



Investors Meeting



ALL IN ONE SOLUTION

Forward looking statement

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CEO Opening



ALL IN ONE SOLUTION

Management Organization Chart



Oved Shapira
CEO



Tomer Dvash
CFO & Deputy CEO



Yaniv Maydar
VP R&D and Innovation,
GM INPACK



Yossi Ohayon
VP Head of
Circuits Division



Nir Marko
VP Head of
Assembly Division



Michael Digerman
VP Supply Chain & Trade



Tali Pedhazur-Zuri
VP HR



PCB TECHNOLOGIES at a Glance

Providing All-in-One, Cutting-Edge Hardware Electronics Technology

Legacy

Since 1981
HQ is in Israel
792 Employees

Innovation

Strong R&D and Engineering Team
New Products - 25% of Total Revenue
+100 Customers Programs

Diversified Customer Base (2024)

50% Defense and Aerospace
23% Industrial Instruments
27% Medical

Performance (Q3-23 > Q3-25)

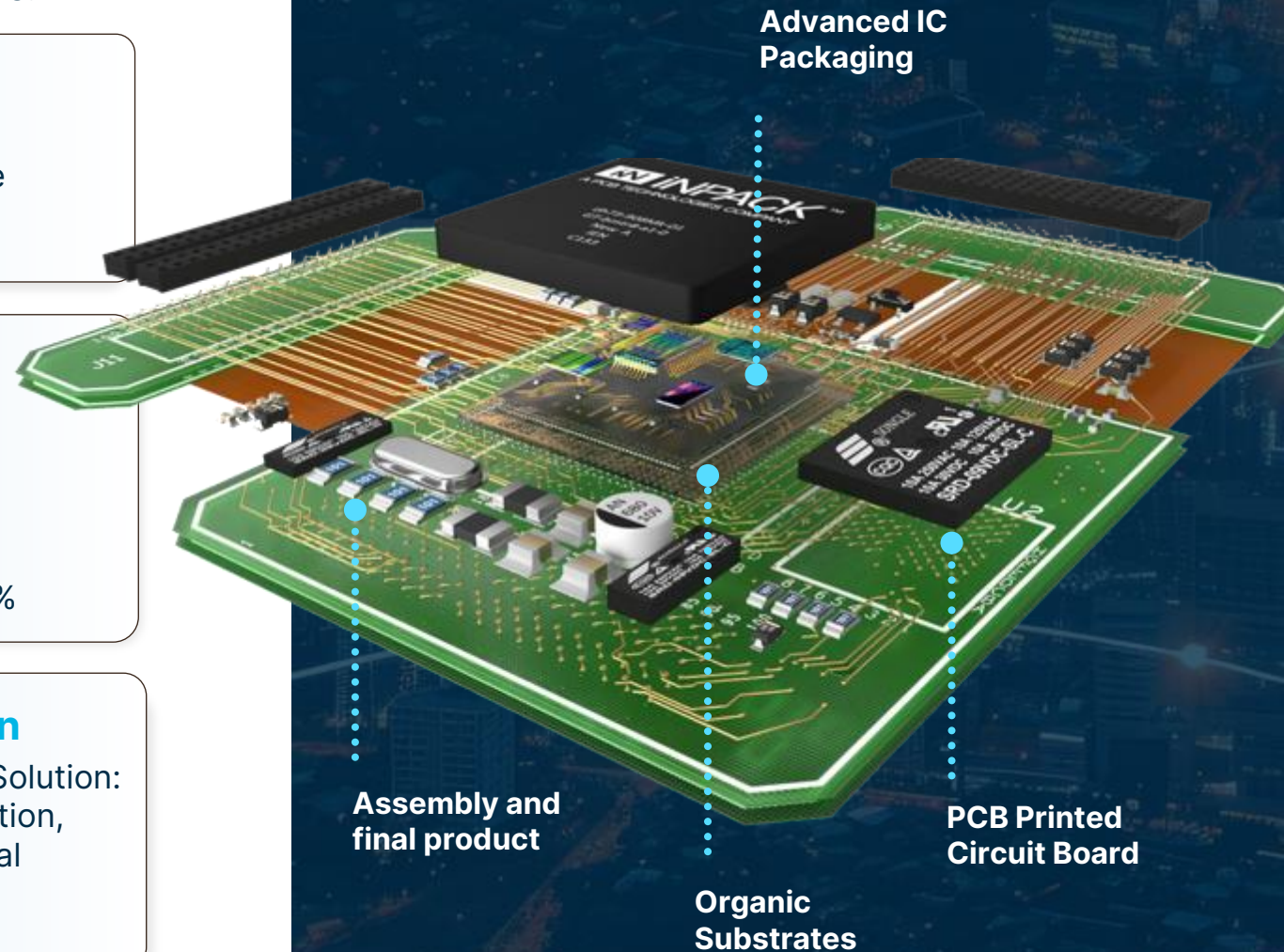
TTM Revenue – 174 M\$
CAGR Sales TTM : 13.5%
CAGR GP TTM : 61%
CAGR EBITDA TTM : 103%

Market Opportunity Growth CAGR% 2025-2030

Defense and Aerospace 6.1%-8.5%
Industrial Instruments 5.8%-6.1%
Medical 5.6% -6.3%

Value Proposition

One Site, All-in-One Solution:
Bridging PCB Fabrication,
IC Packaging and Final
Product Integration



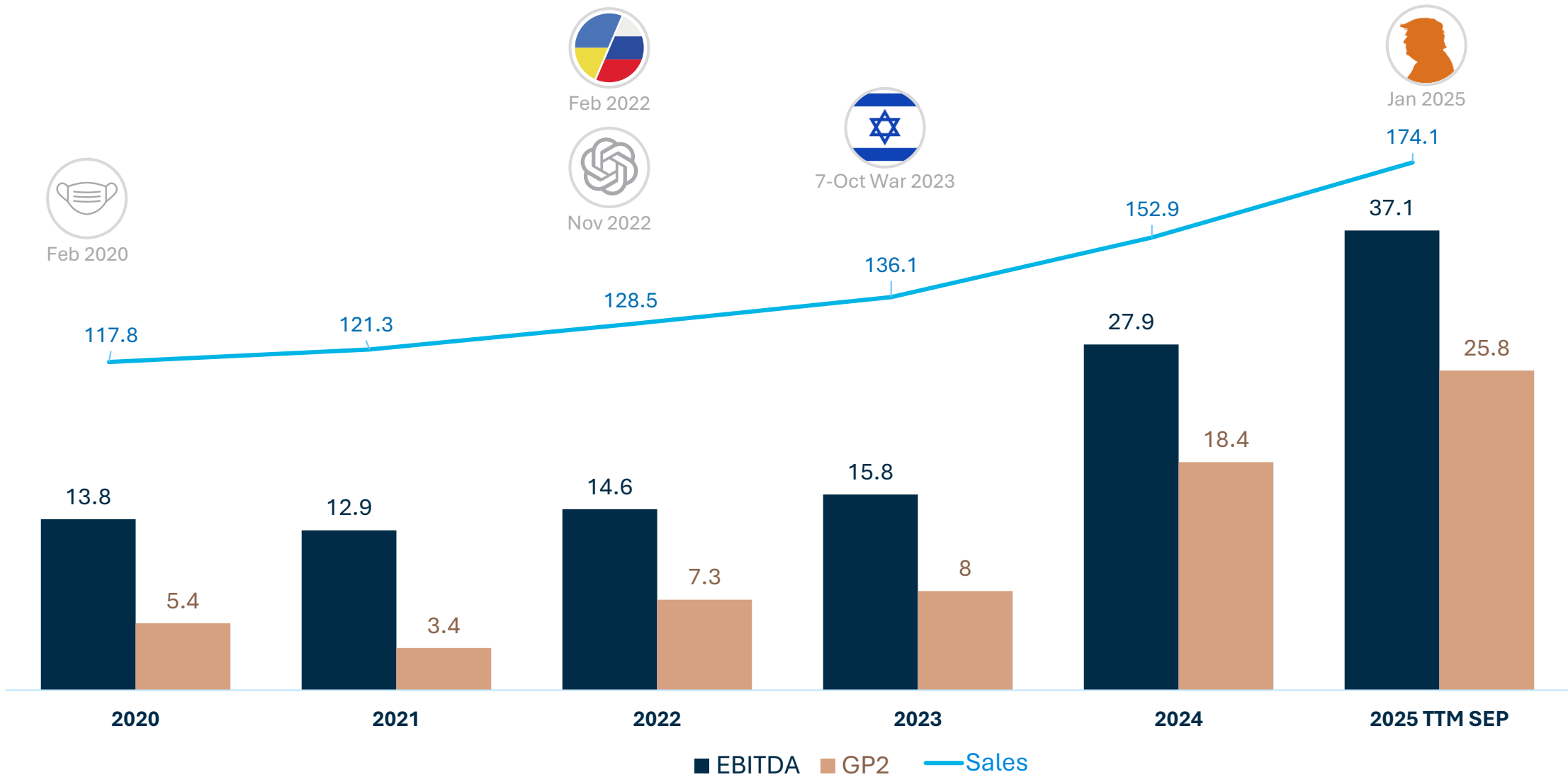
Sources: Yole, Mordor Intelligence



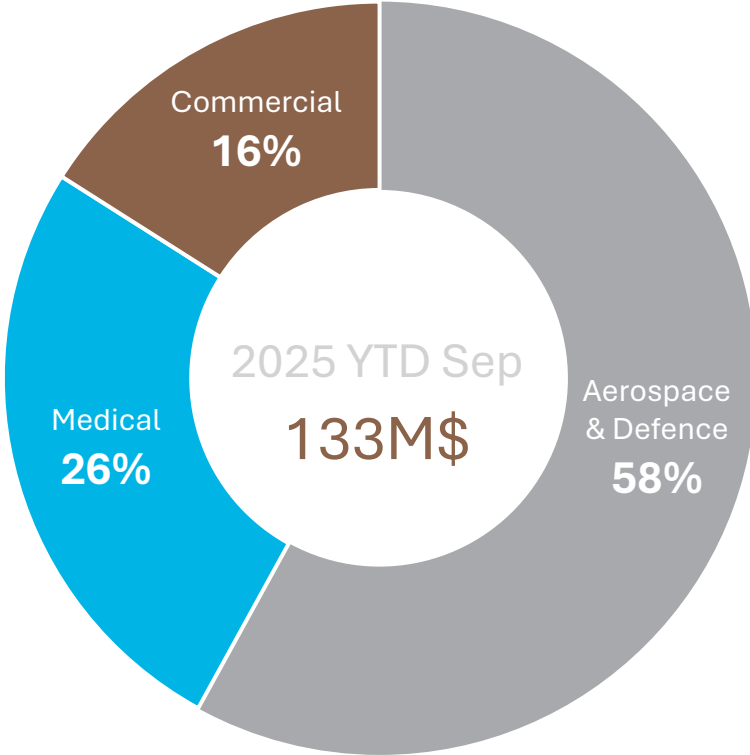
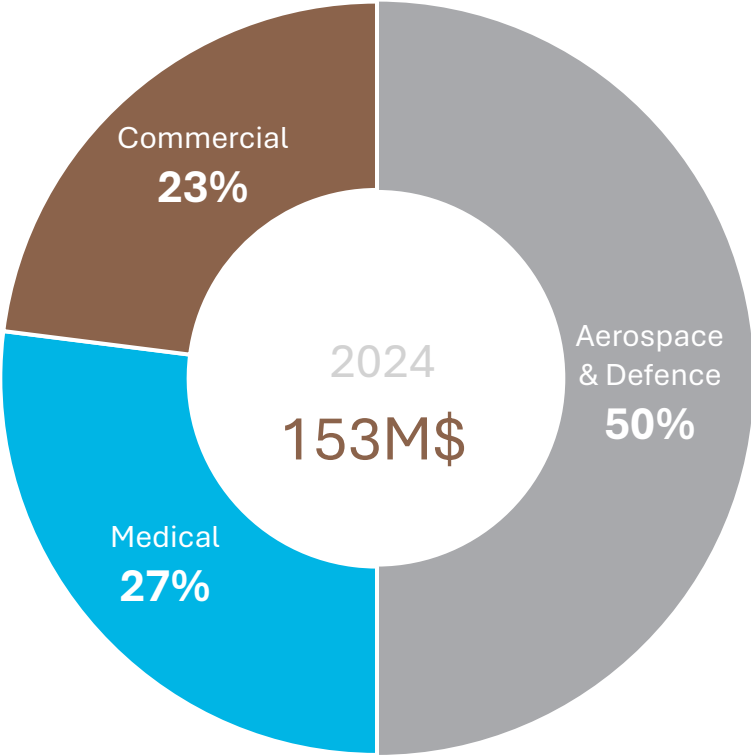
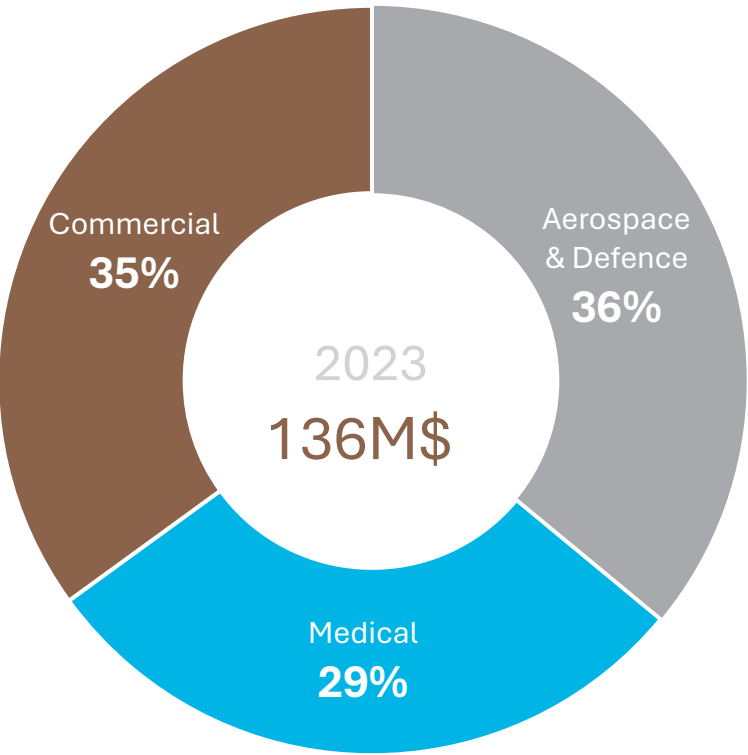
P&L Financial Results 2020-2025

CAGR 2020-2025

■ Sales **8.1%** ■ GP **21.8%** ■ EBITDA: **36.8%**



Revenue Mix by Segment



Volume, Mix and Operational Excellence

Over the last five years, **volume has grown superbly, while overhead costs have remained stable to moderate.**

Mix improvement derived from the demand for technology and solutions **results in better direct contribution margins.**

Operational excellence driven **scrap reduction and throughput improvement.**



Technology

Customer Needs

Miniaturization &
ULTRA HDI (Substrate)

Heat dissipation &
thermal management

High-precision &
multi-layer registration

System integration
& ODM solution

Our Investments (Last 5 Years)

Significant CAPEX
investments **43M\$**

Increased R&D
spending **7.5M\$**

Expansion of
engineering headcount **+40%**

Launch of INPACK's
advanced packaging division.



TM

External and buried Heat Sinks,
Heavy Copper and High-End
thermal conductivity materials

Sequential Lamination

Up to 5 lamination cycles for
increased density

RIGID FLEX

Mixed material build-up /
Book-binde

RIGID

From standard to extreme complexity blind, buried,
stacked, back-drill, and more...

HDI

Allowing ambitious miniaturization by producing
the most dense and accurate lines, spaces and
laser drilled interconnects

FLEX

HDI / thin boards / various
configurations



All-in-One Solution

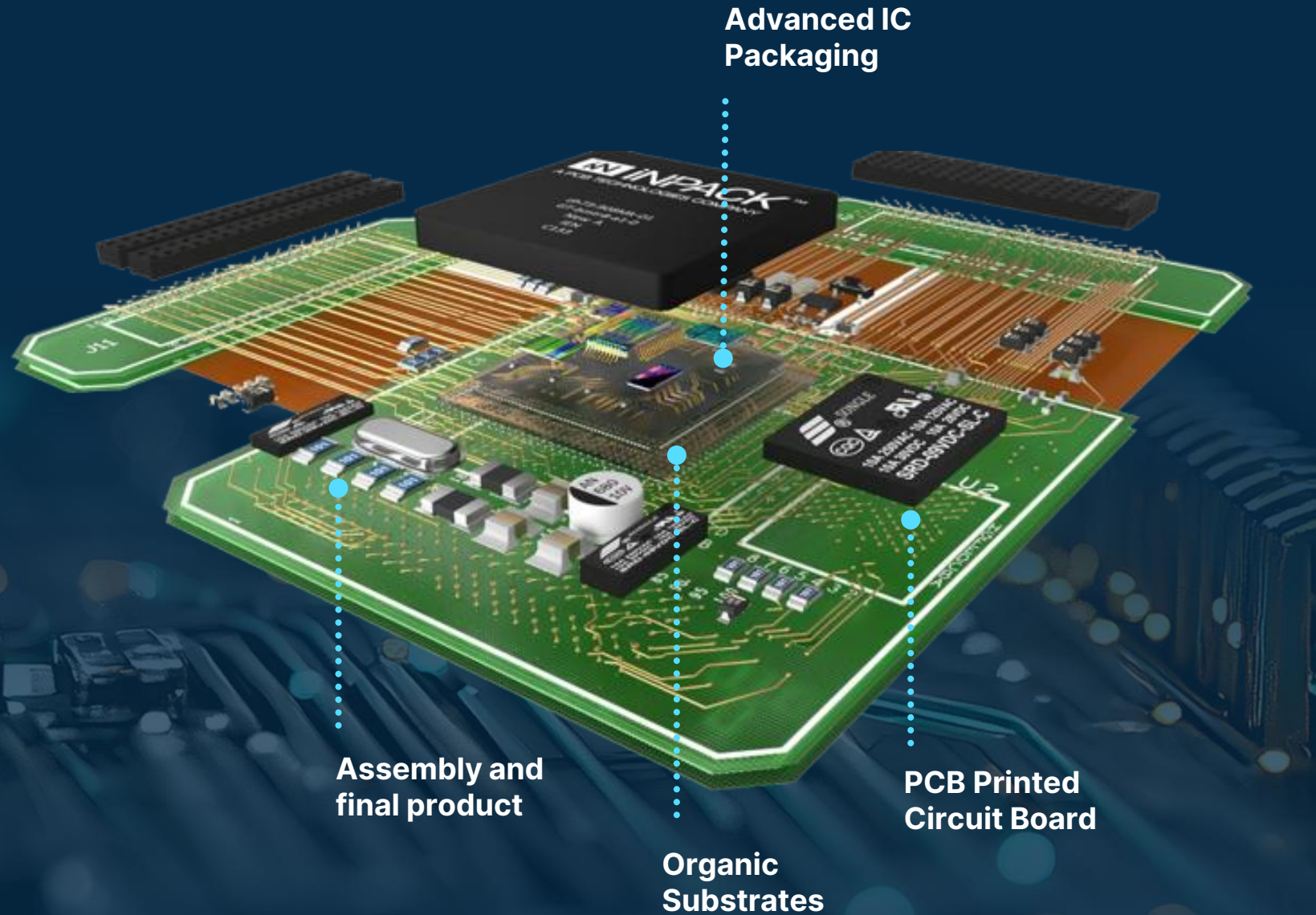
What's in it for us?

