

A black and white photograph of a group of runners in motion on a track. The runners are captured with a motion blur effect, suggesting speed. The word "RETAILORS" is overlaid in large, bold, yellow capital letters across the center of the image.

RETAILORS

FORWARD-LOOKING INFORMATION

This presentation was prepared by Retailors Ltd. (hereinafter: the "Company") as a general presentation about the Company. It includes only partial and selective information that the Company deemed appropriate to share with its shareholders, institutional investors, analysts, and the general public. This presentation is not intended to replace the need to review the Company's public disclosures, including the Company's periodic report for the year 2025 and for the first quarter of 2026, prior to making any investment decision regarding the Company's securities.

In the event of any discrepancy between the contents of this presentation and the information provided in the Company's legally required reports, the information in the official reports shall prevail. The information included in this presentation does not constitute advice, recommendation, or an opinion regarding the advisability of any investment, nor does it constitute an offer to invest in or purchase the Company's securities, or an invitation to submit such offers. It does not replace independent review and personal consultation based on each investor's specific circumstances.

This presentation may include forward-looking information, as defined in the Israeli Securities Law, 1968, including forecasts, assessments, estimates, and other information related to future events and matters. Forward-looking information in this presentation is based on the subjective estimates of the Company's management as of the date of the presentation. Its realization is uncertain and/or not solely under the Company's control and will be affected, among other things, by risk factors characterizing the Company's activity, as detailed in the 'Description of the Corporation's Business' chapter of the Company's report, as well as developments in the economic environment and external factors affecting the Company's activity.

It is also clarified that the Company's plans and strategy included in this presentation are valid as of the publication date and may change according to decisions made by the Company's Board of Directors from time to time. Accordingly, the Company's actual future results and achievements may differ materially from those presented in the forward-looking information included in this presentation. The Company is not obligated to update and/or revise the information included in this presentation.



RESULTS FOR 2026 (Q1)

REVENUES

496.6 M NIS
(5.6%)

GROSS PROFIT

251.2 M NIS
50.6%
Of Turnover
(3.1%)

OPERATIONAL LOSS*

(30.5) M NIS
(6.1%)
Of Turnover
+220.1%

LOSS*

(26.9) M NIS
(5.4%)
Of Turnover
+559.8%

*Data excluding the impact of financial reporting design according to IFRS 16 standards

KEY FIGURES FOR Q1 2026

EQUITY

883.6 M NIS

INVENTORY

522.4 M NIS
+17.6%

CASH AND
INVESTMENTS

603.3 M NIS

CASH FLOW USED
IN OPERATING
ACTIVITIES

(59.4) M NIS

WORKING
CAPITAL*

701.1

QUICK
RATIO*

1.3

CURRENT
RATIO*

2.2

NUMBER OF
STORES

284

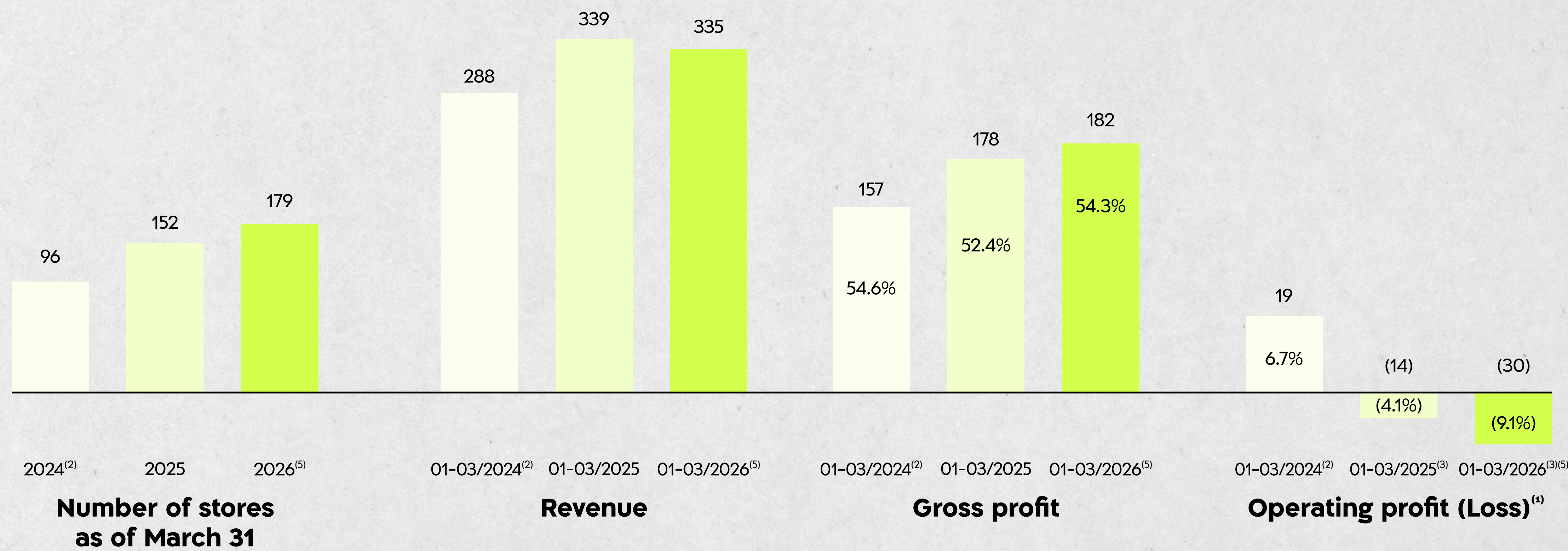
*Data excluding the impact of financial reporting design according to IFRS 16 standards

