source, at the rate of 16.8%.

#### Conference Call:

The Company will be hosting a conference call on Tuesday, May 24, 2022, at 9:00 a.m. Eastern Time. On the call, the Company's management will review and discuss the results and will be available to answer questions.

To participate, please call one of the teleconferencing numbers that follow. If you are unable to connect using the toll-free numbers, please try the international dial-in number.

US Dial-in Number: 1-866-744-5399 CANADA Dial-in Number: 1-866-485-2399 ISRAEL Dial-in Number: +972-3-918-0644 INTERNATIONAL Dial-in Number: +972-3-918-0644

at 9:00am Eastern Time; 6:00am Pacific Time; 4:00pm Israel Time

The conference call will also be broadcast live on Elbit Systems' website at <a href="http://www.elbitsystems.com">http://www.elbitsystems.com</a>. An online replay will be available from 24 hours after the call ends.

Alternatively, for two days following the call, investors will be able to dial a replay number to listen to the call. The dial-in numbers are:

1-888-782-4291 (US and Canada) or +972-3-925-5900 (Israel and International).



#### **About Elbit Systems**

Elbit Systems Ltd. is an international high technology company engaged in a wide range of defense, homeland security and commercial programs throughout the world. The Company, which includes Elbit Systems and its subsidiaries, operates in the areas of aerospace, land and naval systems, command, control, communications, computers, intelligence surveillance and reconnaissance ("C4ISR"), unmanned aircraft systems, advanced electro-optics, electro-optic space systems, EW suites, signal intelligence systems, data links and communications systems, radios, cyber-based systems and munitions. The Company also focuses on the upgrading of existing platforms, developing new technologies for defense, homeland security and commercial applications and providing a range of support services, including training and simulation systems.

For additional information, visit: <a href="https://elbitsystems.com/">https://elbitsystems.com/</a>, follow us on <a href="mailto:Twitter">Twitter</a> or visit our official <a href="facebook">Facebook</a>, Youtube and LinkedIn Channels.

#### Attachments:

Consolidated balance sheets
Consolidated statements of income
Consolidated statements of cash flow
Consolidated revenue distribution by areas of operation and by geographical regions

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This press release may contain forward-looking statements (within the meaning of Section 27A of the Securities Act of 1933, as amended, Section 21E of the Securities Exchange Act of 1934, as amended and the Israeli Securities Law, 1968) regarding Elbit Systems Ltd. and/or its subsidiaries (collectively the Company), to the extent such statements do not relate to historical or current facts. Forward-looking statements are based on management's current expectations, estimates, projections and assumptions about future events. Forward-looking statements are made pursuant to the safe harbor provisions of the Private Securities Litigation Reform Act of 1995, as amended. These statements are not guarantees of future performance and involve certain risks, uncertainties and assumptions about the Company, which are difficult to predict, including projections of the Company's future financial results, its anticipated growth strategies and anticipated trends in its business. Therefore, actual future results, performance and trends may differ materially from these forward-looking statements due to a variety of factors, including, without limitation: scope and length of customer contracts; governmental regulations and approvals; changes in governmental budgeting priorities; general market, political and economic conditions in the countries in which the Company operates or sells, including Israel and the United States among others; changes in global health and macro-economic conditions; differences in anticipated and actual program performance, including the ability to perform under long-term fixed-price contracts; changes in the competitive environment; and the outcome of legal and/or regulatory proceedings. The factors listed above are not all-inclusive, and further information is contained in Elbit Systems



Ltd.'s latest annual report on Form 20-F, which is on file with the U.S. Securities and Exchange Commission. All forward-looking statements speak only as of the date of this release.

Although the Company believes the expectations reflected in the forward-looking statements contained herein are reasonable, it cannot guarantee future results, level of activity, performance or achievements. Moreover, neither the Company nor any other person assumes responsibility for the accuracy and completeness of any of these forward-looking statements. The Company does not undertake to update its forward-looking statements.

Elbit Systems Ltd., its logo, brand, product, service and process names appearing in this Press Release are the trademarks or service marks of Elbit Systems Ltd. or its affiliated companies. All other brand, product, service and process names appearing are the trademarks of their respective holders. Reference to or use of a product, service or process other than those of Elbit Systems Ltd. does not imply recommendation, approval, affiliation or sponsorship of that product, service or process by Elbit Systems Ltd. Nothing contained herein shall be construed as conferring by implication, estoppel or otherwise any license or right under any patent, copyright, trademark or other intellectual property right of Elbit Systems Ltd. or any third party, except as expressly granted herein.

(FINANCIAL TABLES TO FOLLOW)