Maximize profit potential on every technology vertical

Customer's project time to market value

One-stop shop captivate

Generate revenue from NRE to mass production



Growth Potential, International TAM

Our current annual sales are about **1% of the TAM** in the US and the EU

	Company Share from 2024 Revenue	US+EU Total *EMS Market Size 2024 (B\$)	PCB & Substrate Market Siz (B\$)	IC Packaging Market Size (B\$)	Assembly & Final Product Market Size (B\$)	Company Addressable Market 2024 (B\$)	Segment CAGR % (2025-2030)
Aerospace & Defense	50%	45	5	2	38	7.2	6.1%--8.5%
Medical Technologies	23%	32	3	2	27	3.7	5.8%--6.1%
Industrial Instruments	27%	41	4	2	35	4.7	5.6%--6.3%
Total		118	12	6	100	15.6	

*Electronic Manufacturing Services

Sources: Mordor Intelligence, K.B.V Research



What we are going to do in the next years....

Capacity and efficiency

New plating line – PCB

Automation – PCB / Assembly / INPACK

Increase in house capabilities

Capitalize on our process IP

Substrate with ULTRA HDI and more...

SIP and MCM

Increase from ODM services

Materialize the growth opportunity of international TAM.

Establish local operation and commercial team in the US and EU.

Support our PRIME customers' success- FMF and offset.

Diversify Our customer portfolio.

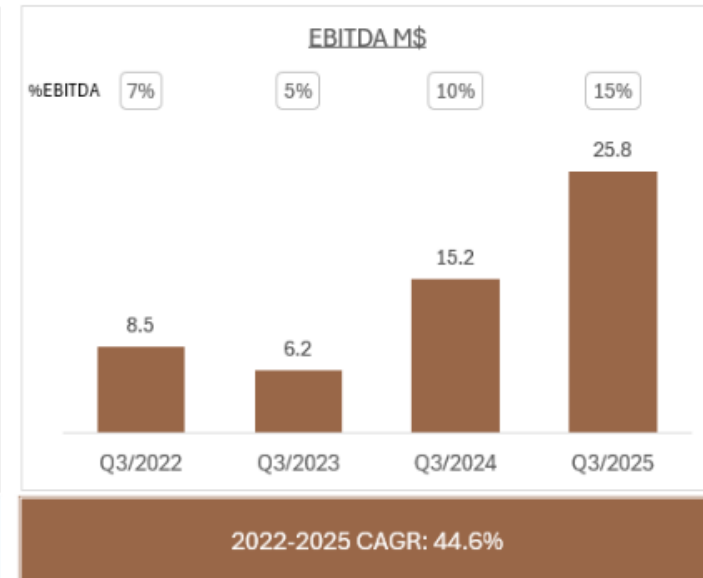
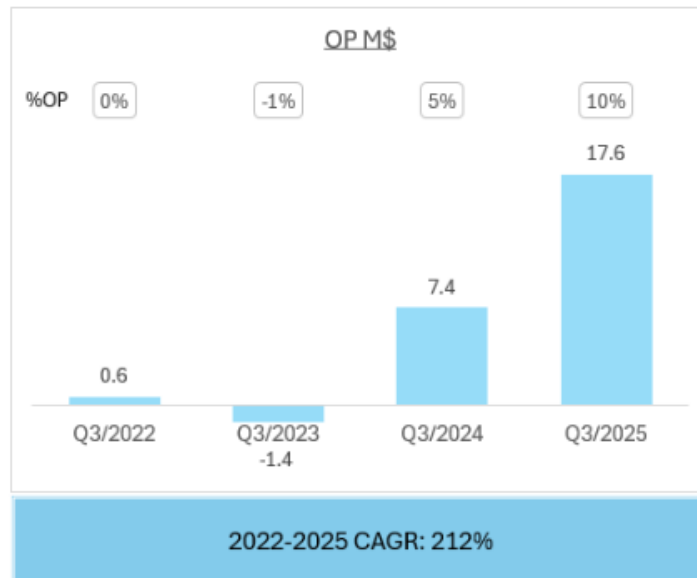
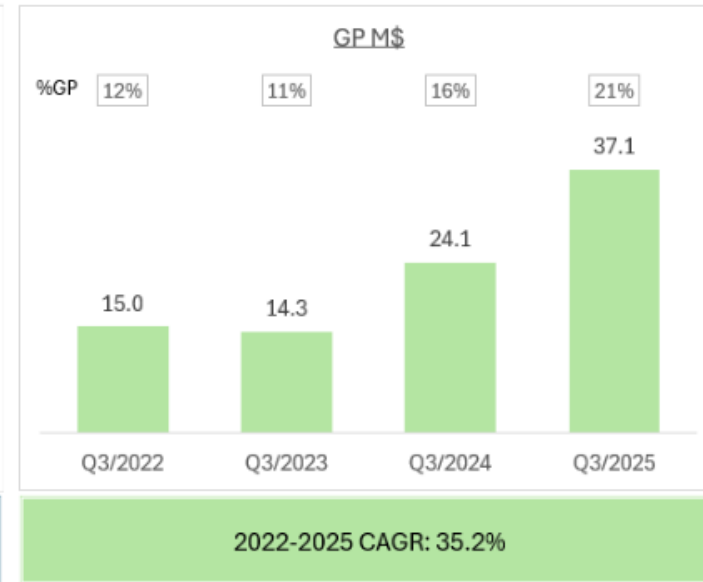
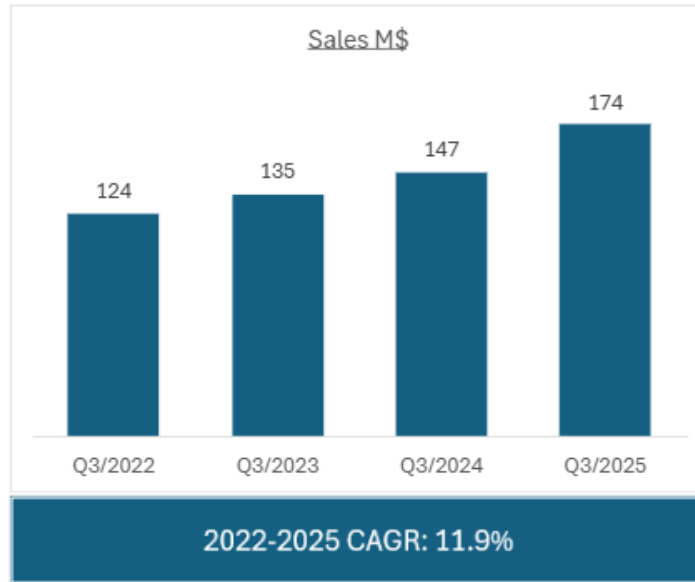


Financial Overview

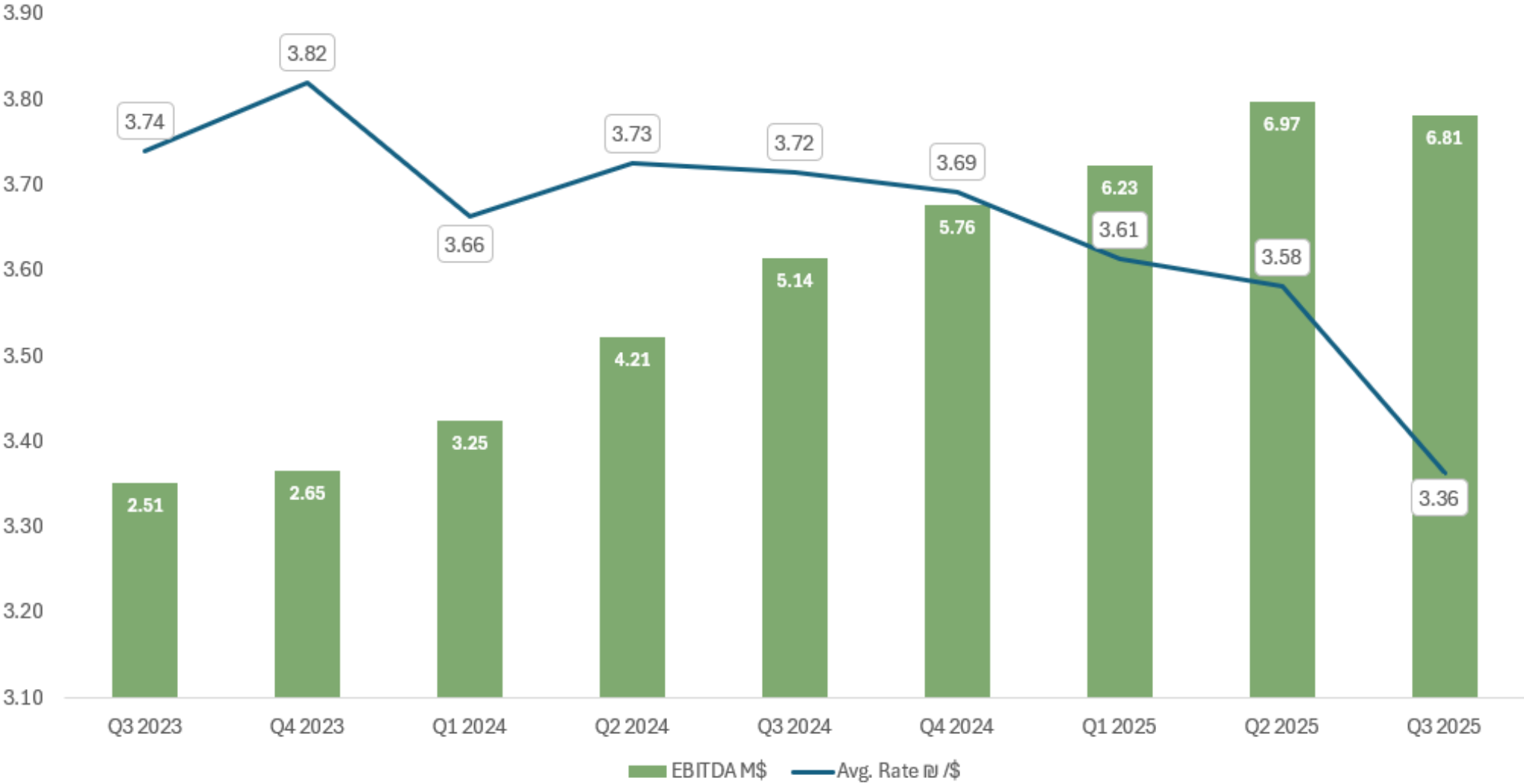


ALL IN ONE SOLUTION

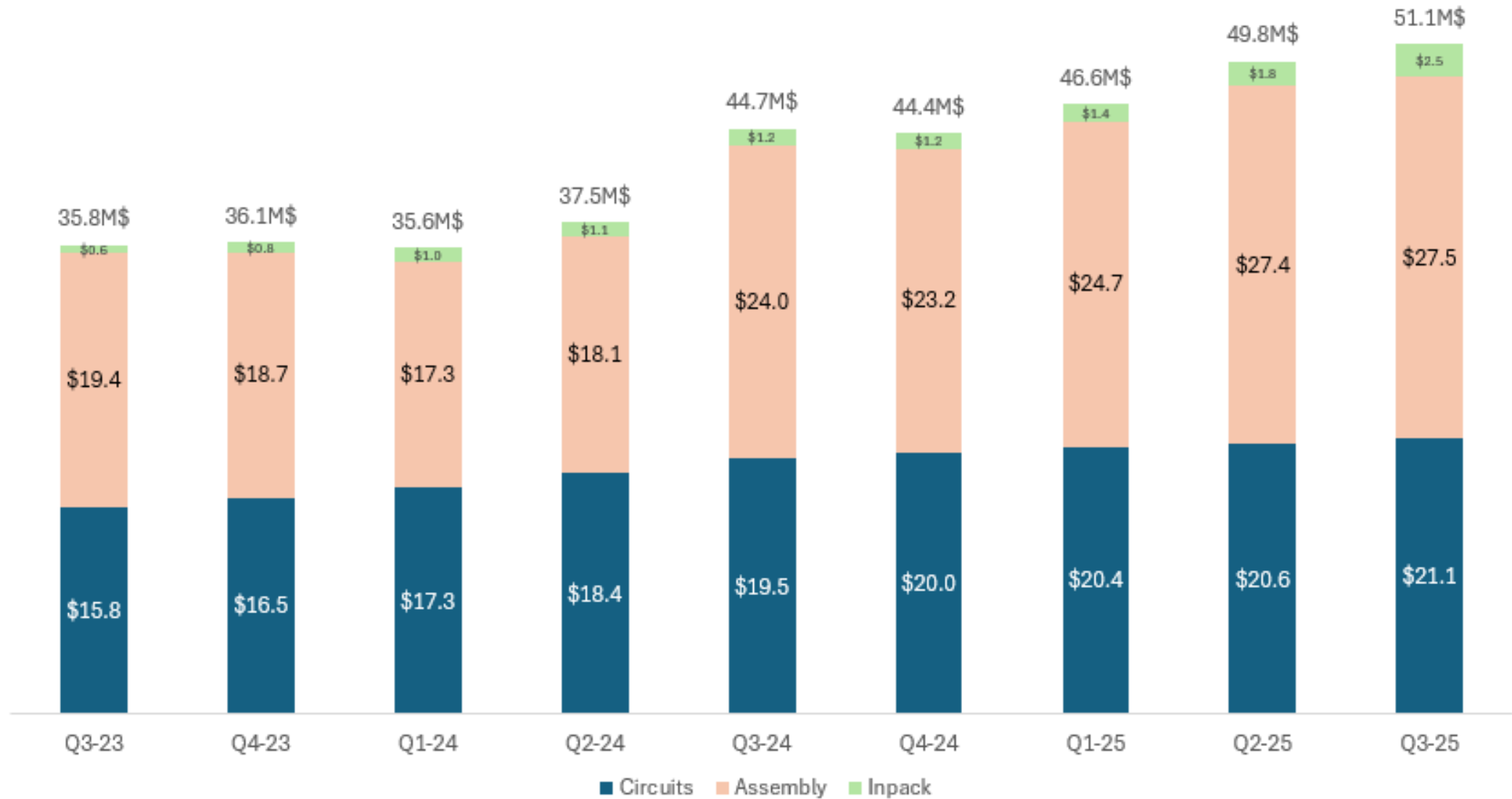
4 Years Financial Results Summary (Trailing 12 Months September 30)



Growth Delivered Despite Significant Currency Headwinds

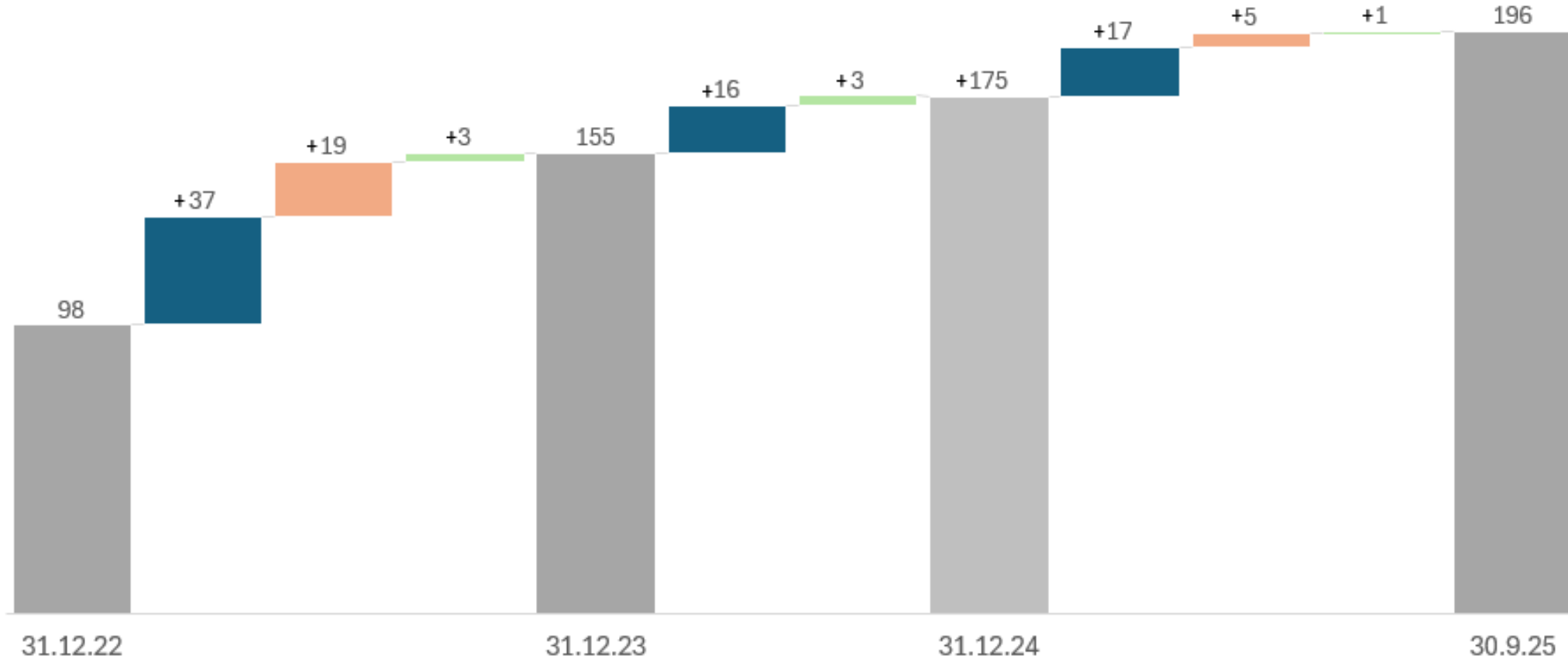


Quarterly Sales By Division (M\$ Without IC Adj.)



