November 2026

FINANCIAL RESULTS OVERVIEW Q3.2026

Date : 16/11/2026



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FORWARD LOOKING STATEMENT

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COMPANY HIGHLIGHTS

	EURO	USD
Q3	-12% vs. LY	-10.5% vs. LY
YTD	-10.5% vs. LY	-14% vs. LY

	Q3.2026	Sep YTD. 2026
SALES	426.2M	1,279M
	-7.3% vs. LY	-4.9% vs. LY
	Organic growth 3.1% vs. LY	Organic growth 4.8% vs. LY
EBITDA*	53M	160M
	-7.9% vs. LY	-3.2% vs. LY
Net Profit*	17.6M	56.7M
	-8.6% vs. LY	+13.9% vs. LY
OPERATING CASH FLOW	48.5M	157.4M
	Free** cash flow 30.8 M	Free*** cash flow 104.1 M

Net Debt 342M

Decreased by **20 M** Vs. Q2.2026

Decreased by **97 M** Vs. Q4.2025



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* EBITDA & Net profit from continued operation

** Q3.2026 FCF 30.8 M = Operating CF 48.5M - Repayment of Liabilities for lease 11 M + Interest paid 7.3 M – CAPEX 14 M

*** Sep YTD.2026 FCF 104.1 M = Operating CF 157.4 M - Repayment of Liabilities for lease 26.2 M + Interest paid 23 M – CAPEX 50.1 M

HIGHLIGHTS

Q3.2026 Results VS. Last year (K NIS)

-7.3% **Sales**
Sales in original currency +3.1%

-15.5% **Operating Profit**
-10.5% including others

-7.9% **EBITDA** continued operation

-8.6% **Net Profit**
-1.4% inc. discontinued operation

	Q3 2026	Q3 2025	Var	Var %
Sales	**426,240**	**459,856**	-33,616	-7.3%
EBIT	**30,358**	**33,938**	-3,580	-10.5%
EBIT *(Before Others)*	27,707	32,777	-5,070	-15.5%
EBITDA *(Continued operation)*	**53,013**	**57,579**	-4,566	-7.9%
Net Profit *(Continued operation)*	**17,567**	**19,229**	-1,662	-8.6%
Net Profit	17,956	18,220	-264	-1.4%

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SALES & EBIT BY DIVISION

Q3.2026 Results VS. Last year (K NIS)

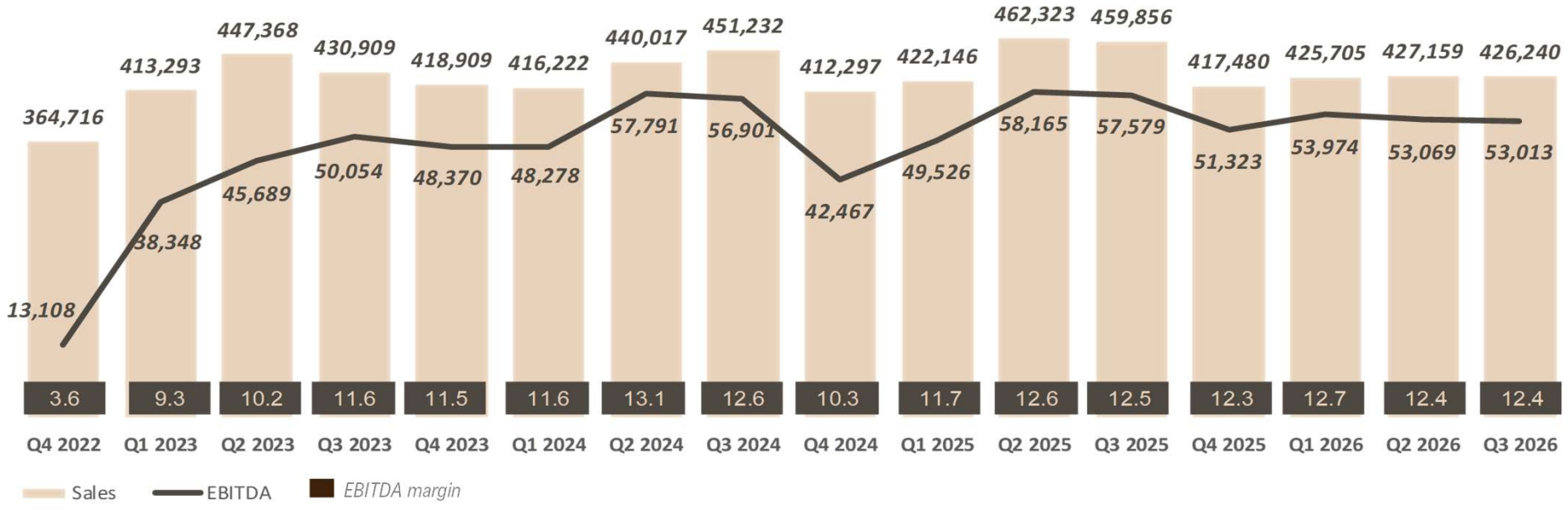
	Sales				EBIT	
	Q3 2026	Q3 2025	Var %	Var % (Org.)	Q3 2026	Q3 2025
Albaad Europe	338,989	370,114	(8.4%)	3.6%	22,271	23,934
% from sales					*6.6%*	*6.5%*
Albaad IL	62,847	62,101	1.2%	6.0%	6,320	3,869
% from sales					*10.1%*	*6.2%*
Albaad Fabric IL	76,993	84,761	(9.2%)	2.1%	6,133	10,129
% from sales					*8.0%*	*12.0%*
Albaad Fem IL	42,846	50,976	(15.9%)	(6.2%)	(2,380)	145
% from sales					*(5.6%)*	*0.3%*
Intercompany	(95,435)	(108,096)			689	863
HeadQuarter & Others					(5,326)	(6,163)
Total Company	426,240	459,856	(7.3%)	3.1%	27,707	32,777
% from sales					*6.5%*	*7.1%*
Other Income[(1)]					2,651	1,161
Total Company	426,240	459,856	(7.3%)	3.1%	30,358	33,938
% from sales					*7.1%*	*7.4%*