## ELBIT SYSTEMS LTD. CONSOLIDATED BALANCE SHEETS (In thousands US Dollar)

Cash and cash equivalents         \$ 275,871         \$ 258,993           Short-term bank deposits         1,181         1,181           Trade and unbilled receivables and contract assets, net         2,741,484         2,770,124           Other receivables and prepaid expenses         276,024         279,228           Inventories, net         1,751,237         1,670,474           Total current assets         5,045,797         4,980,004           Investments in affiliated companies, partnerships and other companies         184,230         182,553           Long-term trade and unbilled receivables and contract assets         333,167         316,074           Long-term bank deposits and other receivables         130,954         133,505           Deferred income taxes, net         5,056         65,274           Severance pay fund         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         90,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 3,360,612         \$ 3,317,344           Liabilities and Equity         77,061         76,778<			As of sch 31, 2022 naudited)		As of mber 31, 2021 (Audited)
Short-term bank deposits	Assets				
Trade and unbilled receivables and contract assets, net         2,741,484         2,770,124           Other receivables and prepaid expenses         276,024         279,228           Inventories, net         1,751,237         1,670,474           Total current assets         5,045,797         4,980,004           Investments in affiliated companies, partnerships and other companies         184,230         182,553           Long-term trade and unbilled receivables and contract assets         333,167         316,074           Long-term bank deposits and other receivables         130,954         133,505           Deferred income taxes, net         5,056         65,274           Severance pay fund         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         7,061         76,778           Trade payables         1,011,70	Cash and cash equivalents	\$	275,871	\$	258,993
Other receivables and prepaid expenses         276,024         279,228           Inventories, net         1,751,237         1,670,474           Total current assets         5,045,797         4,980,004           Investments in affiliated companies, partnerships and other companies         184,230         182,553           Long-term trade and unbilled receivables and contract assets         333,107         316,074           Long-term bank deposits and other receivables         130,954         133,505           Deferred income taxes, net         52,056         65,274           Severance pay find         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 9,360,612         \$ 9,317,344           Liabilities and Equity         2         \$ 2,3865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         7,061         76,778           Trade payables         1,011,702	Short-term bank deposits		1,181		1,185
Other receivables and prepaid expenses         276,024         279,228           Inventories, net         1,751,237         1,670,474           Total current assets         5,045,797         4,980,004           Investments in affiliated companies, partnerships and other companies         184,230         182,553           Long-term trade and unbilled receivables and contract assets         333,107         316,074           Long-term bank deposits and other receivables         130,954         133,505           Deferred income taxes, net         52,056         65,274           Severance pay find         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 9,360,612         \$ 9,317,344           Liabilities and Equity         2         \$ 2,3865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         7,061         76,778           Trade payables         1,011,702	Trade and unbilled receivables and contract assets, net		2,741,484		2,770,124
Total current assets   5,045,797   4,980,004	Other receivables and prepaid expenses		276,024		279,228
Investments in affiliated companies, partnerships and other companies   184,230   182,553     Long-term trade and unbilled receivables and contract assets   333,167   316,074     Long-term bank deposits and other receivables   130,954   133,505     Deferred income taxes, net   52,056   65,274     Severance pay fund   282,854   301,192     Total long-term assets   983,261   998,598     Operating lease right of use assets   418,778   416,383     Operating lease liability   57,061   76,778     Trade payables   77,061   76,778     Trade payables and accrued expenses   77,061   76,778     Operating lease liability   77,061   76,778     Operating lease liability   77,061   76,778     Operating lease liabilities   77,061   77,078     Operating lease l	Inventories, net		1,751,237		1,670,474
Long-term trade and unbilled receivables and contract assets         333,167         316,074           Long-term bank deposits and other receivables         130,954         133,505           Deferred income taxes, net         52,056         65,274           Severance pay fund         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 9,360,612         \$ 9,317,344           Liabilities and Equity         S         23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         356,624           Series B, C and D Notes, net of current maturities         519,759 <td>Total current assets</td> <td></td> <td>5,045,797</td> <td></td> <td>4,980,004</td>	Total current assets		5,045,797		4,980,004
Long-term trade and unbilled receivables and contract assets         333,167         316,074           Long-term bank deposits and other receivables         130,954         133,505           Deferred income taxes, net         52,056         65,274           Severance pay fund         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 9,360,612         \$ 9,317,344           Liabilities and Equity         S         23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         356,624           Series B, C and D Notes, net of current maturities         519,759 <td>Investments in affiliated companies, partnerships and other companies</td> <td></td> <td>184.230</td> <td></td> <td>182.553</td>	Investments in affiliated companies, partnerships and other companies		184.230		182.553
Long-term bank deposits and other receivables         130,954         133,505           Deferred income taxes, net         52,056         65,274           Severance pay fund         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$9,360,612         \$9,317,344           Liabilities and Equity         ***         ***           Short-term bank credit and loans         \$23,865         \$27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current liabilities         387,135         356,624           Series B,C and D Notes, net of current maturities         387,135         356,624           Series B,C and D					
Deferred income taxes, net         52,056         65,274           Severance pay fund         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 9,360,612         \$ 9,317,344           Liabilities and Equity         ***         ***           Short-term bank credit and loans         \$ 23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         519,759         528,324           Employee benefit liabilities         855,528         884,333           Deferred inc	<u>•</u>				
Severance pay fund         282,854         301,192           Total long-term assets         983,261         998,598           Operating lease right of use assets         418,778         416,383           Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$9,360,612         \$9,317,344           Liabilities and Equity           Short-term bank credit and loans         \$23,865         \$27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         36,624           Series B,C and D Notes, net of current maturities         519,759         528,324           Employee benefit liabilities         855,528         884,353           Deferred income taxes and tax liabilities,	•				
Total long-term assets   983,261   998,598	•				
Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 9,360,612         \$ 9,317,344           Liabilities and Equity         Short-term bank credit and loans         \$ 23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities </td <td>Total long-term assets</td> <td></td> <td></td> <td></td> <td>998,598</td>	Total long-term assets				998,598