Backlog + Long Term Agreements (M\$)

Circuits Assembly Inpack



Information presented in this chart is based on dates adjacent to the release of the financial statements



Assembly Division



INTEGRATED PCB ASSEMBLY SOLUTION

Market Size & Growth - EMS

- The global EMS (Electronics Manufacturing Services) market in 2025 is valued at approximately 620-650 billion USD.
- The Israeli EMS market is estimated to be worth between 1.2-1.6 billion USD (in terms of direct revenue for contract manufacturers).
- Assembly division market share in the Israeli market is estimated at 6.2%-8.3%.
- OEMs are seeking EMS partners that offer localized production hubs to facilitate a more resilient and responsive supply chain ecosystem.



Global EMS Market

Est. Annual Growth (CAGR)

6.2%-7%

Key Drivers:

5G expansion, AI, IoT,
Massive shift toward electric and
autonomous vehicles.



Israeli EMS Market

Est. Annual Growth (CAGR)

6.5%-8%

Key Drivers:

Record defense orders,
Medical technology innovation.



PCB Assembly Div.

Est. Annual Growth (CAGR)

19.2%*

Key Drivers:

Long term defense projects, NPI &
improved capabilities

*Actual, CAGR, Q3/2023-Q3/2025

All Data is based on public data and company estimates



Market Key Dynamics, Trends & Players

Israel EMS Key Market Segments:

- **Defense & Aerospace:** Main 2025 growth driver. Global demand for Israeli-developed defense systems, local EMS providers are operating at record capacities.
- **Medical Devices:** Israel is a hub for surgical robotics and advanced imaging, sectors that require local, high-precision assembly.
- **NPI :** Startups use local EMS for prototypes and initial production runs to remain close to development teams before potentially moving to mass production abroad.

Competition Breakdown by Tiers:

Global Tier-1 Giants

flex®



massive production centers in Israel

Major Local Groups (Tier-2):



Nistec



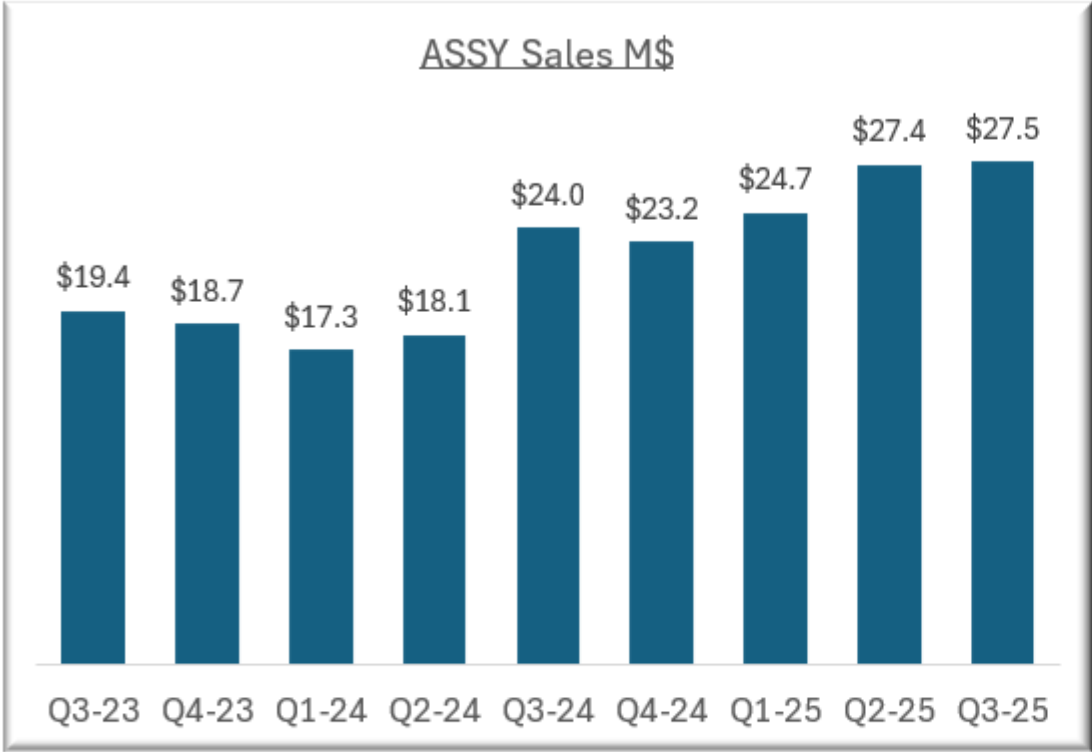
Niche Players (Tier-3)

Dozens of mid-sized factories focusing on rapid prototyping (Quick-Turn).

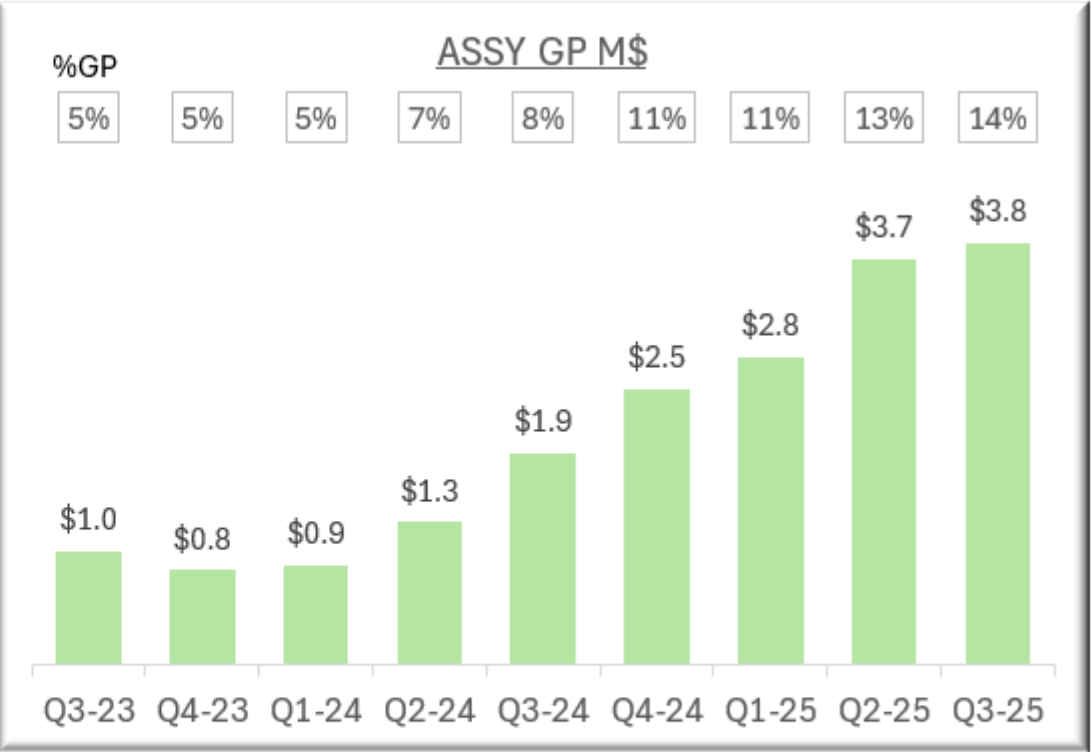
All Data is based on public data and company estimates



Division Quarterly trend - Assembly



2023-2025 CAGR: 19.2%



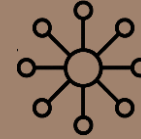
2023-2025 CAGR: 94.2%



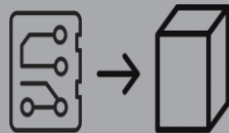
Why PCB Assembly?



**Two production sites
(redundancy)**



All-In-One



From PCBA to Box building



NPI/Technological capabilities

What's in it for the customer?

End to End solution

October 7th Case Study
(NPI, ECO, PCB, PCBA, Box
building, Time to Market)



Equipment & CAPEX



Soldering Robot



Vibration Room



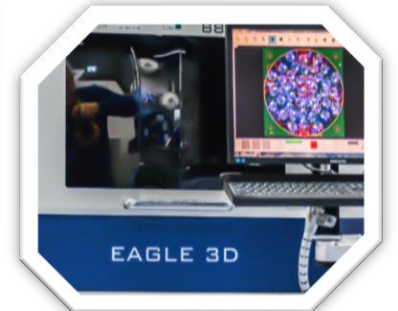
8 SMT Lines



X-Ray



Flying Probe



AOI



SPI

Also ICT, CT & JT



Key Growth and Profitability Engines

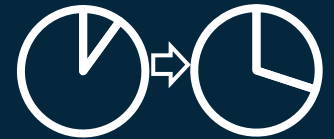
Strategic Focus

- Focus on All-in-One projects
- Increase market share in the Medical & Semiconductors segments



Projects & Customers

- Increase the share of full Box building projects
- Increase revenues from global customers (utilizing the All-In-One strategy)



Capabilities & Technology

- Increase in house services capabilities (mainly testing)
- Further improve the technological & engineering competencies
- Automation (robotics)



Circuits Division



Market Size & Growth - PCB

- The global PCB market in 2025 is valued at approximately \$80 to \$94 billion USD.
- The Israeli PCB market is estimated to be worth between \$180-\$220 million USD (Both manufactured and imported PCB).
- PCB division market share in the Israeli market is estimated at 35%-45%.
- Although the PCB industry remains fundamentally global in its reach, there is a burgeoning trend towards regionalization. Increasingly, stakeholders are prioritizing local sourcing and domestic manufacturing partnerships.



Global PCB Market

Est. Annual Growth (CAGR)

5.2-6.4%

Key Drivers:

5G expansion, AI, IoT,
Massive shift toward electric and
autonomous vehicles. Onshoring
Incentives in US and EU



Israeli PCB Market

Est. Annual Growth (CAGR)

6.5%-8%

Key Drivers:

Record defense orders



PCB Circuits Div.

Est. Annual Growth (CAGR)

15.5%*

Key Drivers:

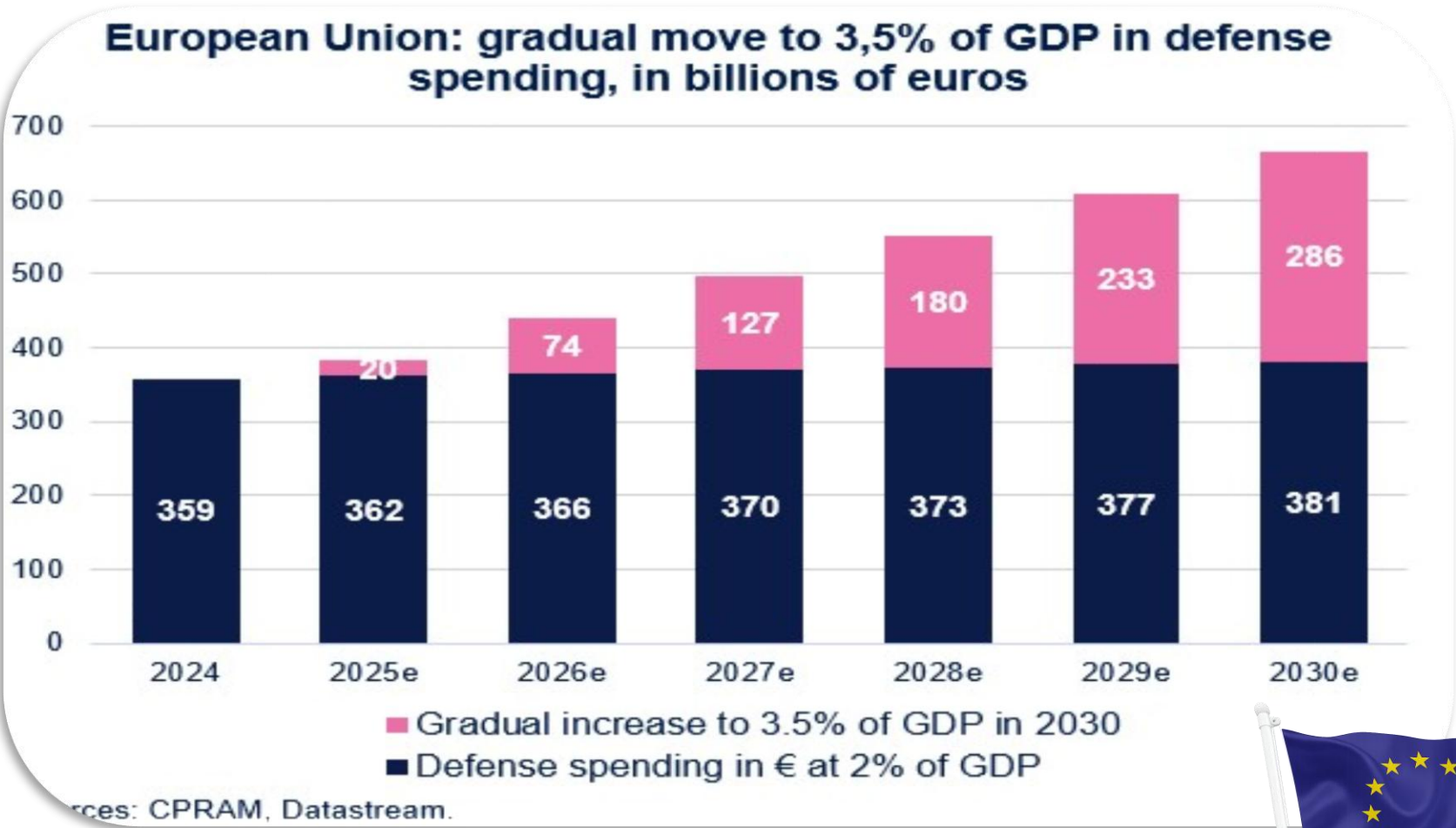
Long term defense projects, NPI &
improved capabilities

*Actual, CAGR, Q3/2023-Q3/2025

All Data is based on public data and company estimates



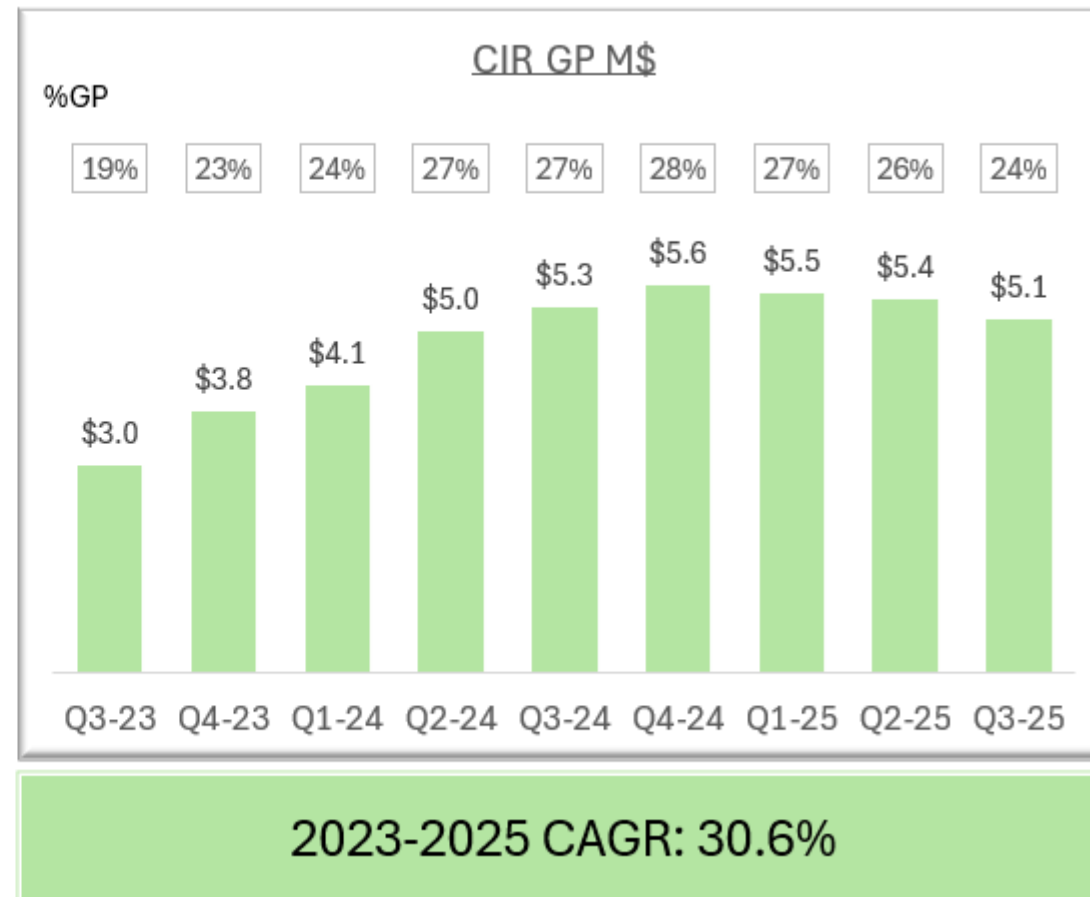
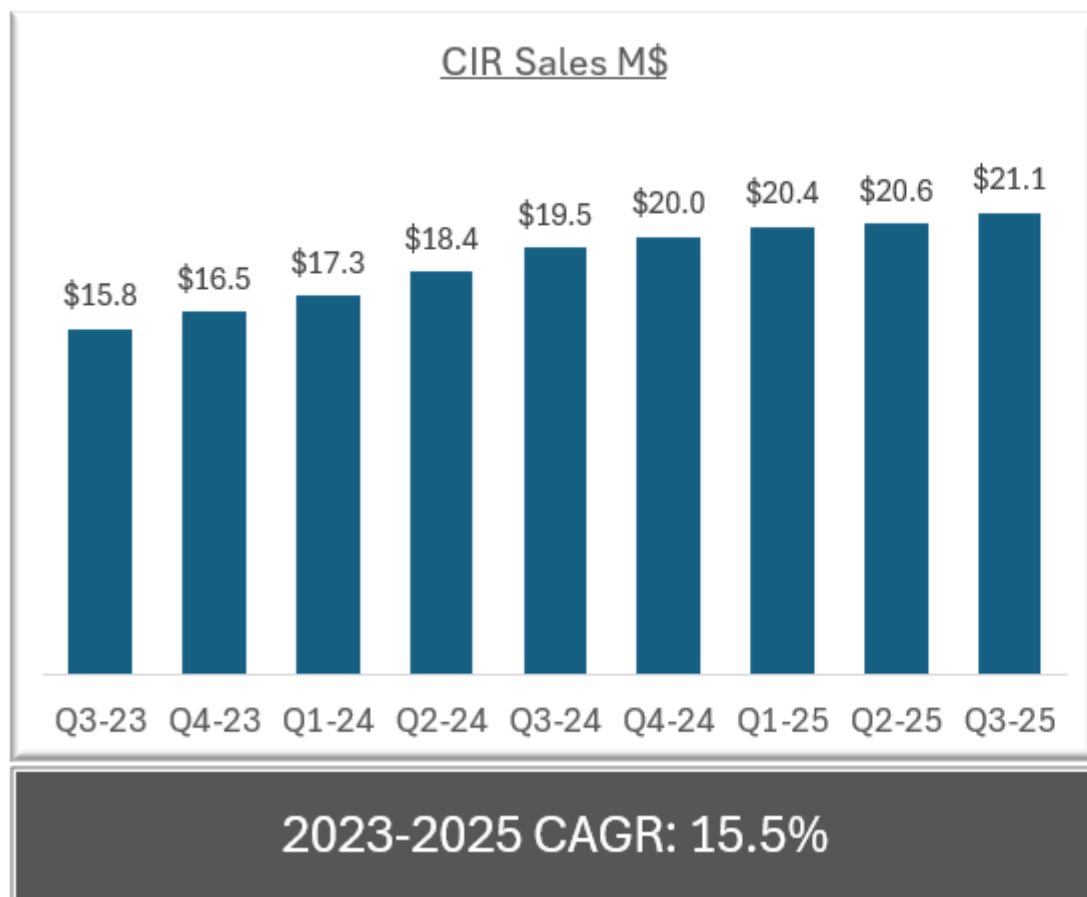
Global A&D Market Trends