SEGMENTS (Q1)

(in millions of NIS)



	01-03/2024	01-03/2025	01-03/2026
Same-store sales (percentage change) ⁽²⁾⁽⁴⁾	(16.4%)	(17.7%)	(17.7%)
Sales per square meter (NIS)	2,001	1,567	1,225
Gross commercial area (sqm)	47,854	72,140	91,999



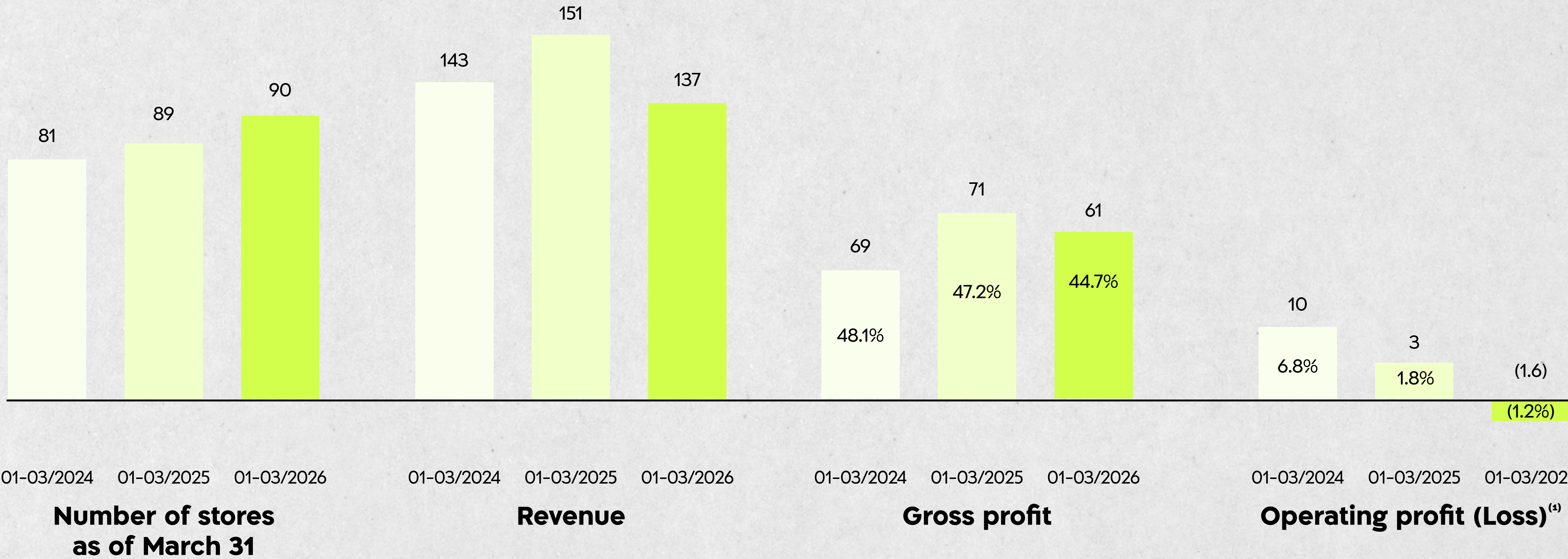
(1) Data excluding the impact of financial reporting design according to IFRS 16 standards
(2) Nike Australia and New Zealand since April 2, 2024
(3) Operating profit includes amortization of purchase price allocation (PPA) adjustments in the amount of 3 millions NIS in the first quarter of 2026 and 2.6 millions NIS in the first quarter of 2025
(4) from February 28, 2026 to March 5, 2026 stores were closed due to restrictions because of operation "Roaring Lion". This period was excluded from the relevant calculation.
(5) Nike France since April 30, 2025