Property, plant and equipment, net         914,041         902,684           Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         \$ 9,360,612         \$ 9,317,344           Liabilities and Equity         Short-term bank credit and loans         \$ 23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities </td <td>Operating lease right of use assets</td> <td></td> <td>418 778</td> <td></td> <td>416 383</td>	Operating lease right of use assets		418 778		416 383
Goodwill and other intangible assets, net         1,998,735         2,019,675           Total assets         9,360,612         9,317,344           Liabilities and Equity         8         23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,557,281         <					
Clabilities and Equity         Substitution of Equity<	* *· *				
Short-term bank credit and loans         \$ 23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         519,759         528,324           Employee benefit liabilities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,557,281         2,531,635           Non-controlling interests         14,549         14,628	Total assets	\$		\$	9,317,344
Short-term bank credit and loans         \$ 23,865         \$ 27,676           Current maturities of long-term loans and Series B, C and D Notes         84,609         78,682           Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         519,759         528,324           Employee benefit liabilities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,557,281         2,531,635           Non-controlling interests         14,549         14,628	Liabilities and Equity				
Current maturities of long-term loans and Series B, C and D Notes       84,609       78,682         Operating lease liability       77,061       76,778         Trade payables       1,011,702       1,023,679         Other payables and accrued expenses       1,299,505       1,314,321         Contract liabilities       1,418,429       1,502,955         Total current liabilities       3,915,171       4,024,091         Long-term loans, net of current maturities       387,135       356,624         Series B,C and D Notes, net of current maturities       519,759       528,324         Employee benefit liabilities       855,528       884,353         Deferred income taxes and tax liabilities, net       126,844       141,451         Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	<u>.                                      </u>	•	23 865	\$	27 676
Operating lease liability         77,061         76,778           Trade payables         1,011,702         1,023,679           Other payables and accrued expenses         1,299,505         1,314,321           Contract liabilities         1,418,429         1,502,955           Total current liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         519,759         528,324           Series B,C and D Notes, net of current maturities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,557,281         2,531,635           Non-controlling interests         14,549         14,628           Total equity         2,571,830         2,546,263		Þ		Φ	
Trade payables       1,011,702       1,023,679         Other payables and accrued expenses       1,299,505       1,314,321         Contract liabilities       1,418,429       1,502,955         Total current liabilities       3,915,171       4,024,091         Long-term loans, net of current maturities       387,135       356,624         Series B,C and D Notes, net of current maturities       519,759       528,324         Employee benefit liabilities       855,528       884,353         Deferred income taxes and tax liabilities, net       126,844       141,451         Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	_				
Other payables and accrued expenses       1,299,505       1,314,321         Contract liabilities       1,418,429       1,502,955         Total current liabilities       3,915,171       4,024,091         Long-term loans, net of current maturities       387,135       356,624         Series B,C and D Notes, net of current maturities       519,759       528,324         Employee benefit liabilities       855,528       884,353         Deferred income taxes and tax liabilities, net       126,844       141,451         Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	· · · · · · · · · · · · · · · · · · ·				
Contract liabilities         1,418,429         1,502,955           Total current liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         519,759         528,324           Employee benefit liabilities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,557,281         2,531,635           Non-controlling interests         14,549         14,628           Total equity         2,571,830         2,546,263	• •				
Total current liabilities         3,915,171         4,024,091           Long-term loans, net of current maturities         387,135         356,624           Series B,C and D Notes, net of current maturities         519,759         528,324           Employee benefit liabilities         855,528         884,353           Deferred income taxes and tax liabilities, net         126,844         141,451           Contract liabilities         424,636         293,984           Operating lease liability         379,606         386,644           Other long-term liabilities         180,103         155,610           Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,577,281         2,531,635           Non-controlling interests         14,549         14,628           Total equity         2,571,830         2,546,263	<u> </u>				
Long-term loans, net of current maturities       387,135       356,624         Series B,C and D Notes, net of current maturities       519,759       528,324         Employee benefit liabilities       855,528       884,353         Deferred income taxes and tax liabilities, net       126,844       141,451         Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263					
Series B,C and D Notes, net of current maturities       519,759       528,324         Employee benefit liabilities       855,528       884,353         Deferred income taxes and tax liabilities, net       126,844       141,451         Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	Total current habilities		3,913,171		4,024,091
Employee benefit liabilities       855,528       884,353         Deferred income taxes and tax liabilities, net       126,844       141,451         Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	Long-term loans, net of current maturities				356,624
Deferred income taxes and tax liabilities, net       126,844       141,451         Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	Series B,C and D Notes, net of current maturities		519,759		528,324
Contract liabilities       424,636       293,984         Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	Employee benefit liabilities		855,528		884,353
Operating lease liability       379,606       386,644         Other long-term liabilities       180,103       155,610         Total long-term liabilities       2,873,611       2,746,990         Elbit Systems Ltd.'s equity       2,557,281       2,531,635         Non-controlling interests       14,549       14,628         Total equity       2,571,830       2,546,263	Deferred income taxes and tax liabilities, net		126,844		141,451
Other long-term liabilities         180,103         155,610           Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,557,281         2,531,635           Non-controlling interests         14,549         14,628           Total equity         2,571,830         2,546,263	Contract liabilities		424,636		293,984
Total long-term liabilities         2,873,611         2,746,990           Elbit Systems Ltd.'s equity         2,557,281         2,531,635           Non-controlling interests         14,549         14,628           Total equity         2,571,830         2,546,263	Operating lease liability		379,606		386,644
Elbit Systems Ltd.'s equity 2,557,281 2,531,635 Non-controlling interests 14,549 14,628 Total equity 2,571,830 2,546,263	Other long-term liabilities		180,103		155,610
Non-controlling interests         14,549         14,628           Total equity         2,571,830         2,546,263	Total long-term liabilities		2,873,611		2,746,990
Non-controlling interests         14,549         14,628           Total equity         2,571,830         2,546,263	Elbit Systems Ltd.'s equity		2,557,281		2,531,635
Total equity 2,571,830 2,546,263					14,628
	Total equity				2,546,263
	Total liabilities and equity	\$		\$	9,317,344