The US aerospace and defense market is estimate by 525 B\$ for year 2025 with est annual Growth of 5.8% till 2030



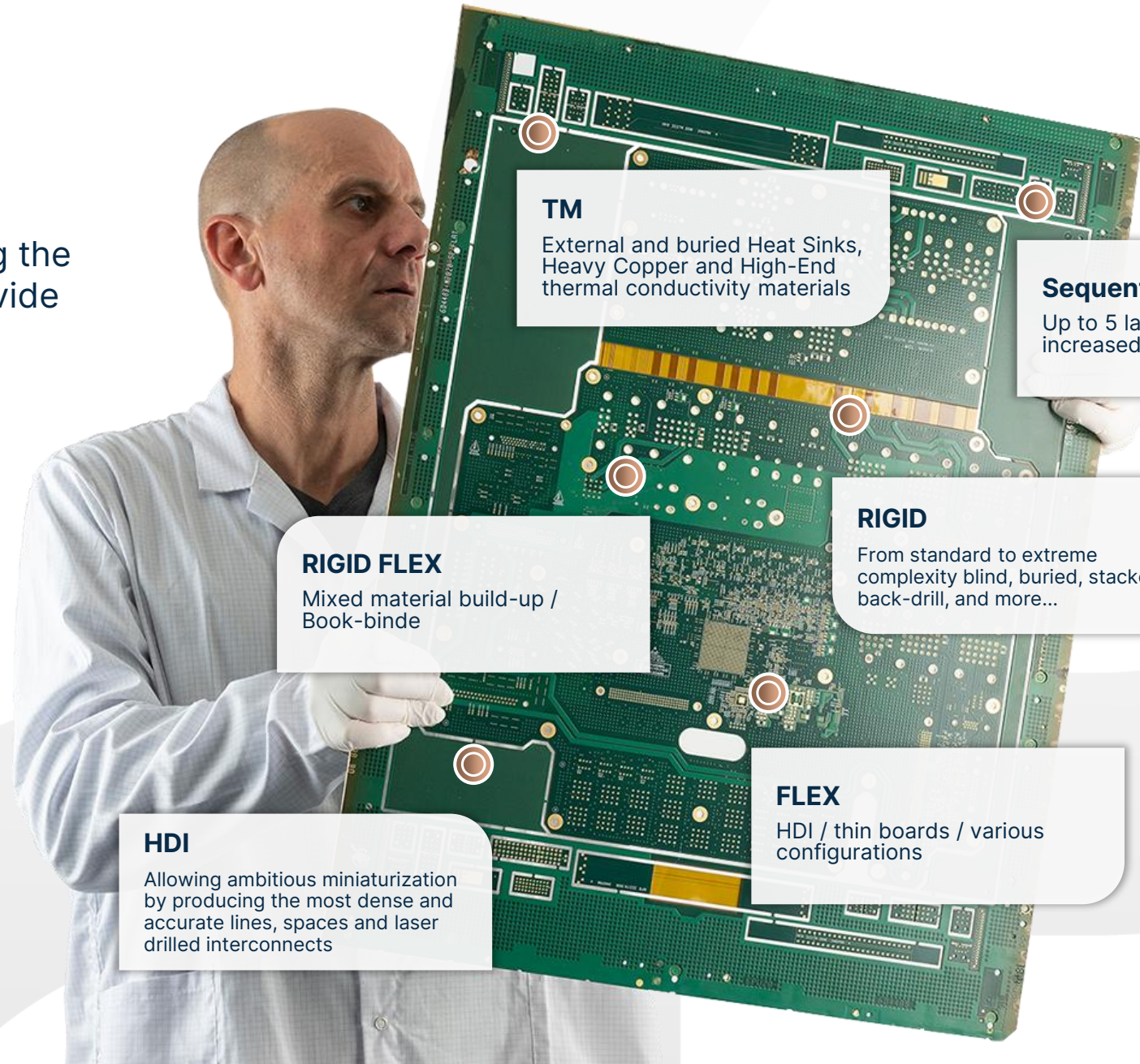
Division Quarterly trend - Circuits



PCB Technologies

Proven Capabilities

Manufacturing focused on high performance products and serving the most demanding markets, we provide our customers with a **full** range of PWBs



TM

External and buried Heat Sinks, Heavy Copper and High-End thermal conductivity materials

Sequential Lamination

Up to 5 lamination cycles for increased density

RIGID FLEX

Mixed material build-up / Book-binde

RIGID

From standard to extreme complexity blind, buried, stacked, back-drill, and more...

HDI

Allowing ambitious miniaturization by producing the most dense and accurate lines, spaces and laser drilled interconnects

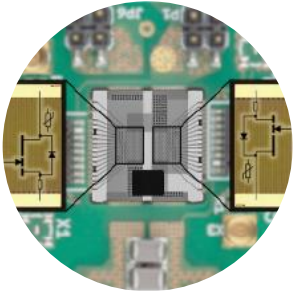
FLEX

HDI / thin boards / various configurations

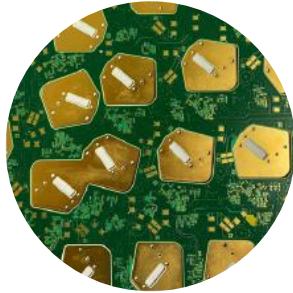


PCB High-End Applications

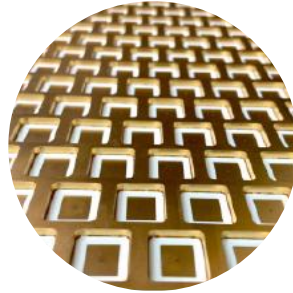
Our technological capabilities **SUPPORT** our customers by designing their products to the highest requirements.
Our expertise includes:



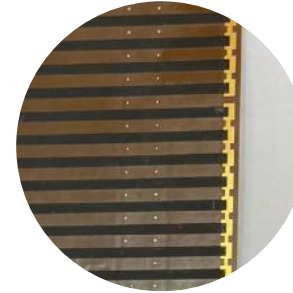
Embedded Passives
Resistors | Capacitors |
Thermocouples



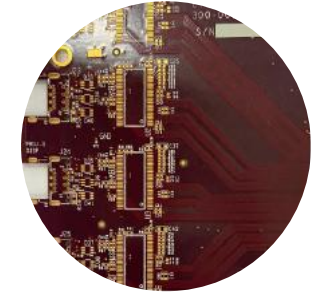
Cavities



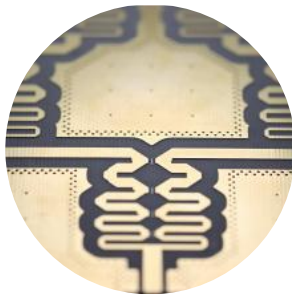
Air Cavities



Heaters



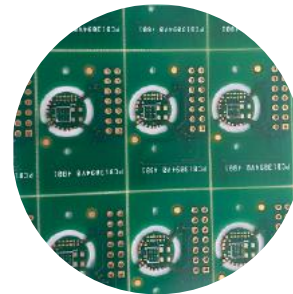
High Speed



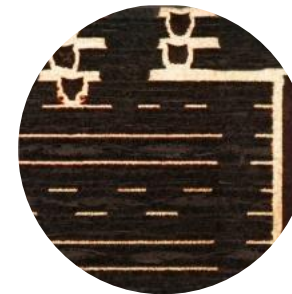
RF-Micro-Wave



Heat Dissipation
Coins | Heat Sinks |
Copper Invar Copper |
Advanced Materials



Fine Line



Buried and Blind Vias

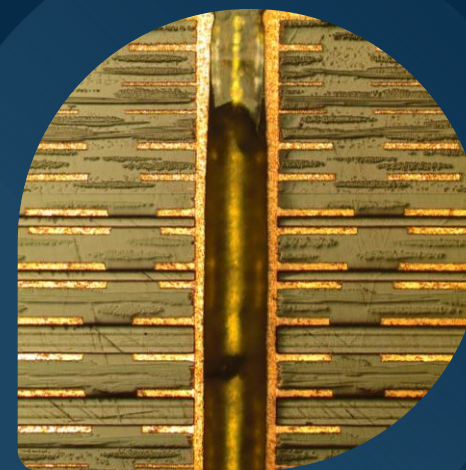


Holistic Engineering Outlook

Material
Selection



Stack-up
Design



Optimal Added Value
for Designers

Reliability /
HATS



Process &
Technology



Key Growth and Profitability Engines

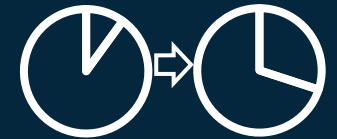
Strategic Focus

- All-in-One projects



Projects & Customers

- Global Expansion focused on US and European markets
- Tier 2 & 3 Expansion (Israel)

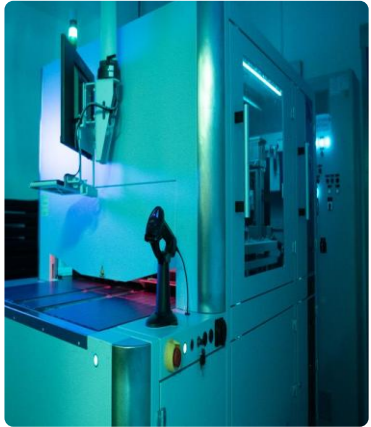


Capabilities & Technology

- **Capacity Growth** using new state-of-the-art coating line
- **Adopt automation** and advanced technologies
- **Operational excellence**



Investments



Post Etch Punch

- Increased accuracy, yield, and reliability
- Ongoing LDI alignment between both sides stack up layers
- Reduce time to market



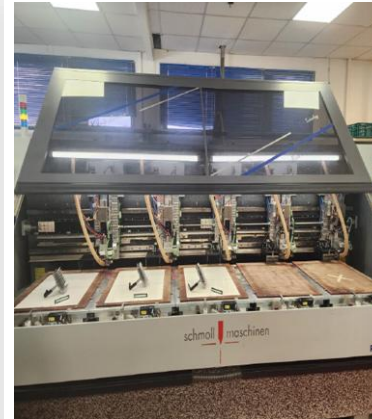
Pressing Laminator

- Fine alignment
- failures traceability
- Optimized RM usage
- Increased repeatability



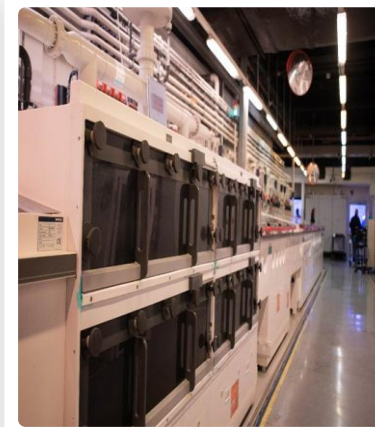
CNC Drilling

- Small diameter mechanical drilling – 0.1 Mil.
- Camera assisted alignment.



CNC Routing

- Accurate milling system.
- Camera assisted alignment.



Develop Etch Strip

- Securing the accuracy of the PCB layers process
- Ultra-flex – down to 1 mil in thickness
- transferable layers



Strip Etch Strip (SES)

- Max. thickness 6 mm
- Increase repeatability and reproducibility
- HMLV/HMHV
- Shortening time-to-market.



Go To Market

Target Customers

Tier 1&2 D&A primes, Subsystem leaders,
Programs with long life cycles

Leverage Israeli Credibility

Defense tech reputation → New markets.

High End PCBs

Rigid-flex, high-layer-count, HDI, high-frequency
/ RF high-reliability builds

Global Partnerships

Strategic partners for scale up

End-to-end capabilities

Position PCB Technologies as a **problem-solver**,
not a board vendor.
Early NPI engagement → long-term production
lock-in

Marketing focus

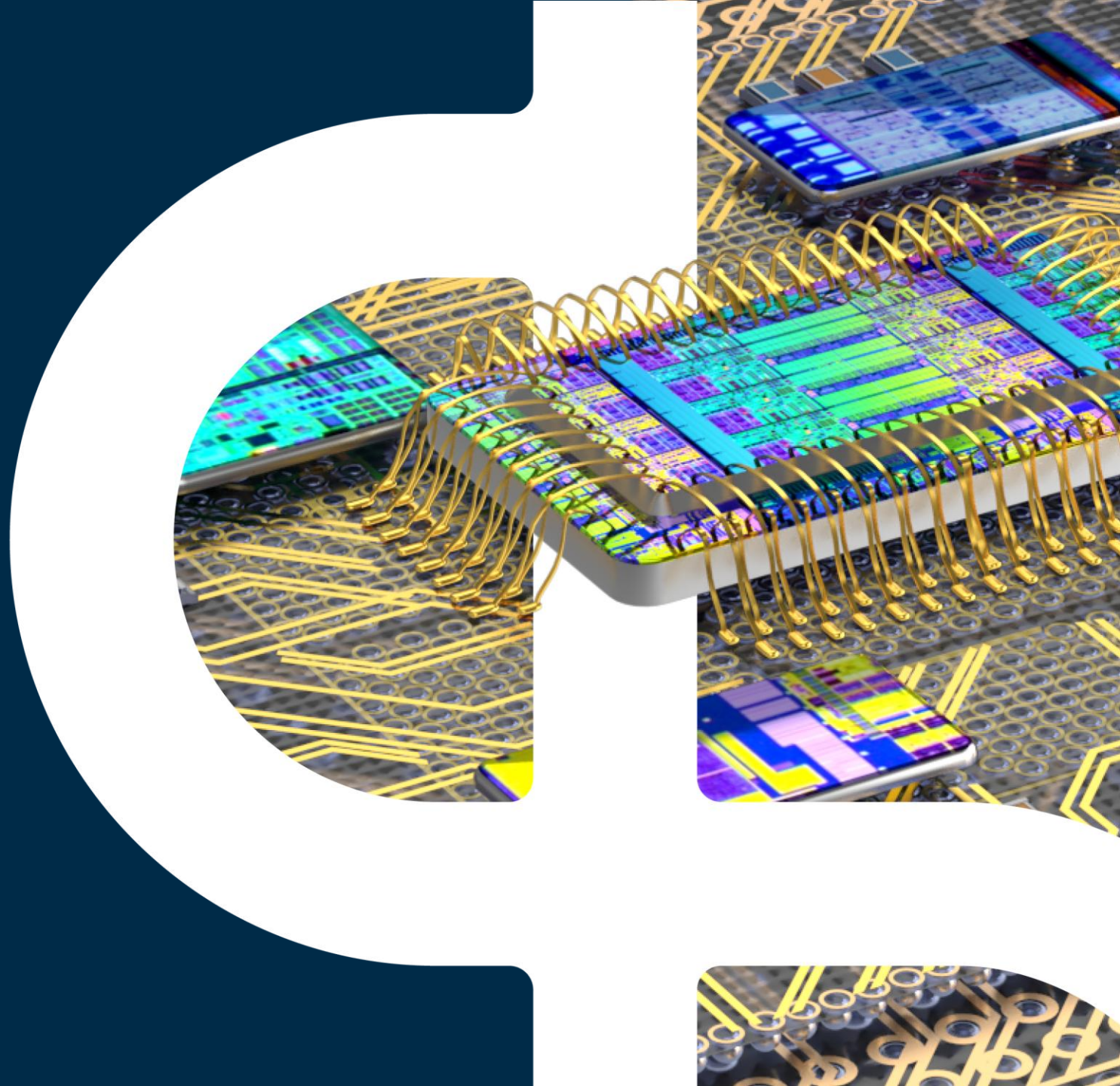
White papers, presence at defense-focused
exhibitions