SEGMENTS (Q1)

(in millions of NIS)



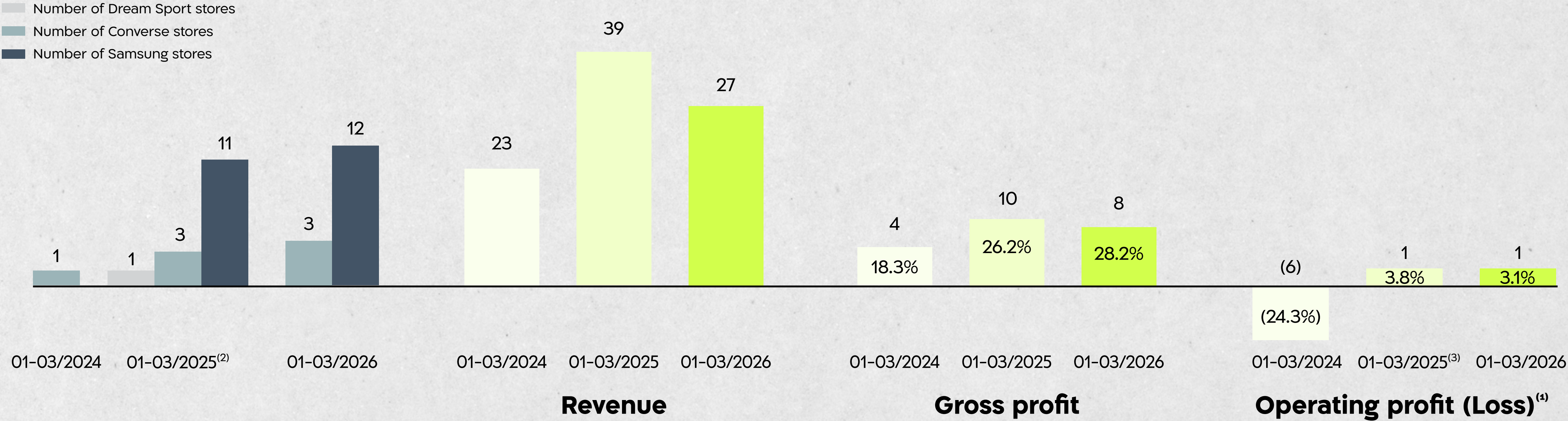
	01-03/2024	01-03/2025	01-03/2026
Same-store sales (percentage change) ⁽²⁾	12.5%	(8.7%)	(11.7%)
Sales per square meter (NIS)	2,631	2,222	1,925
Gross commercial area (sqm)	17,554	21,855	23,354



(1) Data excluding the impact of financial reporting design according to IFRS 16 standards
(2) from February 28, 2026 to March 5, 2026 stores were closed due to restrictions because of operation "Roaring Lion". This period was excluded from the relevant calculation.