### ELBIT SYSTEMS LTD. CONSOLIDATED STATEMENTS OF INCOME

(In thousands of US Dollars, except for share and per share amounts)

		nonths ended ch 31, 2022 naudited)	Mai	months ended ch 31, 2021 naudited)	Year Ended December 31, 2021 (Audited)	
Revenues	\$	1,352,806	\$	1,118,279	\$	5,278,521
Cost of revenues		1,025,861		836,939		3,920,473
Gross profit		326,945		281,340		1,358,048
Operating expenses:						
Research and development, net		100,679		84,258		395,087
Marketing and selling, net		86,975		51,484		291,751
General and administrative, net		84,324		61,759		267,362
Other operating income, net		(3,651)		_		(14,660)
Total operating expenses		268,327		197,501		939,540
Operating income		58,618		83,839		418,508
Financial income (expenses), net		1,081		(222)		(40,393)
Other income (expense), net		(1,827)		(3,246)		5,336
Income before income taxes		57,872		80,371		383,451
Taxes on income		(7,969)		(10,802)		(131,387)
Income after income taxes		49,903		69,569		252,064
Equity in net earnings of affiliated companies and partnerships		3,045		3,028		22,599
Net income	\$	52,948	\$	72,597	\$	274,663
Less: net income attributable to non-controlling interests		(184)		(67)		(313)
Net income attributable to Elbit Systems Ltd.'s shareholders	\$	52,764	\$	72,530	\$	274,350
Earnings per share attributable to Elbit Systems Lt	d.'s share	holders:				
Basic net earnings per share	\$	1.19	\$	1.64	\$	6.21
Diluted net earnings per share	\$	1.19	\$	1.64	\$	6.20
Weighted average number of shares used in computhousands):	<u>ıtation of</u>	<u> (in</u>				
Basic earnings per share		44,286		44,200		44,204



## ELBIT SYSTEMS LTD. CONSOLIDATED STATEMENTS OF CASH FLOW

(In thousands of US Dollars)