A PCB TECHNOLOGIES COMPANY

Innovation & technology



Market Overview



A PCB TECHNOLOGIES COMPANY



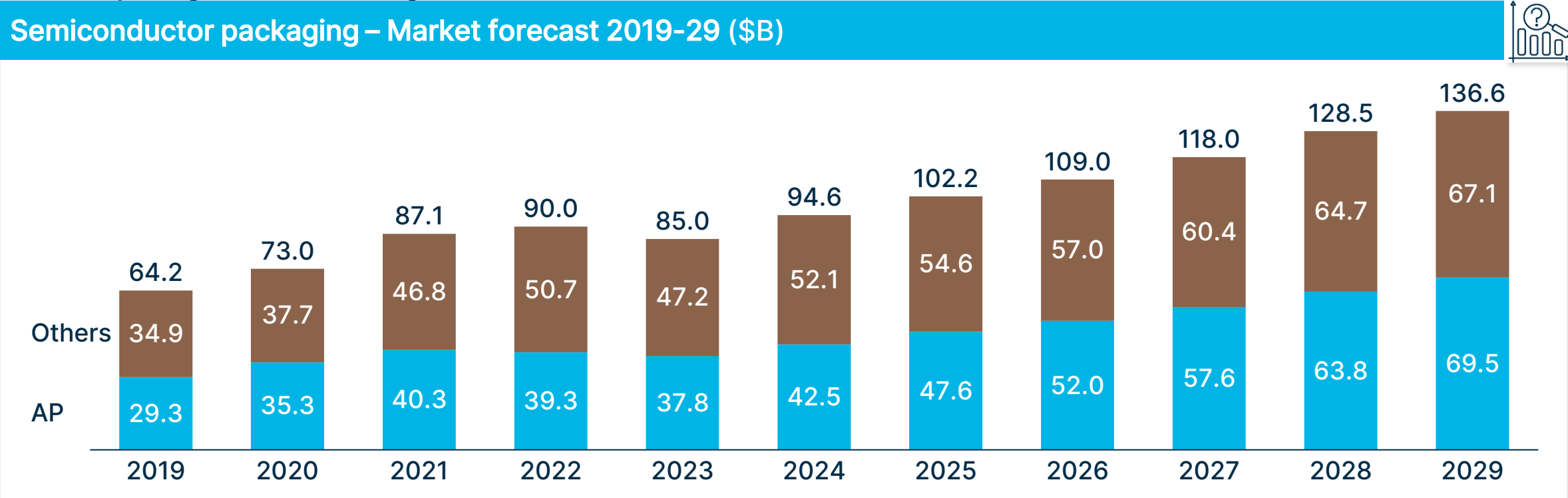
Market overview

Advance IC packaging & customized solutions

- IC Packaging Market size currently 100B\$
- Advance packaging 47.6B\$
- HMLV advance & customized solutions 400M\$ and growing strongly by 20%-30%
- OSAT solutions for Tier 3 is limited in the western side of the globe
- No OSAT solution in the Israeli market
- ME manufacturing – captive

IC Packaging - Market characteristics and drivers

- The IC packaging market is valued at \$102B in 2025 and is expected to grow to \$136B by 2029 (~8% CAGR)
- Advanced packaging accounts for \$48B in 2025, rising to \$70B by 2029-growing from 10% to 26% of the total market
- The industry is shifting toward heterogeneous integration, driven by demands in HPC (High Performance Computing), AI, and next-gen electronics

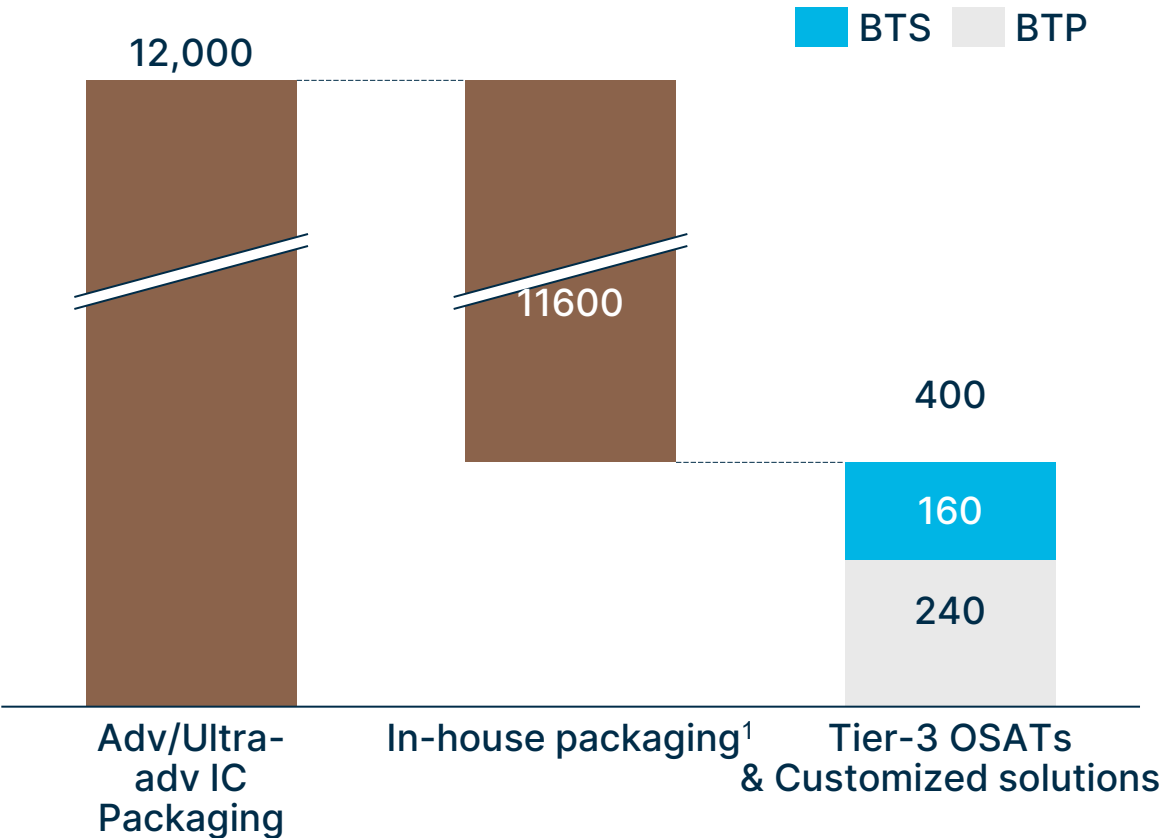


Source: Yole Intelligence 2024
HPC – High Performance Computing; Heterogeneous integration – packaging that combines multi types of components

Based on industry experts², TAM of Tier-3 OSATs is estimated at \$400M with 20-30% CAGR, out of which \$80 is BTS

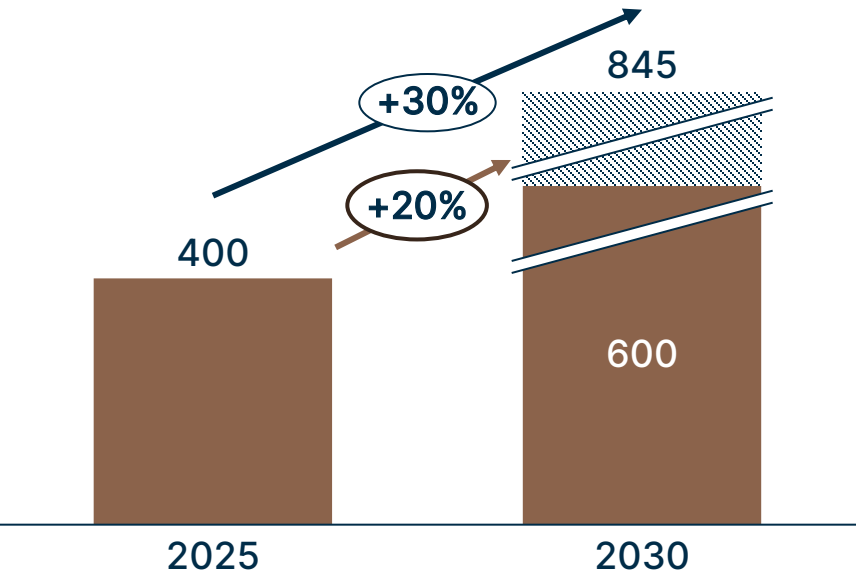
TAM, 2025, \$M

Estimated TAM HMLV, Advanced-Ultra advanced packaging



Build-to-print (“BTP”) – manufacturing only according to customer design
Build-to-spec (“BTS”) – design + manufacturing

Tier-3 OSATs TAM estimation over time



1 - OEMs internal manufacturing and IDMs with packaging capabilities (e.g. Mercury, Northrop Grumman, RTX, Qorvo, On Semiconductor etc.)
2 - Limited market data available
Source: Yole 2025/2023; Team estimations; gminsights.com; Interviews with experts; Financial data of Integra. See detailed analysis in backup

Key competitors with BTS capabilities – Most offer all-in-one services, INPACK and Kyocera offer the most advanced packaging tech

	Location	Est. Revenue ¹ \$m, 2024	BTS	In-house manuf. capabilities			IC Packaging tech as presented by company				Comments
				PCB	Substrates	PCBA	Ultra-Adv	Adv	Medium	Standard	
		4.5	☒	☒	☒	☒	☒	☒	☒	☒	
		14B ³ (200 est. HMLV)	☒	☒	☒	☒	☒	☒	☒	☒	Specific division in Kyocera US. A development entity manufacturing in Asia
		600 ³ (225 est. HMLV)	☒	☒	☒	☒		☒	☒	☒	Hermetic solutions; offer also box and precision plastics manufacturing
		>30*	☒ ?	☒	☒	☒		☒	☒	☒	Mainly Medical; Hermetic solutions
		<40	☒ ?			☒		☒	☒	☒	Hermetic solutions; Mid-volume only QFN; Advanced packaging only in fast-turn
		25	☒ ?			☒		☒	☒	☒	Mainly optical; System integration

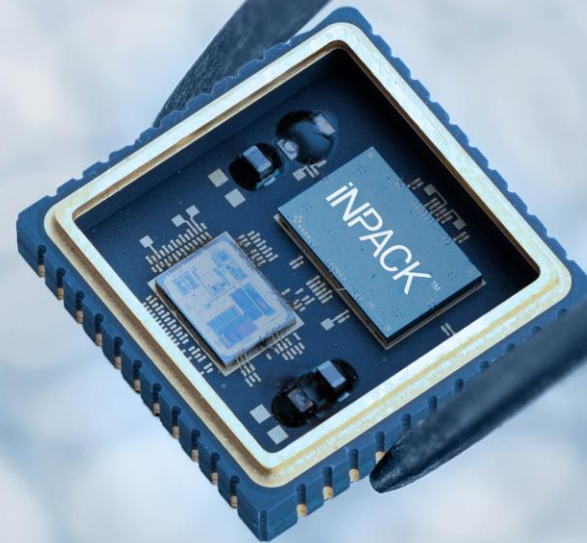
1 – the higher between Zoominfo data, companies' financial statement, team estimation, and number employees multiplied by an average annual salary of \$100K (marked with *)
Sources: companies' websites and publications

 Deep dive in backup

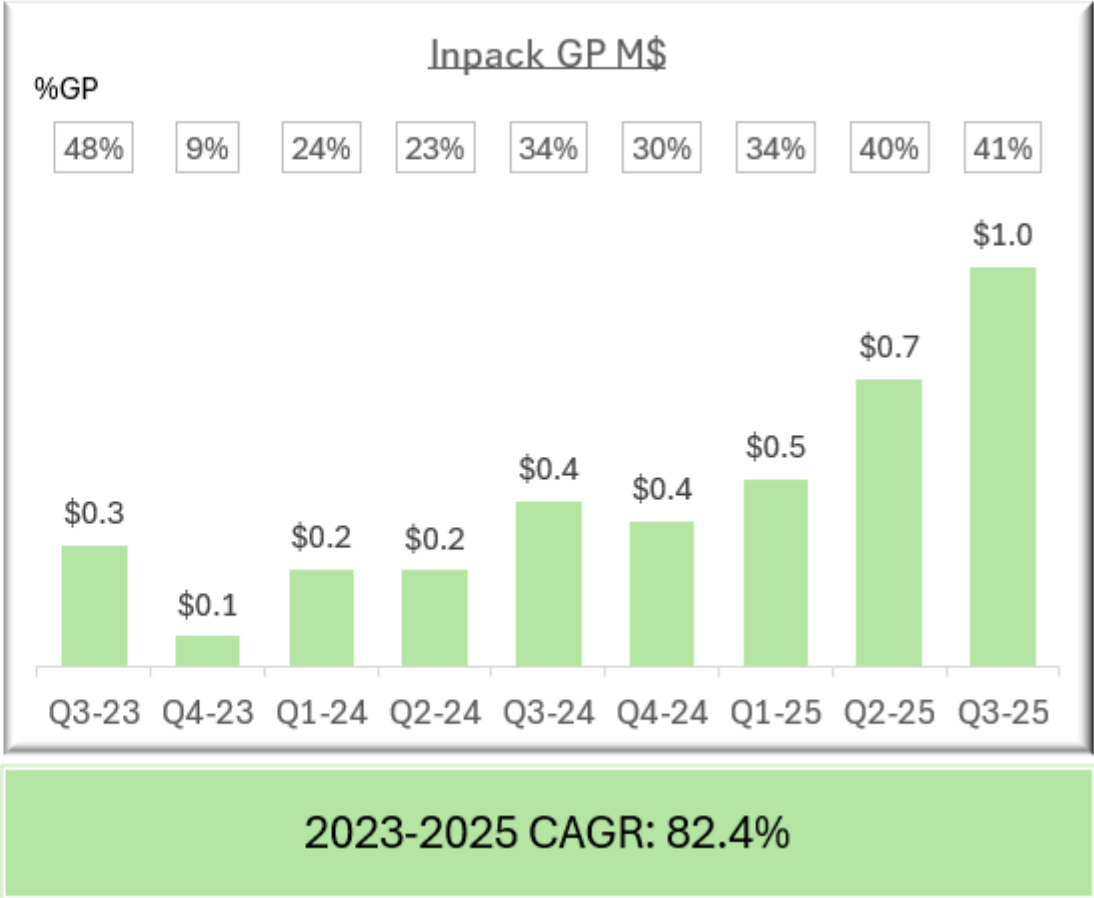
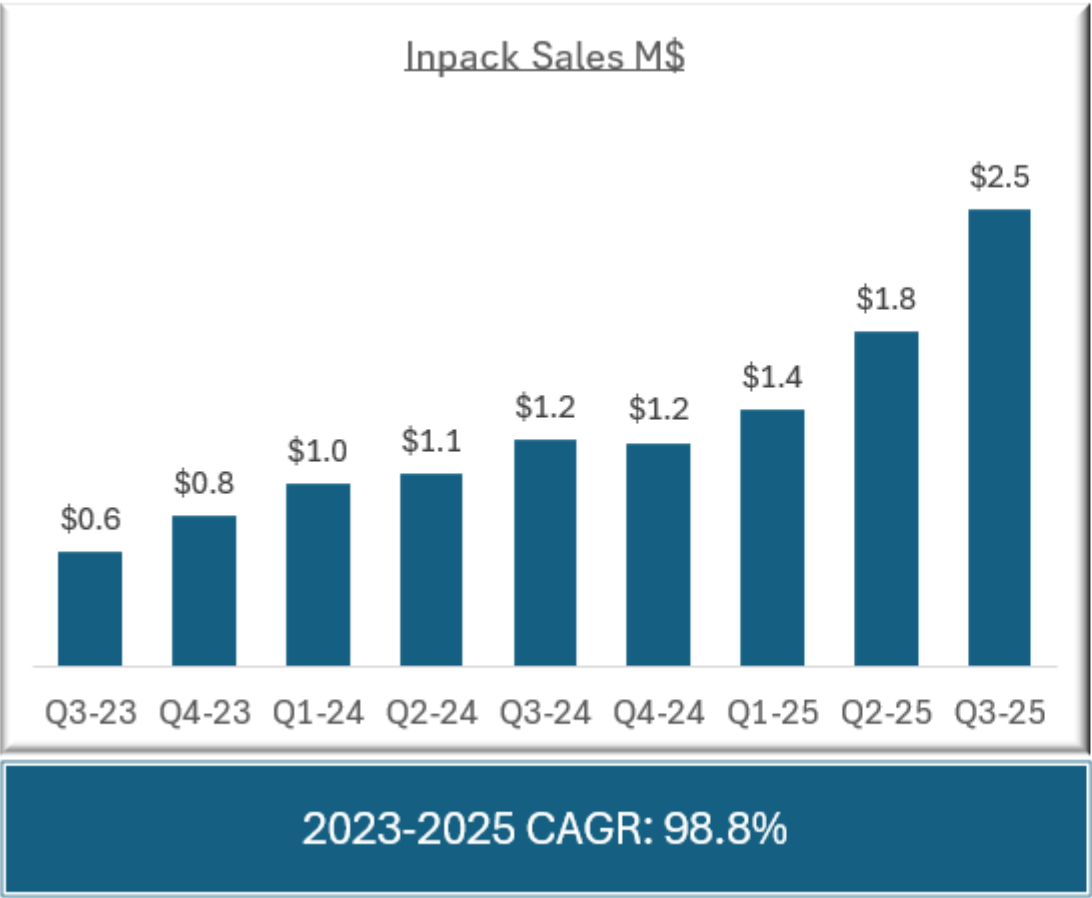
Financial overview



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Division Quarterly trend -iNPACK