OTHERS (Q1)

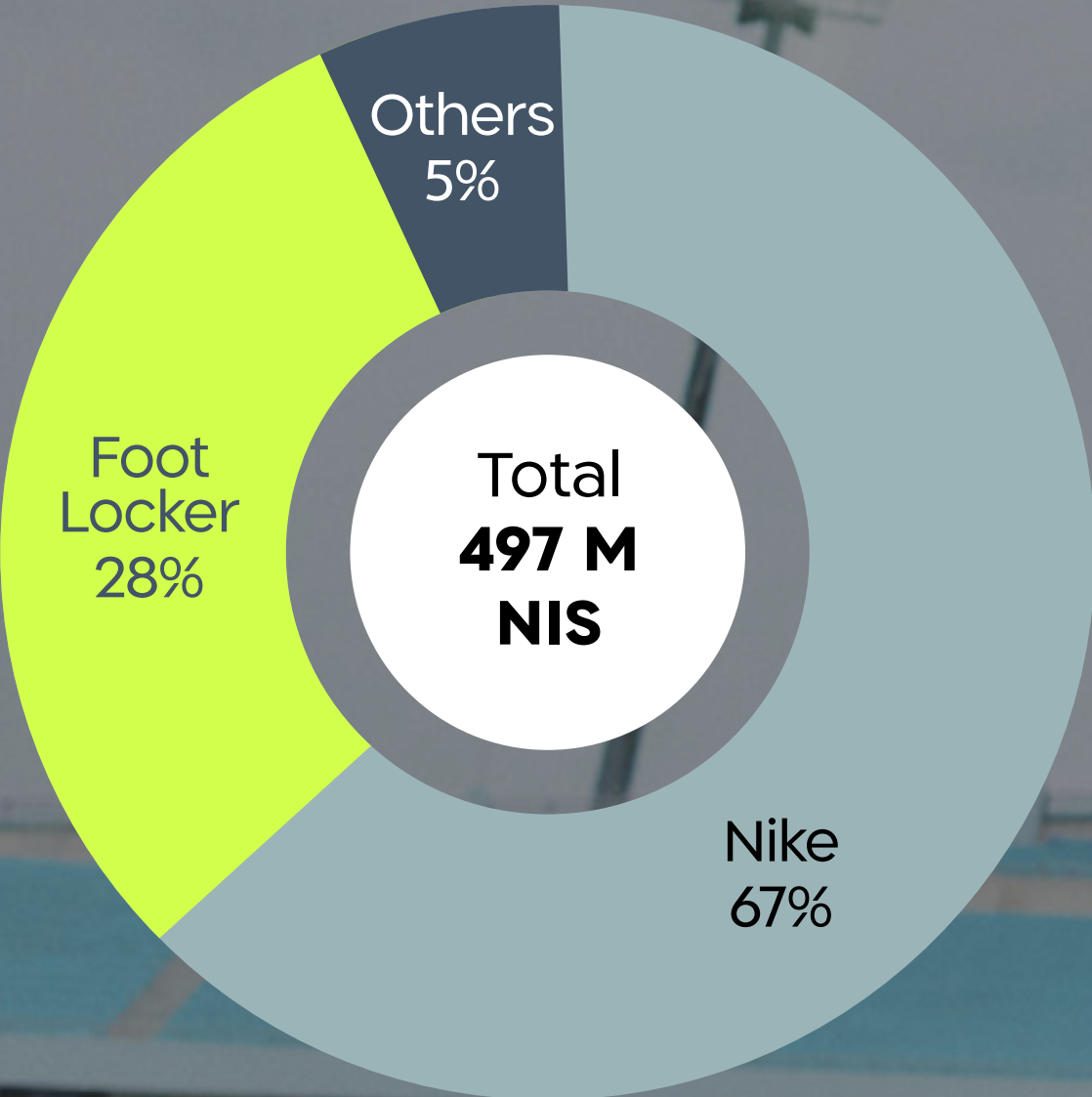
(in millions of NIS)