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(1) Other income 2026 : 3166 K NIS in Fabric IL + (515) K NIS in Wipes IL
Other income 2025 : 580 K NIS in Fabric IL + 581 K NIS in Wipes IL

SALES & EBITDA* TRENDS 2022-2026

QUARTERLY BASIS (K NIS)

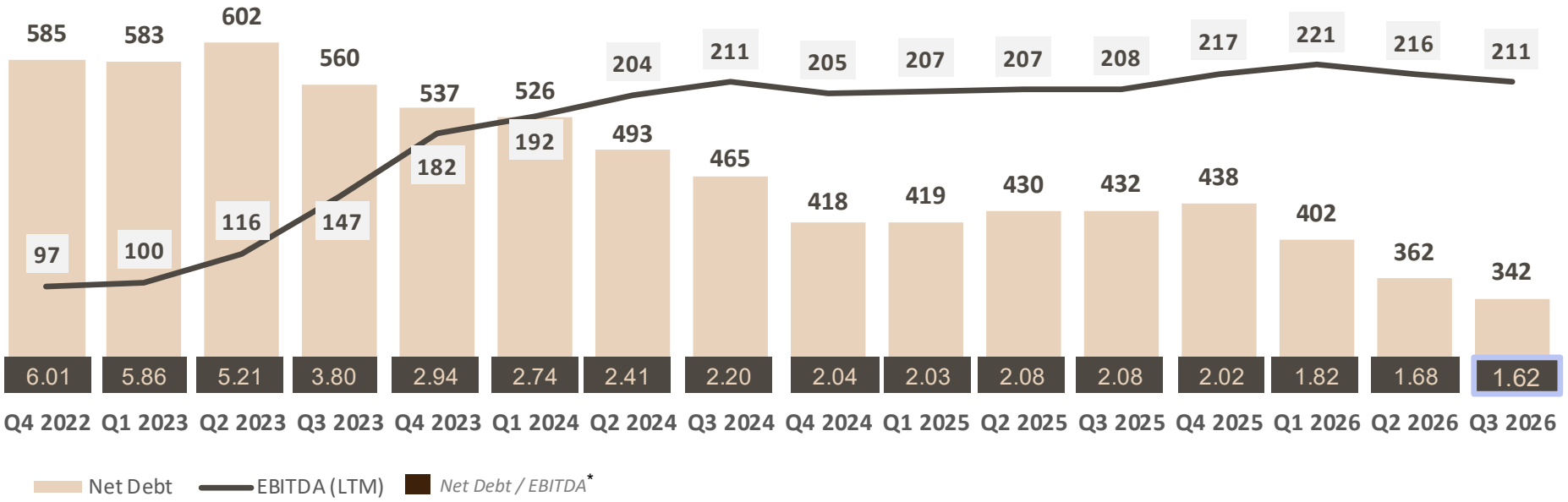


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* EBITDA from continued operation