Net income		Three months ended March 31, 2022 (Unaudited)	Three months ended March 31, 2021 (Unaudited)	Year ended December 31, 2021 (Audited)
Adjustments to reconcile net income to net cash provided by operating activities:   Depreciation and amortization   39,371   34,581   153,091   5,312   305   30	CASH FLOWS FROM OPERATING ACTIVITIES			
Depreciation and amortization   39,371   34,581   153,091   5,00ck-based compensation   2,341   1,021   5,312   3,00ck-based compensation   2,341   1,021   5,312   3,00ck-based compensation of Series A, B, C and D Notes related issuance costs, net   205     399   20   20   20   20   20   20   20		\$ 52,948	\$ 72,597	\$ 274,663
Stock-based compensation				
Deferred income taxes and reserve, net	1			153,091
Deferred income taxes and reserve, net	±	· ·	1,021	
Cain on sale of property, plant and equipment   Case   C		205		399
Loss (gain) on sale of investment, remeasurement of investment held under fair value method         (3,383)         370         (15,153)           Equity in net earnings of affiliated companies and partnerships, net of dividends received(*)         (1,249)         545         7,724           Changes in operating assets and liabilities, net of amounts acquired:         Universal contracts of the contracts of the contract of the contr	Deferred income taxes and reserve, net	(821)	1,460	39,095
value method         (3,383)         370         (15,153)           Equity in net earnings of affiliated companies and partnerships, net of dividends received(*)         (1,249)         545         7,724           Changes in operating assets and liabilities, net of amounts acquired:         Decrease (increase) in short and long-term trade and unbilled receivables and prepaid expenses         9,615         86,098         (430,296           Increase (increase) in short and long-term trade and unbilled receivables and prepaid expenses         (21,135)         (156,370)         105,201           Increase (decrease) in trade payables and other payables and accrued expenses         (21,135)         (156,370)         105,201           Severance, pension and termination indemnities, net         (7,738)         (10,350)         9,834           Increase in contract liabilities         46,125         76,616         617,740           Net eash provided by (used in) operating activities         35,470         (13,086)         416,932           CASH FLOWS FROM INVESTING ACTIVITIES         4(4,983)         (32,804)         (188,624           Purchase of property, plant and equipment and other assets         (44,983)         (32,804)         (188,624           Acquisitions of subsidiaries and business operations         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net		(45)	(9)	(14,457)
received(*) 545 7,724 Changes in operating assets and liabilities, net of amounts acquired: Decrease (increase) in short and long-term trade and unbilled receivables and prepaid expenses (19,000 1,0	value method	(3,383)	370	(15,153)
Decrease (increase) in short and long-term trade and unbilled receivables and prepaid expenses   9,615   86,098   (430,296   Increase in inventories, net   (80,764   (119,645   6356,221   Increase (decrease) in trade payables and other payables and accrued expenses   (21,135   (156,370   105,201   Severance, pension and termination indemnities, net   (7,738   (10,350   617,740   Net cash provided by (used in) operating activities   46,125   76,616   617,740   Net cash provided by (used in) operating activities   35,470   (13,086   416,932   CASH FLOWS FROM INVESTING ACTIVITIES    Purchase of property, plant and equipment and other assets   (44,983   (32,804   (188,624   Acquisitions of subsidiaries and business operations   — (60,560   (60,560   Investments in affiliated companies and other companies, net   (268   (370   (18,288   700   (18,288   700   (19,288   7	received(*)	(1,249)	545	7,724
prepaid expenses         9,615         86,098         (430,296           Increase in inventories, net         (80,764)         (119,645)         (336,221)           Increase (decrease) in trade payables and other payables and accrued expenses         (21,135)         (156,370)         105,201           Severance, pension and termination indemnities, net         (7,738)         (10,350)         9,834           Increase in contract liabilities         46,125         76,616         617,740           Net cash provided by (used in) operating activities         35,470         (13,086)         416,932           CASH FLOWS FROM INVESTING ACTIVITIES         The property, plant and equipment and other assets         (44,983)         (32,804)         (188,624)           Acquisitions of subsidiaries and business operations         —         —         (385,011)           Deferred payment on acquisition         —         —         (385,011)           Deferred payment on acquisition         —         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828)           Proceeds from sale of investments         11,651         —         —         16,177           Proceeds from sale of inony-term deposits, net         59         98				
Increase (decrease) in trade payables and other payables and accrued expenses   (21,135)   (156,370)   (105,201)     Severance, pension and termination indemnities, net   (7,738)   (10,350)   (9,834)     Increase in contract liabilities   35,470   (13,086)   416,932     CASH FLOWS FROM INVESTING ACTIVITIES     Purchase of property, plant and equipment and other assets   (44,983)   (32,804)   (188,624     Acquisitions of subsidiaries and business operations   — (60,560)   (60,560)     Investments in affiliated companies and other companies, net   (268)   (370)   (1,828     Proceeds from sale of property, plant and equipment   950   34   25,745     Proceeds from sale of investments   11,651   — 16,177     Proceeds from sale of investments   59   98   481     Investment in short-term deposits, net   (21)   — (435     Proceeds from sale of short-term deposits, net   (21)   — (435     Proceeds from sale of short-term deposits   32,612   (93,563)   (587,721     CASH FLOWS FROM FINANCING ACTIVITIES     Issuance of Shares   11   1   20     Repayment of long-term bank loans   (618)   (640)   (536,062     Proceeds from long-term bank loans   38,776   — 575,249     Proceeds from long-term bank loans   38,776   — 575,249     Proceeds from long-term bank credit and loans, net   (3,811)   54,900   (285,317     Change in short-term bank credit and loans, net   (3,811)   54,900   (285,317     Net cash provided by financing activities   16,878   (71,835)   (19,801     Cash and cash equivalents at the beginning of the year   258,993   278,794   278,794     Cash and cash equivalents at the end of the period   5275,871   5206,959   5258,993     Cash and cash equivalents at the end of the period   5275,871   5206,959   5258,993     Cash and cash equivalents at the end of the period   5275,871   5206,959   5258,993     Cash and cash equivalents at the end of the period   5275,871   5206,959   5258,993     Cash and cash equivalents at the end of the period   5275,871   5206,959   5258,993     Cash and cash equivalents at the end of			,	
Severance, pension and termination indemnities, net         (7,738)         (10,350)         9,834           Increase in contract liabilities         46,125         76,616         617,740           Net cash provided by (used in) operating activities         35,470         (13,086)         416,932           CASH FLOWS FROM INVESTING ACTIVITIES           Purchase of property, plant and equipment and other assets         (44,983)         (32,804)         (188,624)           Acquisitions of subsidiaries and business operations         —         —         (385,011)           Deferred payment on acquisition         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828)           Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of short-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits, net         (21)         —         (435           Proceeds from Sale of short-term deposits, net         (32,612)         (93,563)	·	\ / / /	` ' '	
Increase in contract liabilities   46,125   76,616   617,740   Net cash provided by (used in) operating activities   35,470   (13,086)   416,932				
Net cash provided by (used in) operating activities         35,470         (13,086)         416,932           CASH FLOWS FROM INVESTING ACTIVITIES         Purchase of property, plant and equipment and other assets         (44,983)         (32,804)         (188,624)           Acquisitions of subsidiaries and business operations         —         —         (385,011)           Deferred payment on acquisition         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828)           Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of investments         59         98         481           Investment in short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits, net         (21)         —         (435           Net cash used in investing activities         —         39         6,334           Net cash used in investing activities         (32,612)         (93,563)         (587,721           Issuance of shares				