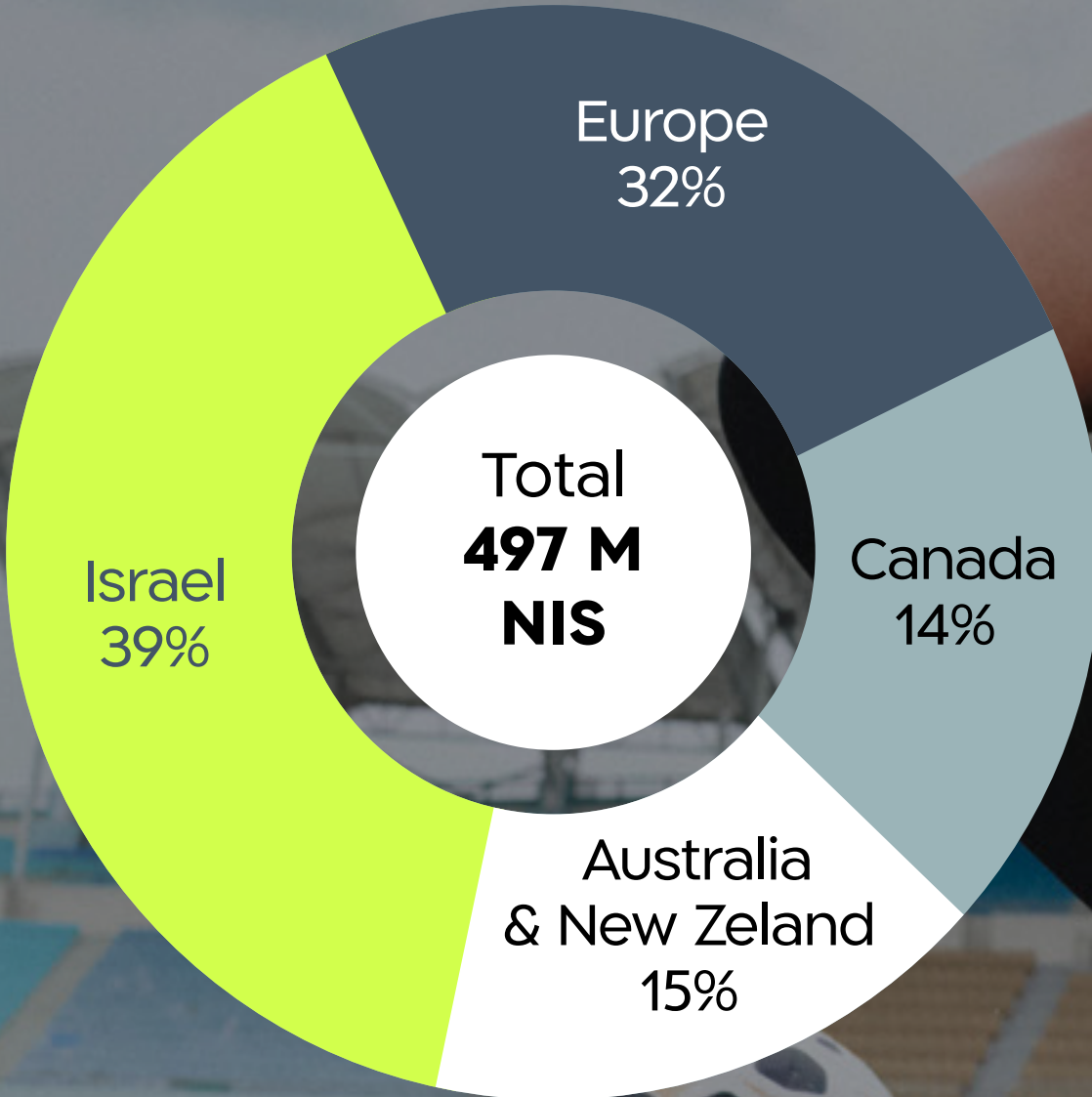
(1) Data excluding the impact of financial reporting design according to IFRS 16 standards
(2) Dream Sport operation was terminated in January 2025
(3) Operating profit includes amortization of purchase price allocation (PPA) adjustments in the amount of 0.2 million NIS for Samsung in 2025

COMPANY OVERVIEW

Company's Revenues by Brand 01-03/26 (%)



Company's Revenues by Territory 01-03/26 (%)