What's in it for the customer



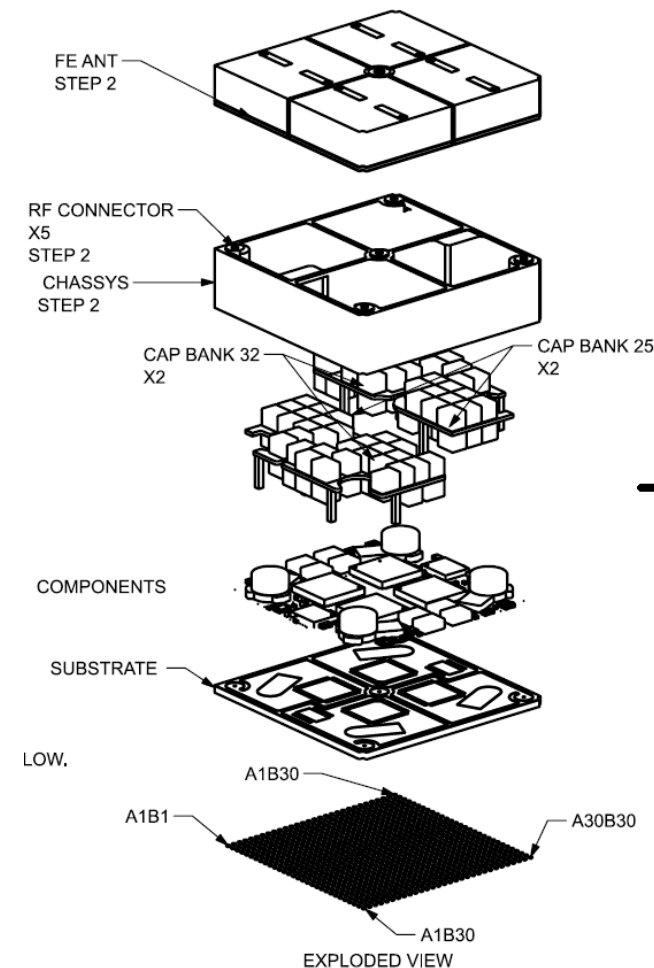
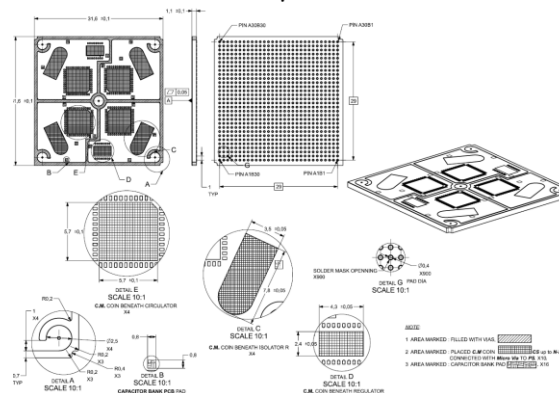
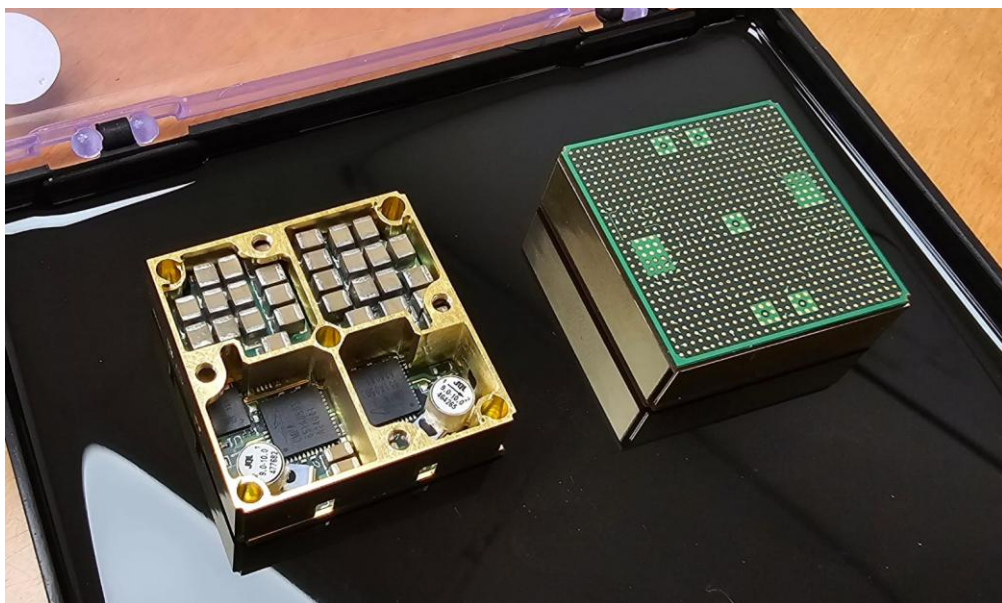
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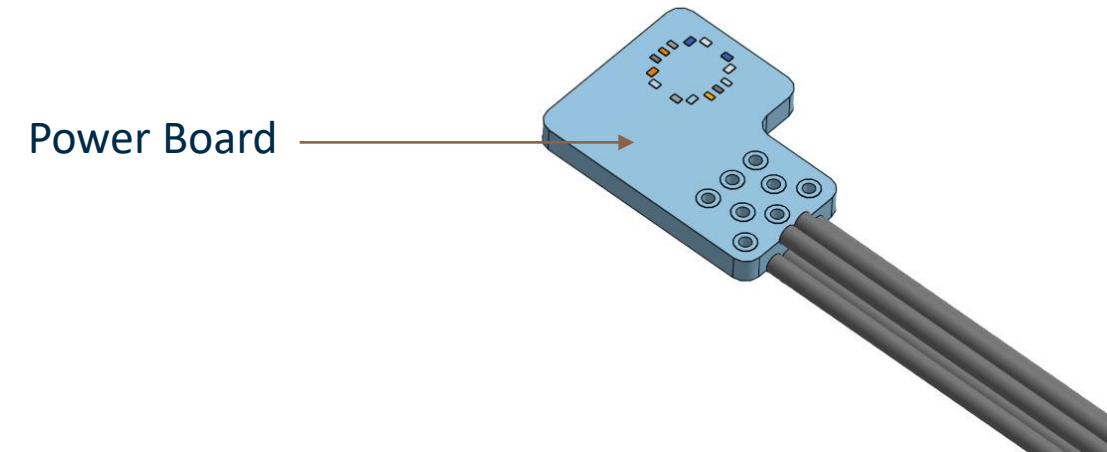
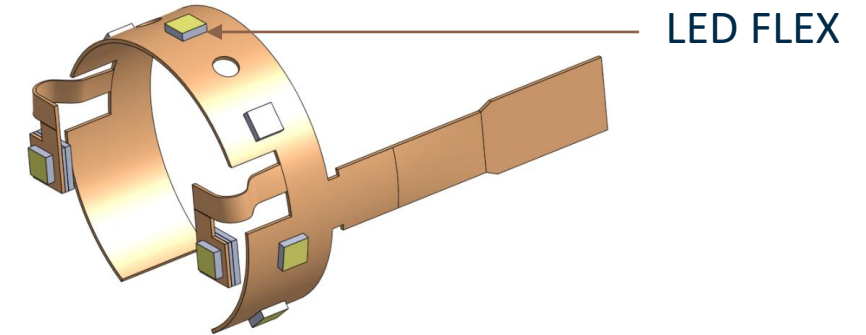
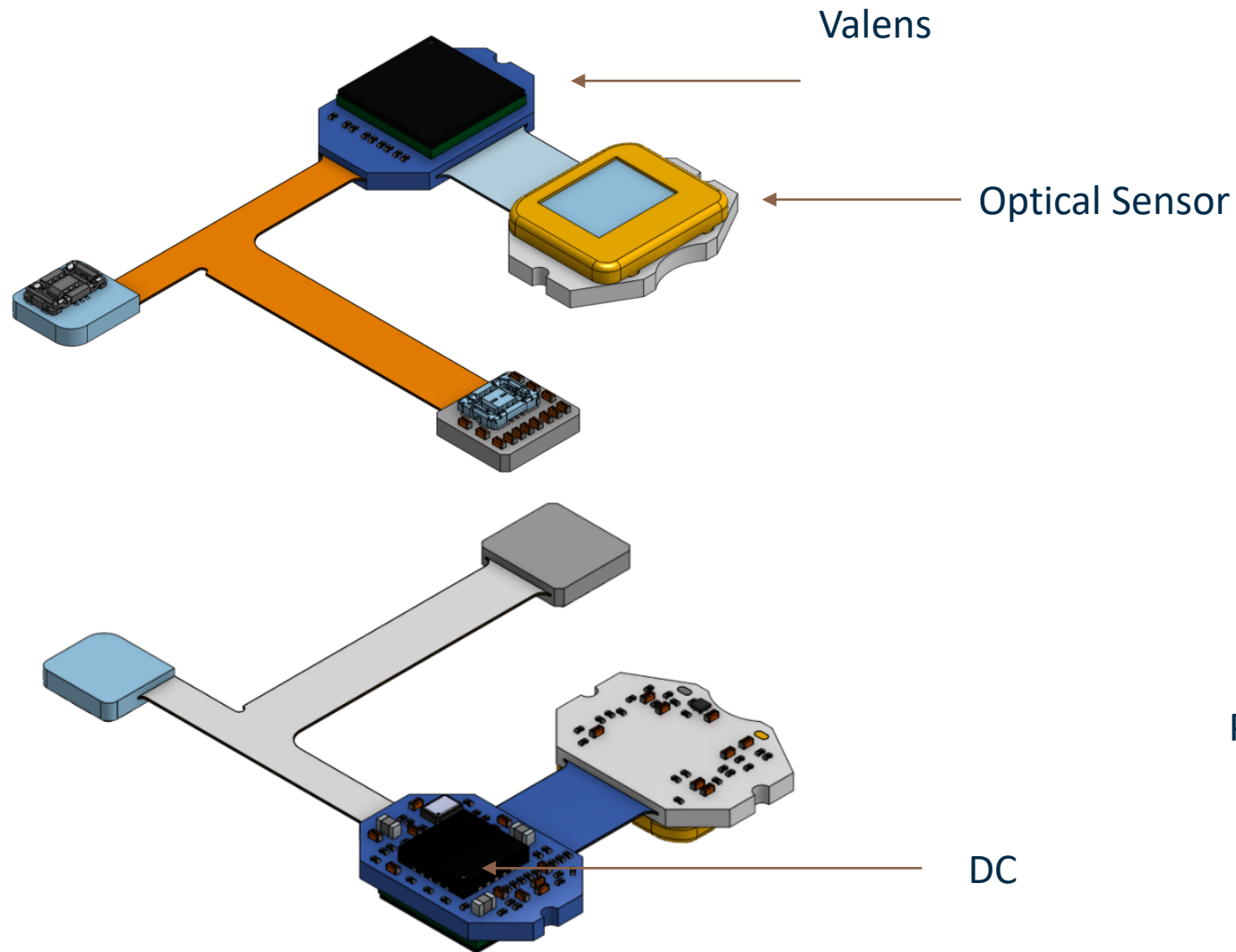
Straight forward solutions

All in One strategy

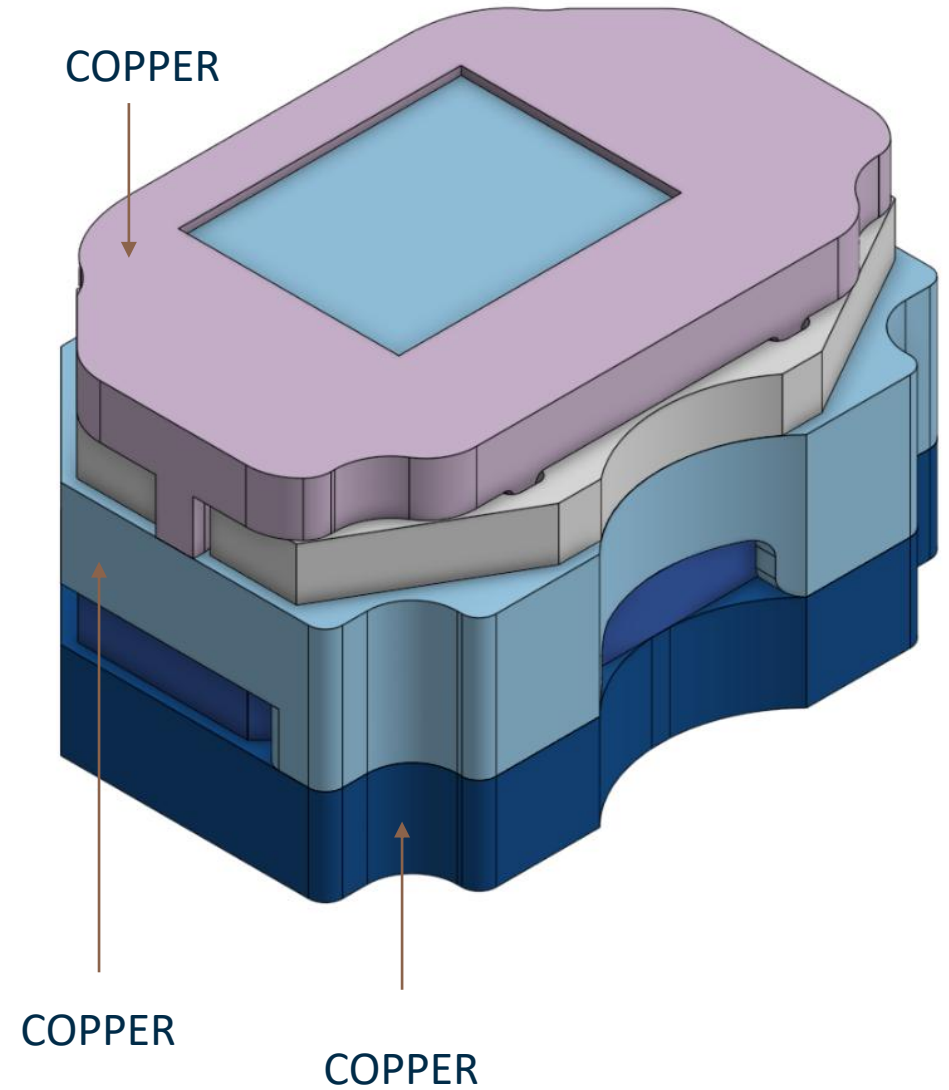
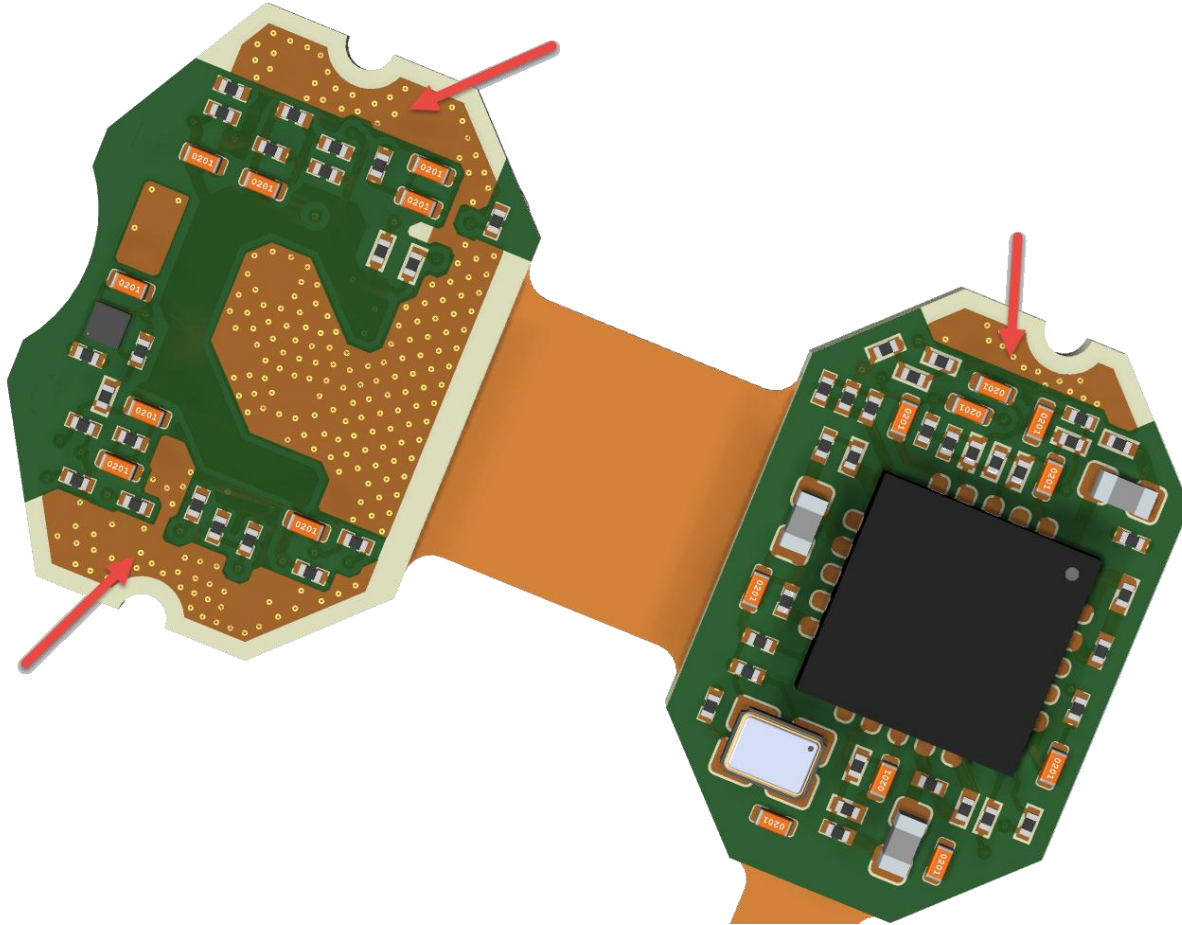
- IC to box build design and manufacturing



System level miniaturized solution-based on inpack building blocks



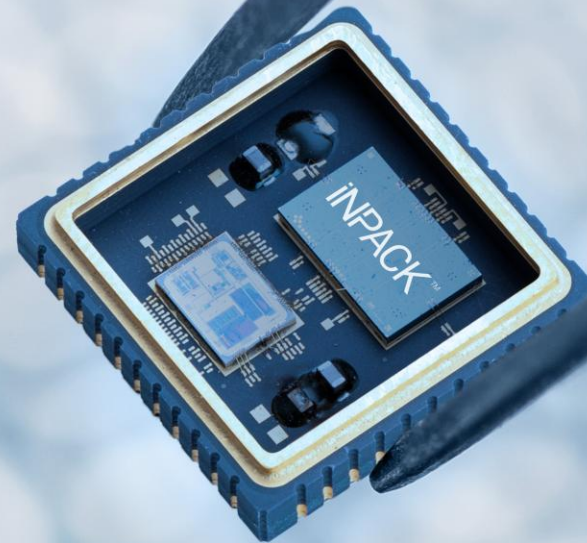
NEW LAYOUT & ENCLOSURE (board layout change to maximize Cu areas added
Cu modules design for both thermal and mechanical stability):



All in One

iN iNPACK

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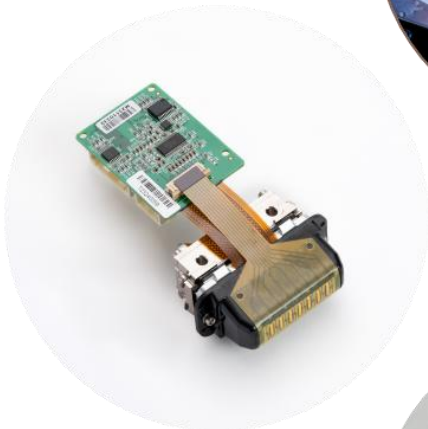


All in One strategy- what's in it for you?