CASH FLOWS FROM INVESTING ACTIVITIES           Purchase of property, plant and equipment and other assets         (44,983)         (32,804)         (188,624           Acquisitions of subsidiaries and business operations         —         —         (385,011           Deferred payment on acquisition         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828           Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of long-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits         —         39         6,334           Net cash used in investing activities         (32,612)         (93,563)         (587,721           CASH FLOWS FROM FINANCING ACTIVITIES           Issuance of shares         11         1         20           Repayment of long-term bank loans         38,776         —         476,				
Purchase of property, plant and equipment and other assets         (44,983)         (32,804)         (188,624)           Acquisitions of subsidiaries and business operations         —         —         (385,011)           Deferred payment on acquisition         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828)           Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of long-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits         —         39         6,334           Net cash used in investing activities         (32,612)         (93,563)         (587,721           CASH FLOWS FROM FINANCING ACTIVITIES           Issuance of shares         11         1         20           Repayment of long-term bank loans         (618)         (640)         (536,062)           Proceeds from long-term bank loans         38,776         —         —         575,249           Dividends paid	Net cash provided by (used in) operating activities	35,470	(13,086)	416,932
Acquisitions of subsidiaries and business operations         —         —         (385,011)           Deferred payment on acquisition         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828)           Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of long-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Retail investing activities         38,761         —         —         20,338           Repayment of long-term bank loans         11         1         20         20,338         (19,447)         (79,175           Issuance of Series B, C and D Notes	CASH FLOWS FROM INVESTING ACTIVITIES			
Acquisitions of subsidiaries and business operations         —         —         (385,011)           Deferred payment on acquisition         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828)           Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of long-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         (21)         —         (435)           Retail investing activities         38,761         —         —         20,338           Repayment of long-term bank loans         11         1         20         20,338         (19,447)         (79,175           Issuance of Series B, C and D Notes	Purchase of property, plant and equipment and other assets	(44.983)	(32,804)	(188.624)
Deferred payment on acquisition         —         (60,560)         (60,560)           Investments in affiliated companies and other companies, net         (268)         (370)         (1,828)           Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of long-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435)           Proceeds from sale of short-term deposits, net         32,612         93,563         (587,721)           CASH FLOWS FROM FINANCING ACTIVITIES         11         1         20           Repayment of long-term bank loans         (618)         (640)         (536,062)           Proceeds from long-term bank loans         38,776         —         476,273           Issuance of Series B, C and D Notes         —         —         575,249           Dividends paid         (20,338)         (19,447)         (79,175           Change in short-term bank credit and loans, net         (3,811)         54,900         (285,317           Net cash provided by financing activities         14,020         34,814         150,988 <td< td=""><td></td><td></td><td></td><td></td></td<>				
Investments in affiliated companies and other companies, net   (268) (370) (1,828   Proceeds from sale of property, plant and equipment   950   34   25,745   Proceeds from sale of investments   11,651   — 16,177   Proceeds from sale of long-term deposits, net   59   98   481   Investment in short-term deposits, net   (21)   — (435   Proceeds from sale of short-term deposits   — 39   6,334   Net cash used in investing activities   (32,612) (93,563) (587,721   CASH FLOWS FROM FINANCING ACTIVITIES   Susuance of shares   11   1   20   Repayment of long-term bank loans   (618) (640) (536,062   Proceeds from long-term bank loans   38,776   — 476,273   Issuance of Series B, C and D Notes   — — 575,249   Dividends paid   (20,338) (19,447) (79,175   Change in short-term bank credit and loans, net   (3,811) (54,900) (285,317   Net cash provided by financing activities   14,020   34,814   150,988   Net increase (decrease) in cash and cash equivalents   16,878 (71,835) (19,801   Cash and cash equivalents at the beginning of the year   258,993   278,794   278,794   Cash and cash equivalents at the end of the period   \$275,871   \$206,959   \$258,993		<u> </u>	(60,560)	The second secon
Proceeds from sale of property, plant and equipment         950         34         25,745           Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of long-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits         —         39         6,334           Net cash used in investing activities         (32,612)         (93,563)         (587,721           CASH FLOWS FROM FINANCING ACTIVITIES         11         1         20           Repayment of long-term bank loans         (618)         (640)         (536,062           Proceeds from long-term bank loans         38,776         —         476,273           Issuance of Series B, C and D Notes         —         —         575,249           Dividends paid         (20,338)         (19,447)         (79,175           Change in short-term bank credit and loans, net         (3,811)         54,900         (285,317           Net cash provided by financing activities         14,020         34,814         150,988           Net increase (decrease) in cash and cash equivalents         16,878         (71,835)         (19,801           Cash and c		(268)	(370)	
Proceeds from sale of investments         11,651         —         16,177           Proceeds from sale of long-term deposits, net         59         98         481           Investment in short-term deposits, net         (21)         —         (435           Proceeds from sale of short-term deposits         —         39         6,334           Net cash used in investing activities         (32,612)         (93,563)         (587,721           CASH FLOWS FROM FINANCING ACTIVITIES           Issuance of shares         11         1         20           Repayment of long-term bank loans         (618)         (640)         (536,062           Proceeds from long-term bank loans         38,776         —         476,273           Issuance of Series B, C and D Notes         —         —         575,249           Dividends paid         (20,338)         (19,447)         (79,175           Change in short-term bank credit and loans, net         (3,811)         54,900         (285,317           Net cash provided by financing activities         14,020         34,814         150,988           Net increase (decrease) in cash and cash equivalents         16,878         (71,835)         (19,801           Cash and cash equivalents at the beginning of the year         258,993 <td< td=""><td>•</td><td>950</td><td></td><td></td></td<>	•	950		
Investment in short-term deposits, net   (21)   — (435     Proceeds from sale of short-term deposits   — 39   6,334     Net cash used in investing activities   (32,612)   (93,563)   (587,721     CASH FLOWS FROM FINANCING ACTIVITIES     Issuance of shares   11   1   20     Repayment of long-term bank loans   (618)   (640)   (536,062     Proceeds from long-term bank loans   38,776   — 476,273     Issuance of Series B, C and D Notes   — — 575,249     Dividends paid   (20,338)   (19,447)   (79,175     Change in short-term bank credit and loans, net   (3,811)   54,900   (285,317     Net cash provided by financing activities   14,020   34,814   150,988     Net increase (decrease) in cash and cash equivalents   16,878   (71,835)   (19,801     Cash and cash equivalents at the beginning of the year   258,993   278,794   278,794     Cash and cash equivalents at the end of the period   \$275,871   \$206,959   \$258,993		11,651	_	16,177