~6K

Employees

284

Stores

Germany Business Expansion

20

Countries

4

Territories

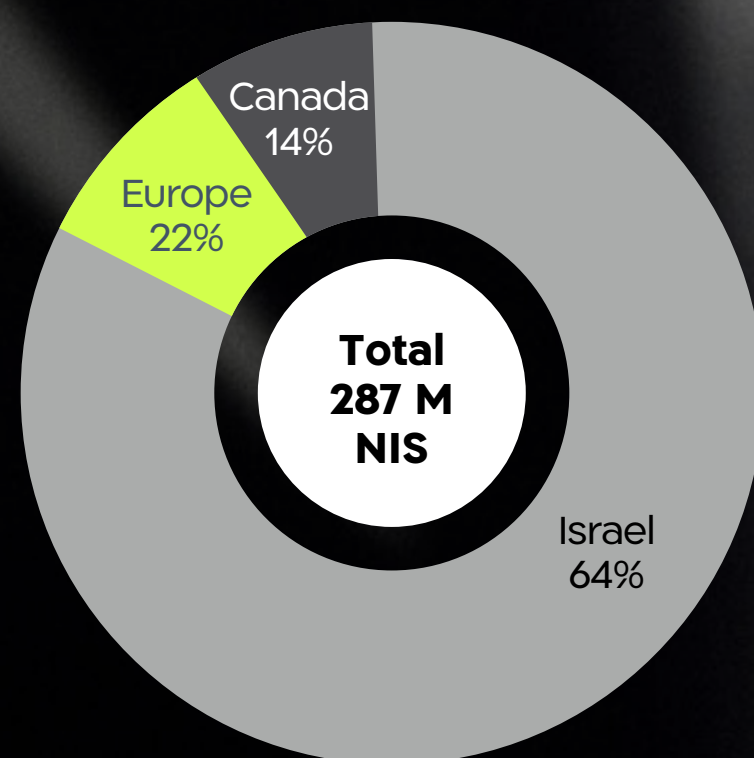
6

Global HQ

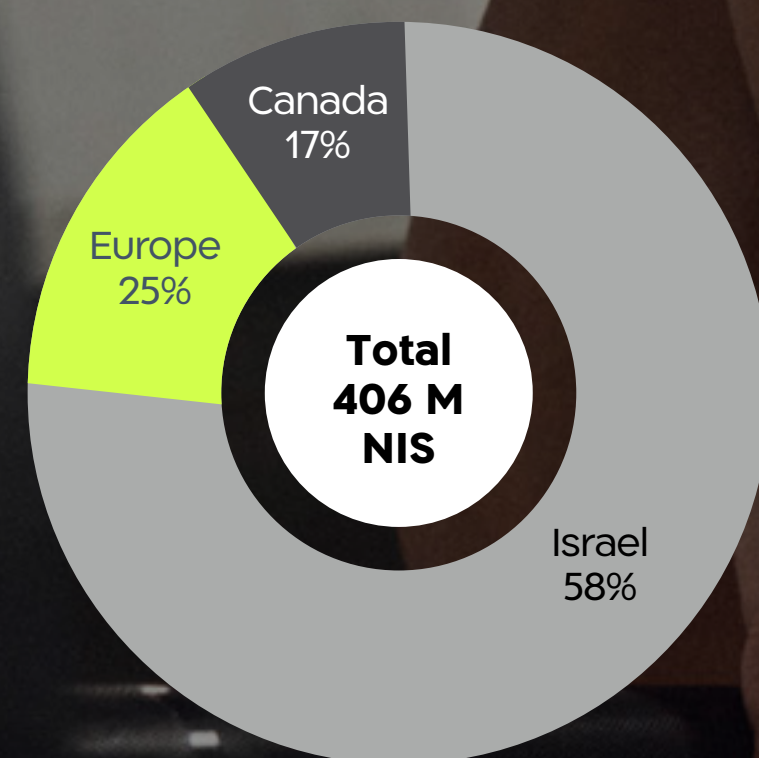
5 Leading Brands

COMPANY REVENUE BREAKDOWN

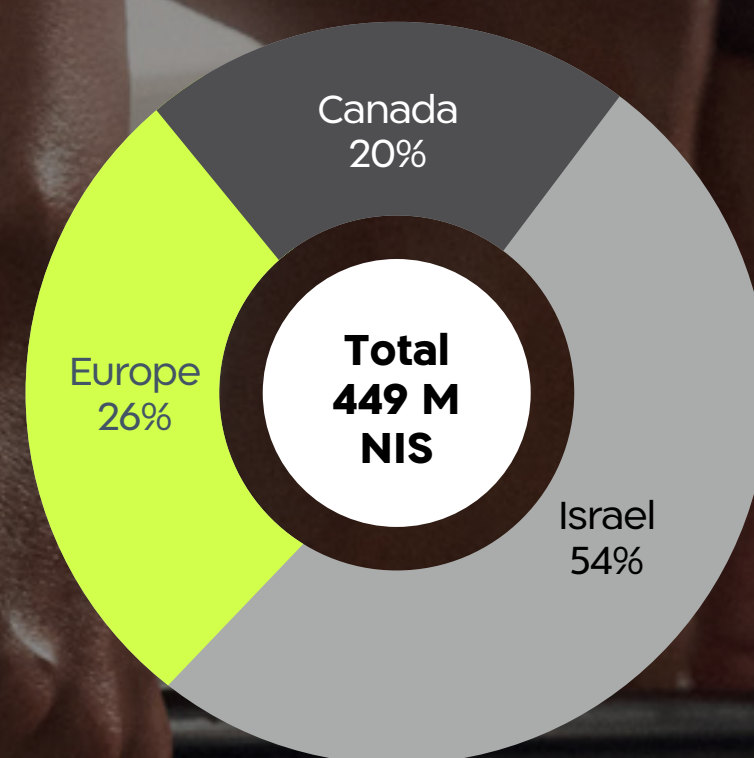
by geographic regions



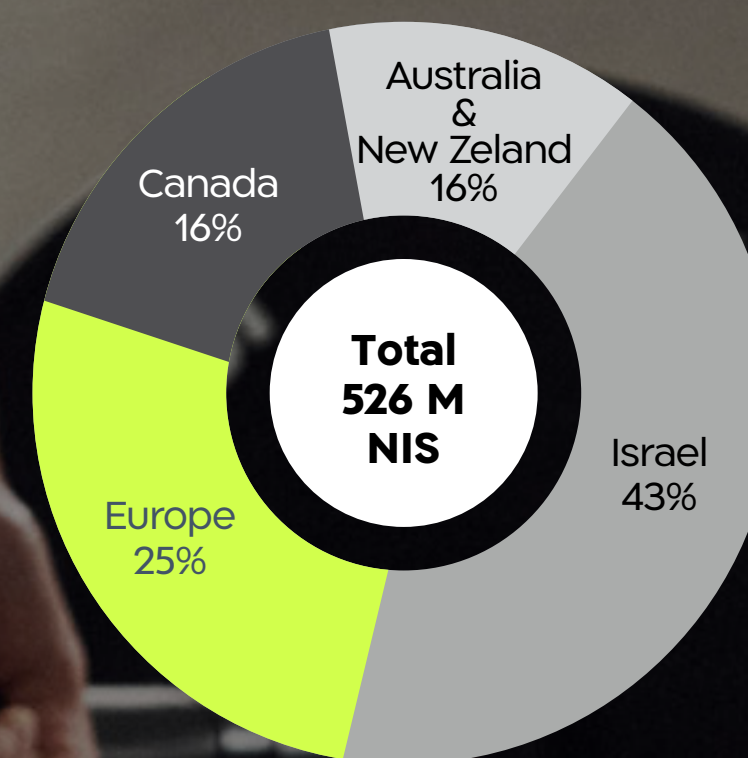
01-03/22