NET DEBT TO EBITDA* TRENDS 2023-2026

QUARTERLY BASIS (M NIS)



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* EBITDA LTM from continued operation

HIGHLIGHTS

Sep YTD.2026 Results VS. Last year (K NIS)

-4.9% **Sales**
Sales in original currency +4.8%

-2% **Operating Profit**
-0.9% including others

-3.2% **EBITDA** continued operation

+13.9% **Net Profit**
+6.1% inc. discontinued operation

	SepYTD 2026	SepYTD 2025	Var	Var %
Sales	**1,279,104**	**1,344,325**	-65,221	-4.9%
EBIT	**93,011**	**93,901**	-890	-0.9%
EBIT *(Before Others)*	89,850	91,658	-1,808	-2.0%
EBITDA *(Continued operation)*	**160,056**	**165,270**	-5,214	-3.2%
Net Profit *(Continued operation)*	**56,685**	**49,774**	6,911	13.9%
Net Profit	57,838	54,491	3,347	6.1%

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SALES & EBIT BY DIVISION

Sep YTD.2026 Results VS. Last year (K NIS)

	Sales				EBIT	
	SepYTD 2026	SepYTD 2025	Var %	Var % (Org.)	SepYTD 2026	SepYTD 2025
Albaad Europe	1,016,817	1,069,825	(5.0%)	6.2%	66,907	65,968
% from sales					*6.6%*	*6.2%*
Albaad IL	183,859	188,664	(2.5%)	1.3%	15,042	7,465
% from sales					*8.2%*	*4.0%*
Albaad Fabric IL	239,036	267,405	(10.6%)	0.3%	27,968	36,442
% from sales					*11.7%*	*13.6%*
Albaad Fem IL	127,137	151,823	(16.3%)	(3.1%)	(4,121)	5,732
% from sales					*(3.2%)*	*3.8%*
Intercompany	(287,745)	(333,392)			1,232	(5,838)
HeadQuarter & Others					(17,178)	(18,111)
Total Company	1,279,104	1,344,325	(4.9%)	4.8%	89,850	91,658
% from sales					*7.0%*	*6.8%*
Other Income[(1)]					3,161	2,243
Total Company	1,279,104	1,344,325	(4.9%)	4.8%	93,011	93,901
% from sales					*7.3%*	*7.0%*

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(1) Other income 2026 : 3657 K NIS in Fabric IL + (496) K NIS in Wipes IL
Other income 2025 : 1662 K NIS in Fabric IL + 581 K NIS in Wipes IL

BALANCE SHEET

AS OF 30.09.2026 VS. 31.12.2025 (K NIS)

21M **Cash on hand**

342M **Net Debt**
decreased by 97M

519M **Equity**

36% **Equity from total balance sheet**

	30.09.2026	% from total	31.12.2025	% from total
Cash and cash equivalents	*20,962*	1%	*10,809*	1%
Trade Receivables	*191,853*	13%	*206,746*	14%
Inventory	*339,776*	23%	*331,427*	22%
Other Current Assets	*38,099*	3%	*45,068*	3%
Total Current Assets	**590,690**	41%	**594,050**	40%
Non Current Assets	**866,935**	59%	**903,506**	60%
Total Assets	1,457,625	100%	1,497,556	100%
Credit from banking & institutions	*225,620*	15%	*306,543*	20%
Trade Payables	*225,040*	15%	*199,179*	13%
Other Current Liabilities	*139,859*	10%	*120,374*	8%
Total Current Liabilities	**590,519**	41%	**626,096**	42%
Long-Term Loans from banks	*137,087*	9%	*142,752*	10%
Other Long-Term Liabilities	*210,589*	14%	*241,953*	16%
Total Long-Term Liabilities	**347,676**	24%	**384,705**	26%
Equity	**519,430**	36%	**486,755**	33%
Total liabilities	1,457,625	100%	1,497,556	100%