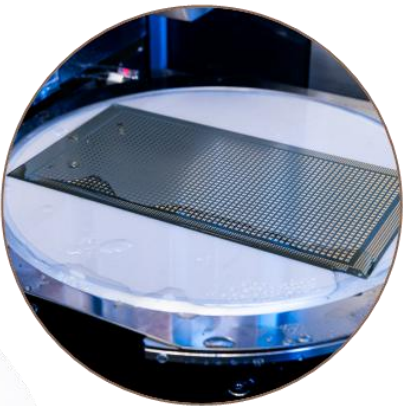
- Strong electronic packaging design capabilities connected to our production flows
- Combined SMT and IC packaging line for SiP solutions
- Hybrid construction boards and substrates build (flex, F-rigid, Low CTE, MSAP)
- Strong partnerships: Testing, wafers and packaging, environmental testing and backend processes
- Hybrid process build , breaking boundaries between the standard processes
- High end machinery focused on precision and HMLV production
- One integrator for all processes -iNPACK

All in One

Advanced Solutions



Sub-Systems



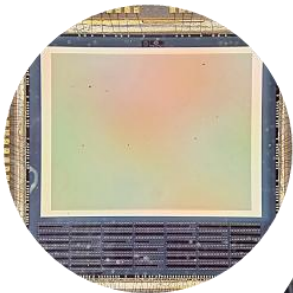
Panel level Packaging



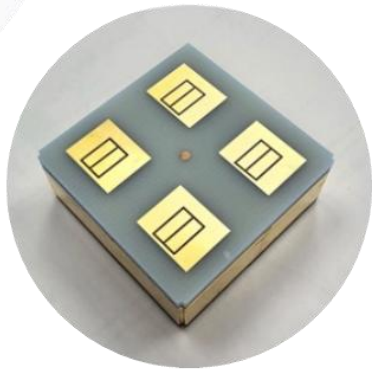
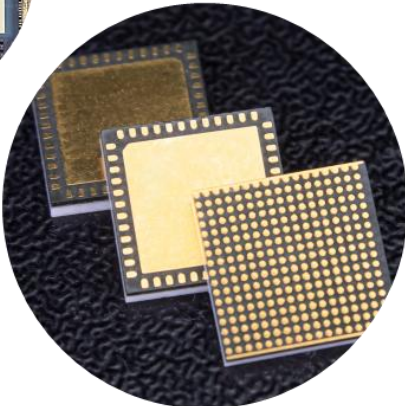
Organic Substrate



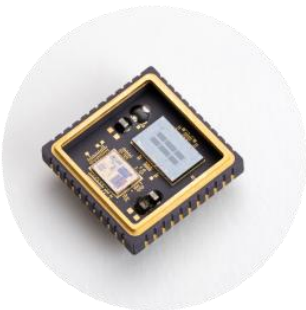
Wire Bonding



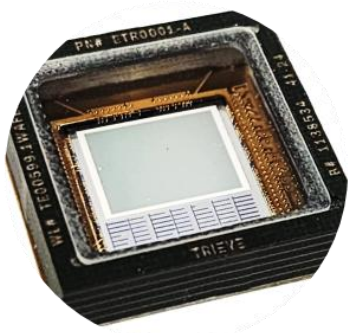
QFN



Packaging



3D Modules



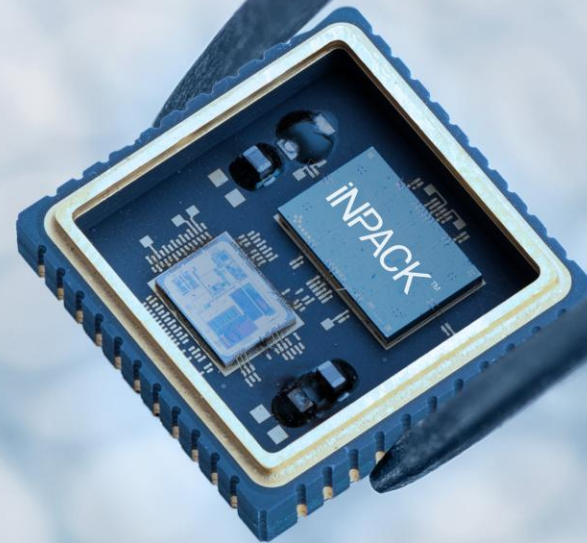
ADAS Sensors



Innovation



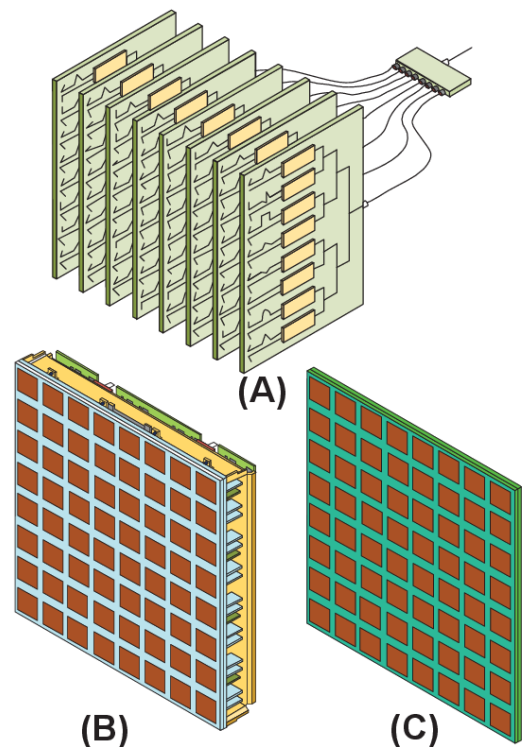
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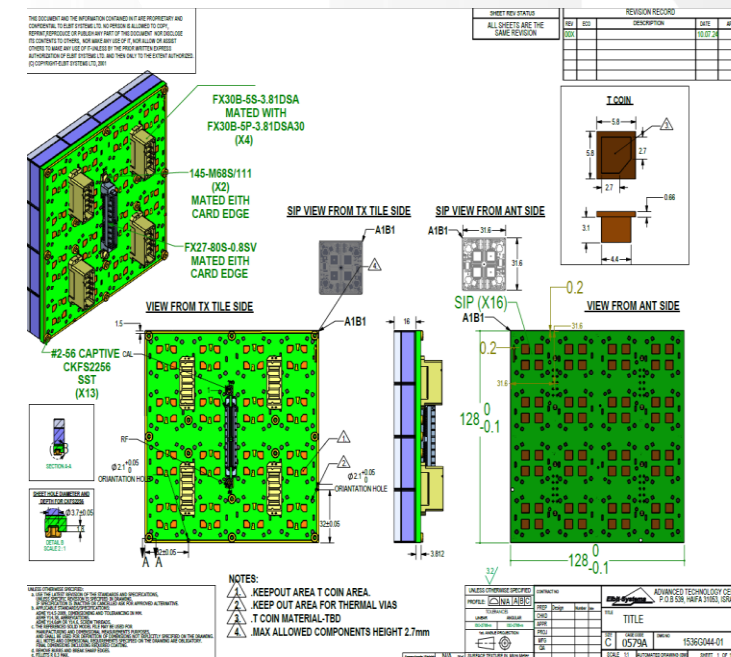
Stacked module-----tile module-----SiP

What we can do in ALL IN ONE
30% smaller, 50% more power,
50% weight reduction
Lowering system cost by 30%

What we do in BTP



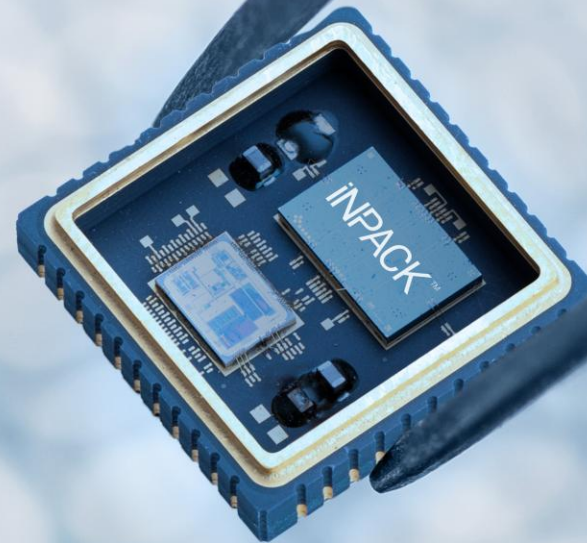
What we do in BTP



Customization



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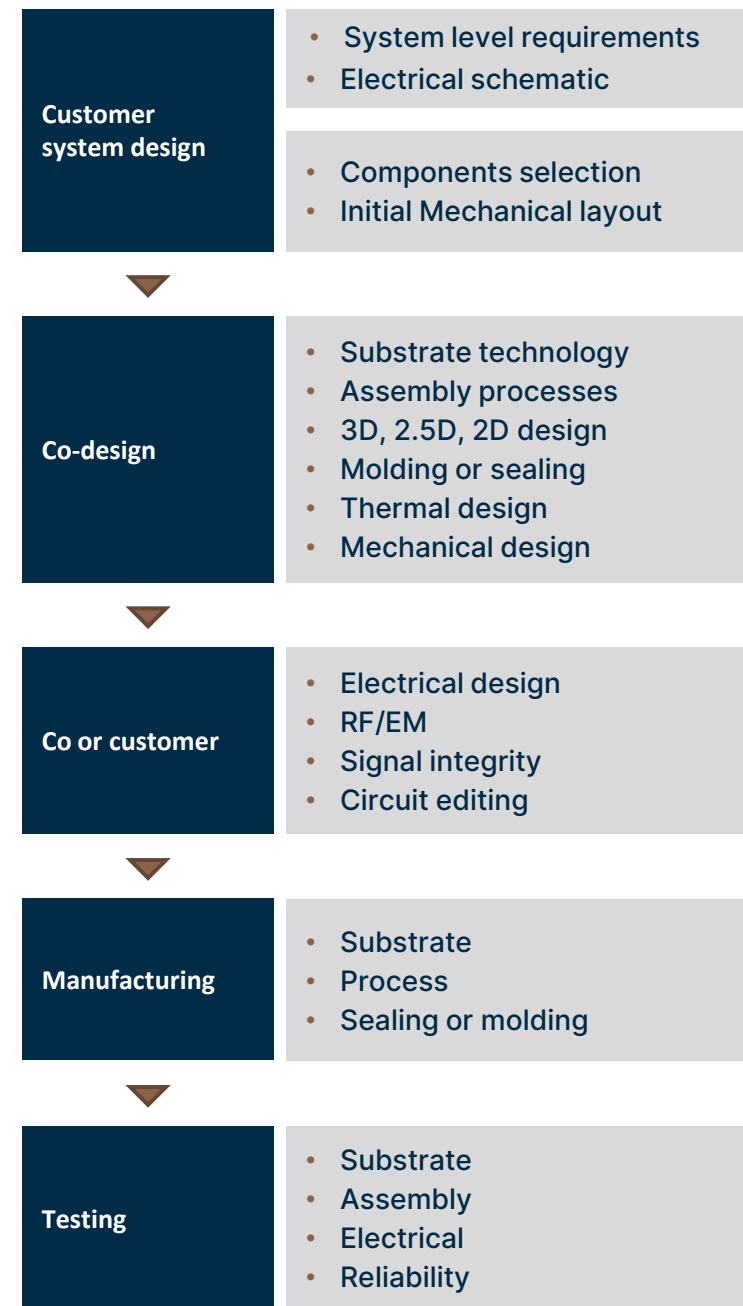


Design Capabilities

- Using our **ALL-in-One** capabilities, we intend to offer a new approach for the high-mix mid-volume high-end SiP packaging market
 - Low CTE, 25/30 um L/S and embedded CMC substrates
 - Innovative packaging assembly solutions, customized and flexible, thus enabling unique solutions
- Offering All-in-One / Design to Integration / Testing

Most large OSATs are working with strict design rules

This limits the design process of the OEM to a specific OSAT

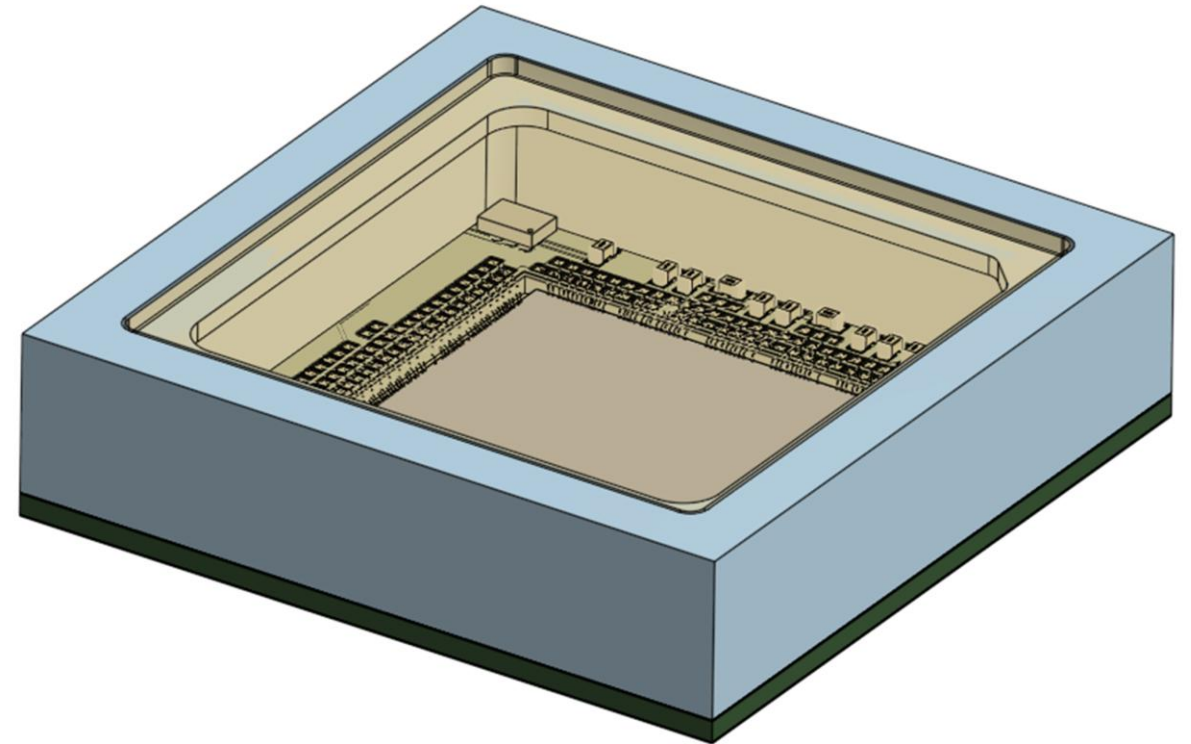
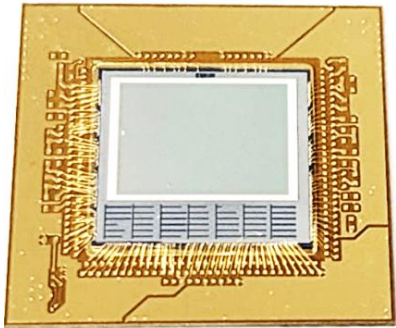


Advanced solutions

All in One strategy

- SiP, SMT, IC mounting (flip chip or wire bonded), 3D interconnect processes

CO Design iNPACK -XXXX

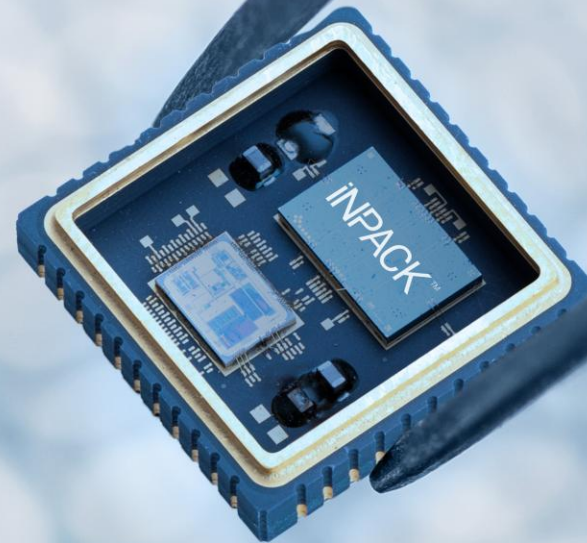


Why PCB?

Because we can
do it all and more!