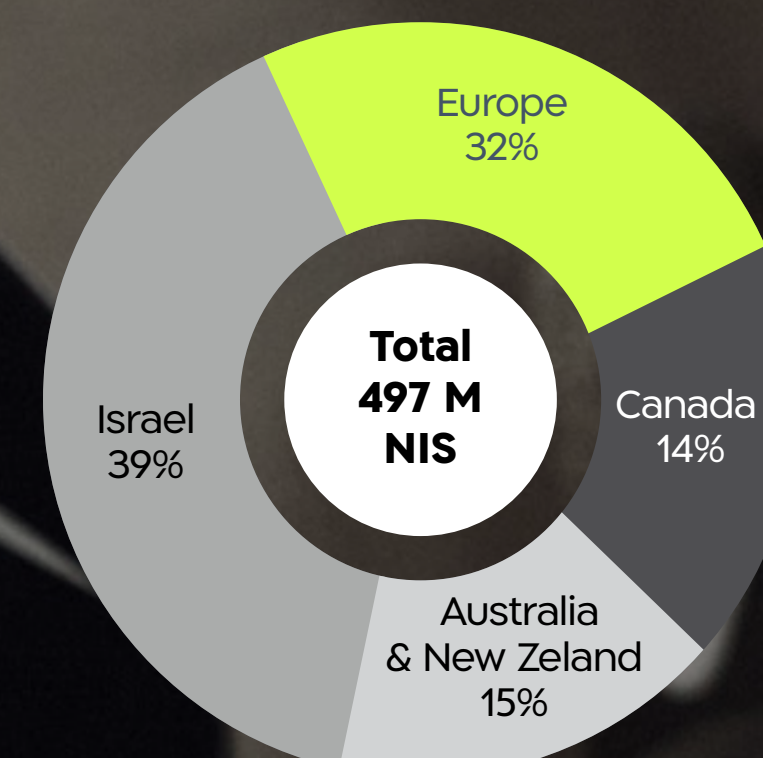
01-03/23



01-03/24

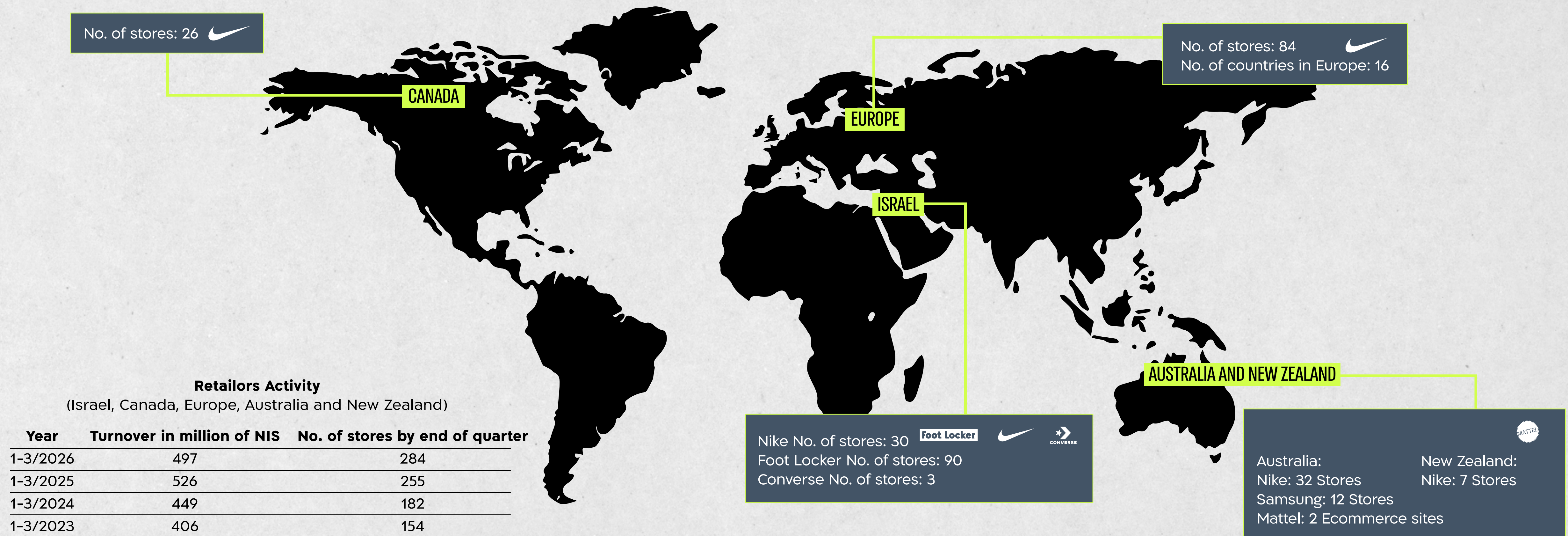


01-03/25



01-03/26

RETAILORS OPERATIONS AROUND THE WORLD



NEW STORES - NIKE EUROPE



Nama Ljubljana
Slovenia

19/02/26
506 SQM

NEW STORES - NIKE AUSTRALIA



Robina

12/03/26

569 SQM

NIKE SKIMS

Launched in 9 more stores during Q2 (10 in total)



Belgium // Antwerp Meir



Poland // Złote Tarasy

ELEVATING RETAILORS ECOM EXPERTISE

FOOT LOCKER WEBSITE

- Exiting Terminal X partnership as of 31/5
- Unlocking new audience segments
- Integrating marketing channels for maximum reach
- Unifying inventory across online & retail
- Elevating the end-to-end customer experience





THANK YOU