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ESG FOCUS

- **Achieved Platinum rating** in Maala ESG Index
- **7th consecutive year** of high-tier recognition
- Reflects our **commitment to sustainable** business practices and demonstrates consistent excellence and improvement in:
  - Environmental stewardship
  - Social responsibility
  - Corporate governance



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SEP YTD.2026 SUMMARY

SALES

1,279 M

-4.9% vs. LY

Organic growth +4.8% vs LY

EBITDA*

160 M

-3.2% vs. LY

NET Profit*

56.7 M

+13.9% vs. LY

NET DEBT TO EBITDA*

1.62

EBITDA* LTM 211M

NET DEBT

342 M

Decreased by 97M

comparing to Dec 2025

OPERATING CASH FLOW

157.4 M

Free Cash Flow 104.1 M**

The company declared a dividend of 20 M NIS

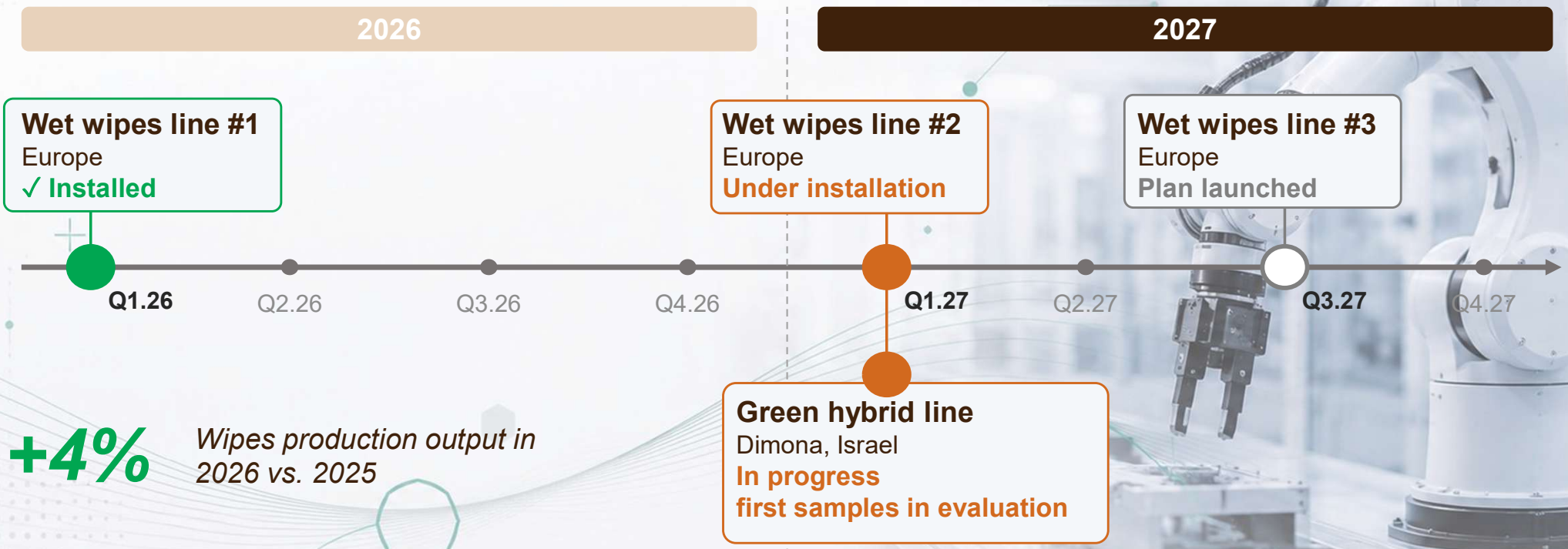
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*EBITDA & Net profit from continued operation

** Sep YTD.2026 FCF 104.1 M = Operating CF 157.4 M - Repayment of Liabilities for lease 26.2 M + Interest paid 23 M – CAPEX 50.1 M

ROAD MAP TO GROWTH - 2027 PLAN

Capacity expansion: wet wipes lines in Europe & green hybrid line in Dimona



+4% *Wipes production output in 2026 vs. 2025*

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THANK YOU