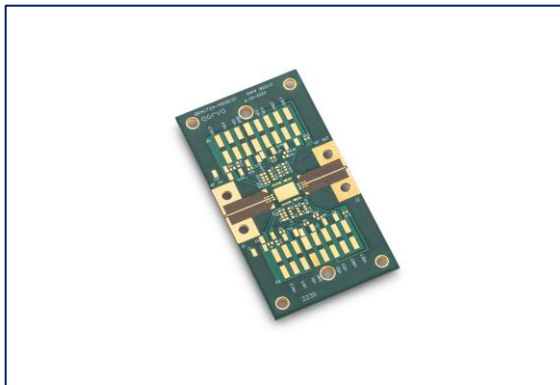
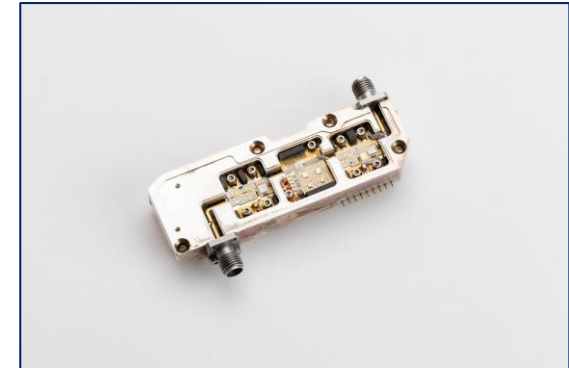
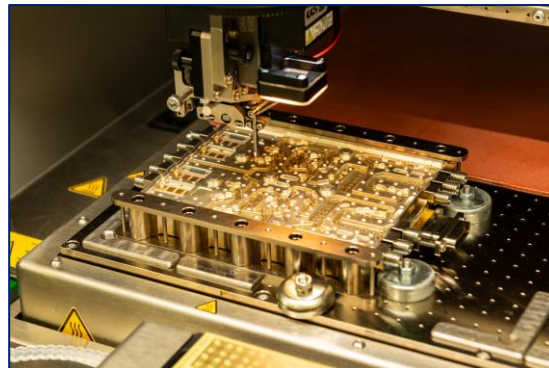
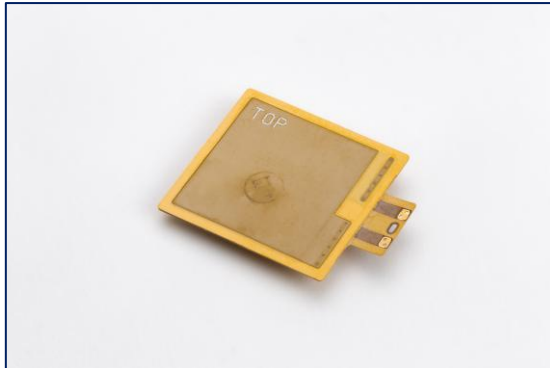
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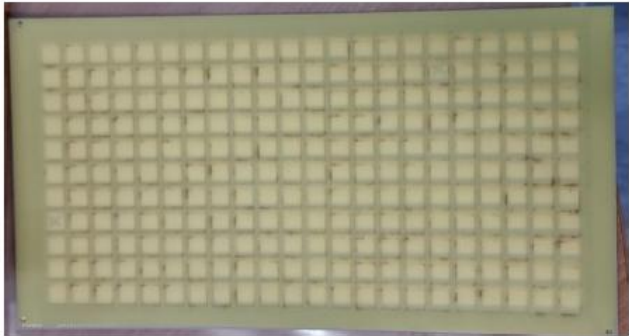
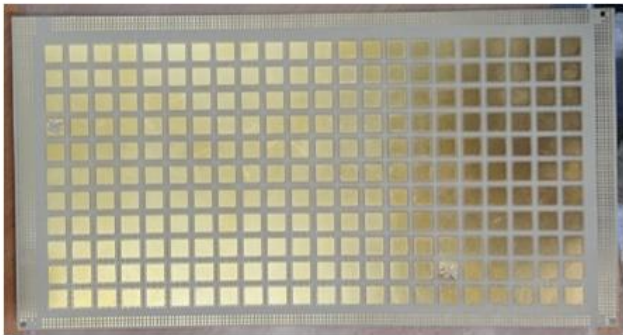
Straight forward solutions

All in One strategy

- Advanced PCBs, heatsink soldering, heatsink bonding, embedded passives and dies & high resolution substrates



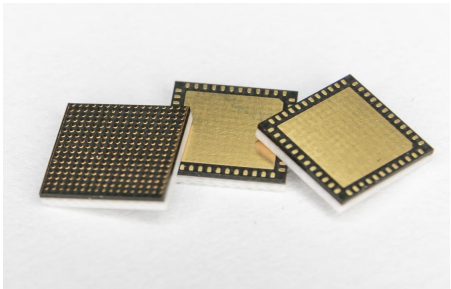
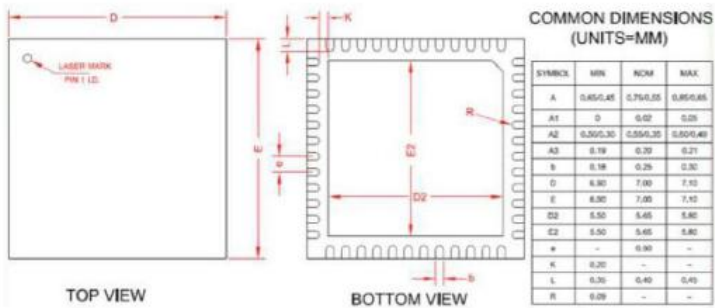
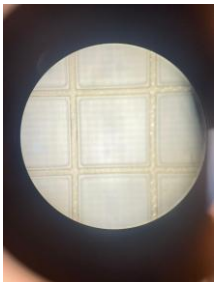
iNPACK – air cavity IC package



Press laminated QFN/LGA solution enables embedded active components in boards

Solution:
Substrate and Lid panel design- inpack
Manufacturing- circuits
Assembly inpack , in some cases sub-conn SMT
Lid panel sealing – circuits division
QC & testing - inpack

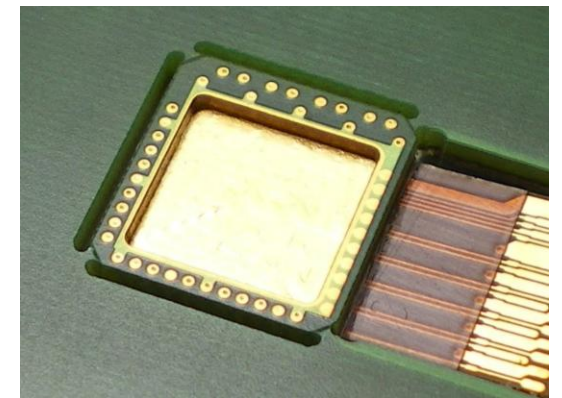
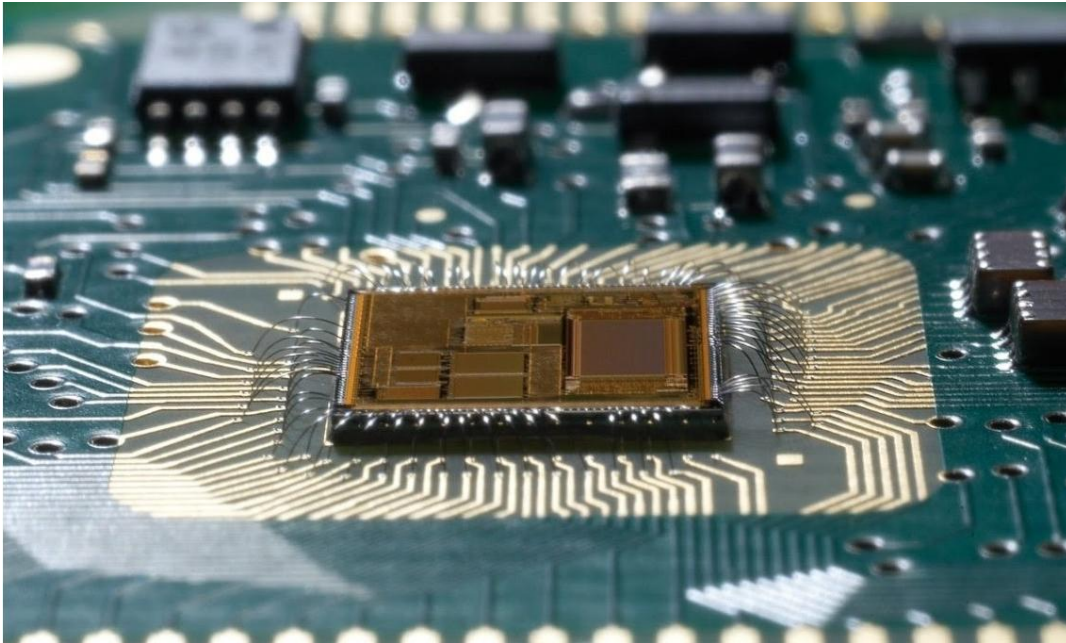
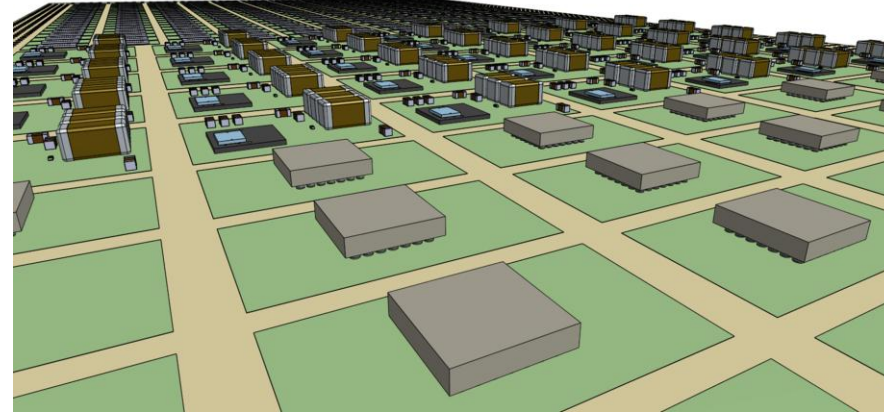
Inpack 7x7 QFN Outline Drawing



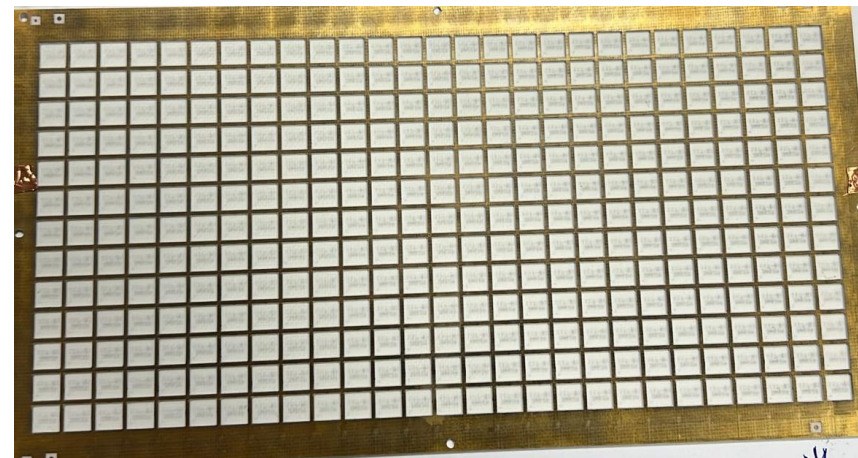
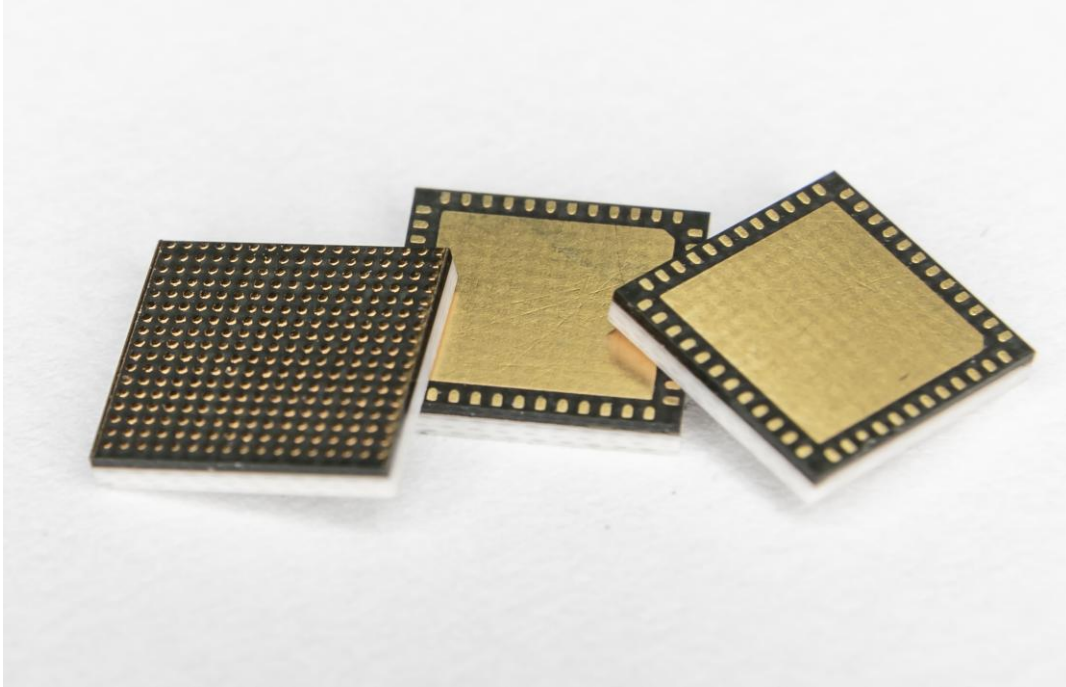
- NOTES:
1. Dimensions are symmetrical
 2. Low CTE substrate
 3. Low CTE Air cavity lid (ceramic or laminate)
 4. Plating Ni/Pd/Au (ENIG)
 - Ni 0.50-2.00 um
 - Pd 0.02-0.15 um
 - Au 0.003-0.015 um
 5. Package thickness 0.75 mm +/-0.1mm
 6. X.xx Tolerance - 0.10

Mix assembly – SMT chip on board

- SMT
- Die placement, wire bonded or flip chip
- Local encapsulation or air cavity
- Be



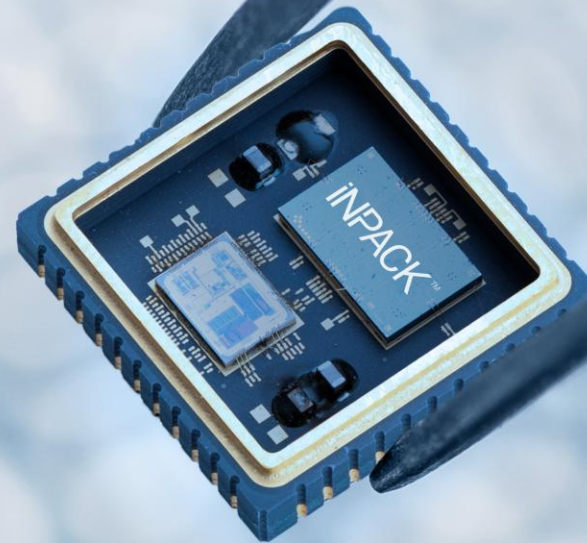
Embedded Die PCB/Substrate



Growth engines?



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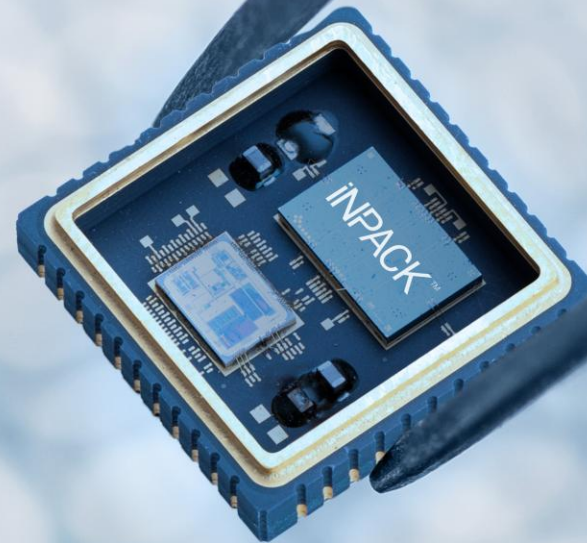
Growth engines

- SiP – high margin assemblies
- Customized miniaturization solutions
- More defense
- All in One
- Microelectronics assemblies
- Focusing on HMLV segments, Med, D&A, and Tech sectors.

Investments



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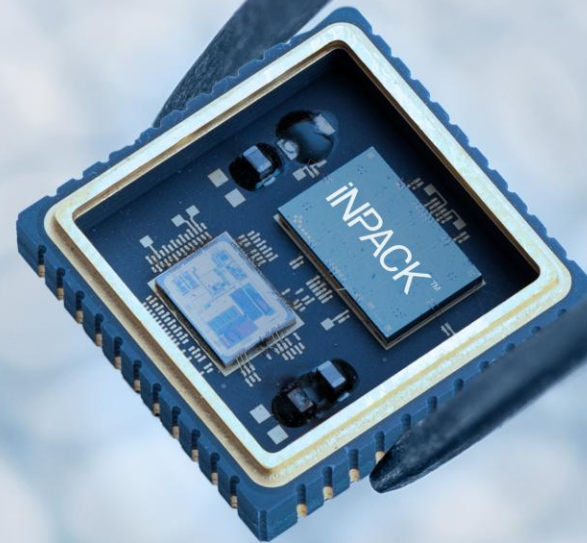


- High end assembly line- panel level design.
- Expending clean room area
- MSAP line as part of the PCB plating line investment
- Recruiting strong R&D and ME personal.

Go 2 Market

iN iNPACK

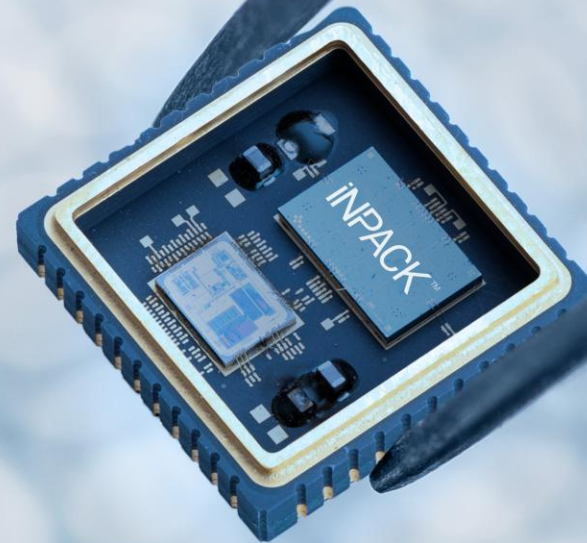
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- Strong sales & marketing team in the US and EMEA
- Focusing on defense, medical & industrial markets
- Solution type: sensors, Analog, advanced customized systems
- Conferences
- US & European partnerships with established S&M infrastructure.

Summary

iN iNPACK
A PCB TECHNOLOGIES COMPANY



- Keep high end machinery level with strong engineering capabilities
- Strong R&D capabilities
- All in One – vertical use of PCB tech divisions
- Focus on US market penetration



Thank you