Investment in short-term deposits, net   (21)   - (435)     Proceeds from sale of short-term deposits   - 39   6,334     Net cash used in investing activities   (32,612)   (93,563)   (587,721)     CASH FLOWS FROM FINANCING ACTIVITIES     Issuance of shares   11   1   20     Repayment of long-term bank loans   (618)   (640)   (536,062)     Proceeds from long-term bank loans   38,776   - 476,273     Issuance of Series B, C and D Notes   575,249     Dividends paid   (20,338)   (19,447)   (79,175)     Change in short-term bank credit and loans, net   (3,811)   54,900   (285,317)     Net cash provided by financing activities   14,020   34,814   150,988     Net increase (decrease) in cash and cash equivalents   16,878   (71,835)   (19,801)     Cash and cash equivalents at the beginning of the year   258,993   278,794   278,794     Cash and cash equivalents at the end of the period   \$275,871   \$206,959   \$258,993   \$258,9		59	98	481
Proceeds from sale of short-term deposits         —         39         6,334           Net cash used in investing activities         (32,612)         (93,563)         (587,721           CASH FLOWS FROM FINANCING ACTIVITIES           Issuance of shares         11         1         20           Repayment of long-term bank loans         (618)         (640)         (536,062           Proceeds from long-term bank loans         38,776         —         476,273           Issuance of Series B, C and D Notes         —         —         575,249           Dividends paid         (20,338)         (19,447)         (79,175           Change in short-term bank credit and loans, net         (3,811)         54,900         (285,317           Net cash provided by financing activities         14,020         34,814         150,988           Net increase (decrease) in cash and cash equivalents         16,878         (71,835)         (19,801           Cash and cash equivalents at the beginning of the year         258,993         278,794         278,794           Cash and cash equivalents at the end of the period         \$ 275,871         \$ 206,959         \$ 258,993	C 1 ,	(21)	<del>-</del>	(435)
Net cash used in investing activities         (32,612)         (93,563)         (587,721)           CASH FLOWS FROM FINANCING ACTIVITIES           Issuance of shares         11         1         20           Repayment of long-term bank loans         (618)         (640)         (536,062)           Proceeds from long-term bank loans         38,776         —         476,273           Issuance of Series B, C and D Notes         —         —         575,249           Dividends paid         (20,338)         (19,447)         (79,175           Change in short-term bank credit and loans, net         (3,811)         54,900         (285,317           Net cash provided by financing activities         14,020         34,814         150,988           Net increase (decrease) in cash and cash equivalents         16,878         (71,835)         (19,801)           Cash and cash equivalents at the beginning of the year         258,993         278,794         278,794           Cash and cash equivalents at the end of the period         \$ 275,871         \$ 206,959         \$ 258,993		<u> </u>	39	6,334
Issuance of shares       11       1       20         Repayment of long-term bank loans       (618)       (640)       (536,062         Proceeds from long-term bank loans       38,776       —       476,273         Issuance of Series B, C and D Notes       —       —       575,249         Dividends paid       (20,338)       (19,447)       (79,175         Change in short-term bank credit and loans, net       (3,811)       54,900       (285,317         Net cash provided by financing activities       14,020       34,814       150,988         Net increase (decrease) in cash and cash equivalents       16,878       (71,835)       (19,801         Cash and cash equivalents at the beginning of the year       258,993       278,794       278,794         Cash and cash equivalents at the end of the period       \$ 275,871       \$ 206,959       \$ 258,993	<u> </u>	(32,612)	(93,563)	(587,721)
Repayment of long-term bank loans       (618)       (640)       (536,062)         Proceeds from long-term bank loans       38,776       —       476,273         Issuance of Series B, C and D Notes       —       —       575,249         Dividends paid       (20,338)       (19,447)       (79,175)         Change in short-term bank credit and loans, net       (3,811)       54,900       (285,317)         Net cash provided by financing activities       14,020       34,814       150,988         Net increase (decrease) in cash and cash equivalents       16,878       (71,835)       (19,801)         Cash and cash equivalents at the beginning of the year       258,993       278,794       278,794         Cash and cash equivalents at the end of the period       \$ 275,871       \$ 206,959       \$ 258,993	CASH FLOWS FROM FINANCING ACTIVITIES			
Proceeds from long-term bank loans       38,776       —       476,273         Issuance of Series B, C and D Notes       —       —       575,249         Dividends paid       (20,338)       (19,447)       (79,175         Change in short-term bank credit and loans, net       (3,811)       54,900       (285,317         Net cash provided by financing activities       14,020       34,814       150,988         Net increase (decrease) in cash and cash equivalents       16,878       (71,835)       (19,801)         Cash and cash equivalents at the beginning of the year       258,993       278,794       278,794         Cash and cash equivalents at the end of the period       \$ 275,871       \$ 206,959       \$ 258,993	Issuance of shares	11	1	20
Proceeds from long-term bank loans       38,776       —       476,273         Issuance of Series B, C and D Notes       —       —       575,249         Dividends paid       (20,338)       (19,447)       (79,175         Change in short-term bank credit and loans, net       (3,811)       54,900       (285,317         Net cash provided by financing activities       14,020       34,814       150,988         Net increase (decrease) in cash and cash equivalents       16,878       (71,835)       (19,801)         Cash and cash equivalents at the beginning of the year       258,993       278,794       278,794         Cash and cash equivalents at the end of the period       \$ 275,871       \$ 206,959       \$ 258,993		(618)	(640)	(536,062)
Issuance of Series B, C and D Notes       —       —       575,249         Dividends paid       (20,338)       (19,447)       (79,175         Change in short-term bank credit and loans, net       (3,811)       54,900       (285,317         Net cash provided by financing activities       14,020       34,814       150,988         Net increase (decrease) in cash and cash equivalents       16,878       (71,835)       (19,801)         Cash and cash equivalents at the beginning of the year       258,993       278,794       278,794         Cash and cash equivalents at the end of the period       \$ 275,871       \$ 206,959       \$ 258,993		, ,	_	
Dividends paid (20,338) (19,447) (79,175 Change in short-term bank credit and loans, net (3,811) 54,900 (285,317 Net cash provided by financing activities 14,020 34,814 150,988 Net increase (decrease) in cash and cash equivalents 16,878 (71,835) (19,801 Cash and cash equivalents at the beginning of the year 258,993 278,794 278,794 Cash and cash equivalents at the end of the period \$ 275,871 \$ 206,959 \$ 258,993		_	_	
Change in short-term bank credit and loans, net(3,811)54,900(285,317)Net cash provided by financing activities14,02034,814150,988Net increase (decrease) in cash and cash equivalents16,878(71,835)(19,801)Cash and cash equivalents at the beginning of the year258,993278,794278,794Cash and cash equivalents at the end of the period\$ 275,871\$ 206,959\$ 258,993		(20,338)	(19,447)	
Net cash provided by financing activities14,02034,814150,988Net increase (decrease) in cash and cash equivalents16,878(71,835)(19,801)Cash and cash equivalents at the beginning of the year258,993278,794278,794Cash and cash equivalents at the end of the period\$ 275,871\$ 206,959\$ 258,993				
Cash and cash equivalents at the beginning of the year258,993278,794278,794Cash and cash equivalents at the end of the period\$ 275,871\$ 206,959\$ 258,993				150,988
Cash and cash equivalents at the beginning of the year258,993278,794278,794Cash and cash equivalents at the end of the period\$ 275,871\$ 206,959\$ 258,993	Net increase (decrease) in cash and cash equivalents	16,878	(71,835)	(19,801)
Cash and cash equivalents at the end of the period \$\frac{\$275,871}{\$206,959}\$	· · · · · · · · · · · · · · · · · · ·			
	* Dividend received from affiliated companies and partnerships	\$ 1,796	\$ 3,573	\$ 30,323



## ELBIT SYSTEMS LTD. <u>DISTRIBUTION OF REVENUES</u>

(In millions of US Dollars)

#### **Consolidated Revenues by Areas of Operation:**

	ended N	months March 31, 022	%	ree months ed March 31, 2021	%	Decen	ended nber 31, 021	<u>%</u>
Airborne systems	\$	501.3	37.0 %	\$ 411.2	36.8 %	\$	2,005.8	37.9 %
Land systems		300.3	22.2 %	300.1	26.8 %		1,254.7	23.8 %
C4ISR systems		385.3	28.5 %	260.0	23.2 %		1,371.5	26.0 %
Electro-optic systems		119.8	8.9 %	97.2	8.7 %		452.9	8.6 %
Other (mainly non- defense engineering and production services)		46.1	3.4 %	49.8	4.5 %		193.6	3.7 %
Total	\$	1,352.8	100.0 %	\$ 1,118.3	100.0 %	\$	5,278.5	100 %

#### **Consolidated Revenues by Geographical Regions:**

	 ee months I March 31, 2022	<sup>0</sup> / <sub>0</sub>	 hree months led March 31, 2021	%	_	rear ended ecember 31, 2021	<sup>0</sup> / <sub>0</sub>
Israel	\$ 285.6	21.1 %	\$ 284.0	25.4 %	\$	1,094.7	20.7 %
North America	362.4	26.8 %	349.9	31.3 %		1,608.6	30.5 %
Europe	254.6	18.8 %	185.5	16.6 %		884.5	16.8 %
Asia-Pacific	402.4	29.7 %	229.5	20.5 %		1,443.5	27.3 %
Latin America	13.2	1.0 %	35.3	3.2 %		126.7	2.4 %
Other countries	 34.6	2.6 %	 34.1	3.0 %		120.5	2.3 %
Total	\$ 1,352.8	100.0 %	\$ 1,118.3	100.0 %	\$	5,278.5	100.0 %