

INVESTOR PRESENTATION, NOVEMBER 2026

TADIRAN
GROUP

Forward looking information

This presentation was prepared by Tadiran Group Ltd. (hereinafter: "the company" and/or "the group" and/or "Tadiran") as a general presentation about the company and is not intended to replace the need to review the company's full reports to the Securities Authority and the Stock Exchange Value in Tel Aviv Ltd. including, among other things, the company's periodic reports including the company's periodic report for 2025 and Q1, Q2 and Q3 2026, and immediate reports of the company (hereinafter: "company reports") and the company's reports should be reviewed before making a decision regarding Investment in the company's securities.

The information included in the presentation does not constitute advice, a recommendation, an opinion regarding investment, does not constitute an offer to invest and/or purchase the company's securities (and in particular does not constitute an "offer to the public" or "sale to the public" of any kind) and does not replace an independent examination and advice Personal in accordance with the special data of each investor. Such an offer will be made only subject to the provisions of the law, after the Securities Authority and the stock exchange. This presentation includes a summary of the issues described in the context in which they are discussed and not the full information available to the company in relation to these issues. includes the full results and financial information of the company and the explanations thereof and/or the company's business plans or the description of all its activities and/or the company's risk factors.

The facts and data that served as a basis for the information detailed in this presentation are based on information as known to the company at the time of preparation of this presentation, including data published by entities external to the company, the content of which has not been independently checked by the company and therefore the company is not responsible for their correctness, and they do not constitute company presentations.

This presentation may include forward-looking information as defined in the Securities Law, 1968-5778 (hereinafter: "forward-looking information"), including forecasts, subjective assessments of the company's management as of the date of publication of the presentation, which, reasonable, that are inherently uncertain, estimates and information regarding future events. The forward-looking information refers only to the date to which it refers and is uncertain, cannot be estimated in advance, is affected by factors that are not within the control of the company, each of which or a combination of them, as well as the realization of which risk factors that characterize the company's activity, may materially harm the results of the company's activity and cause the actual results to be materially different from the forward-looking information.

With the exception of an obligation to disclose information as required by the securities laws applicable to the company, the company does not undertake to update or change any information included in this presentation in order to reflect events and/or circumstances that will apply after the date of its editing. It is clarified that the company's plans and strategy contained in this presentation are correct at the time of their publication and can and will change in accordance with the decisions of the company's board of directors as they may be from time to time. The company's are based, among other things, on the company's assessments regarding the trends in the company's business in particular and trends in the market in which the company operates in general, as well as the company's management's assessments regarding the potential and trends in the market in Israel and the international markets as of this date. These estimates may not materialize and/or materialize in a materially different manner from the company's estimates, among other things, as a result of factors external to the company and which are beyond the company's control, including, among other things, changes in the economic situation in the Israeli economy in general and in the market in which the company operates in particular, the development of new trends and/or Different from those that the company's management estimates as of this date, regulatory changes and the realization of which of the risk factors described in the company's reports and the security situation in Israel, etc.

To the extent that there is a contradiction between what is stated in this presentation and what is stated in the company's reports required by law, what is stated in the

TADIRAN

65
years

of industry
leadership in Israel

Air Conditioning

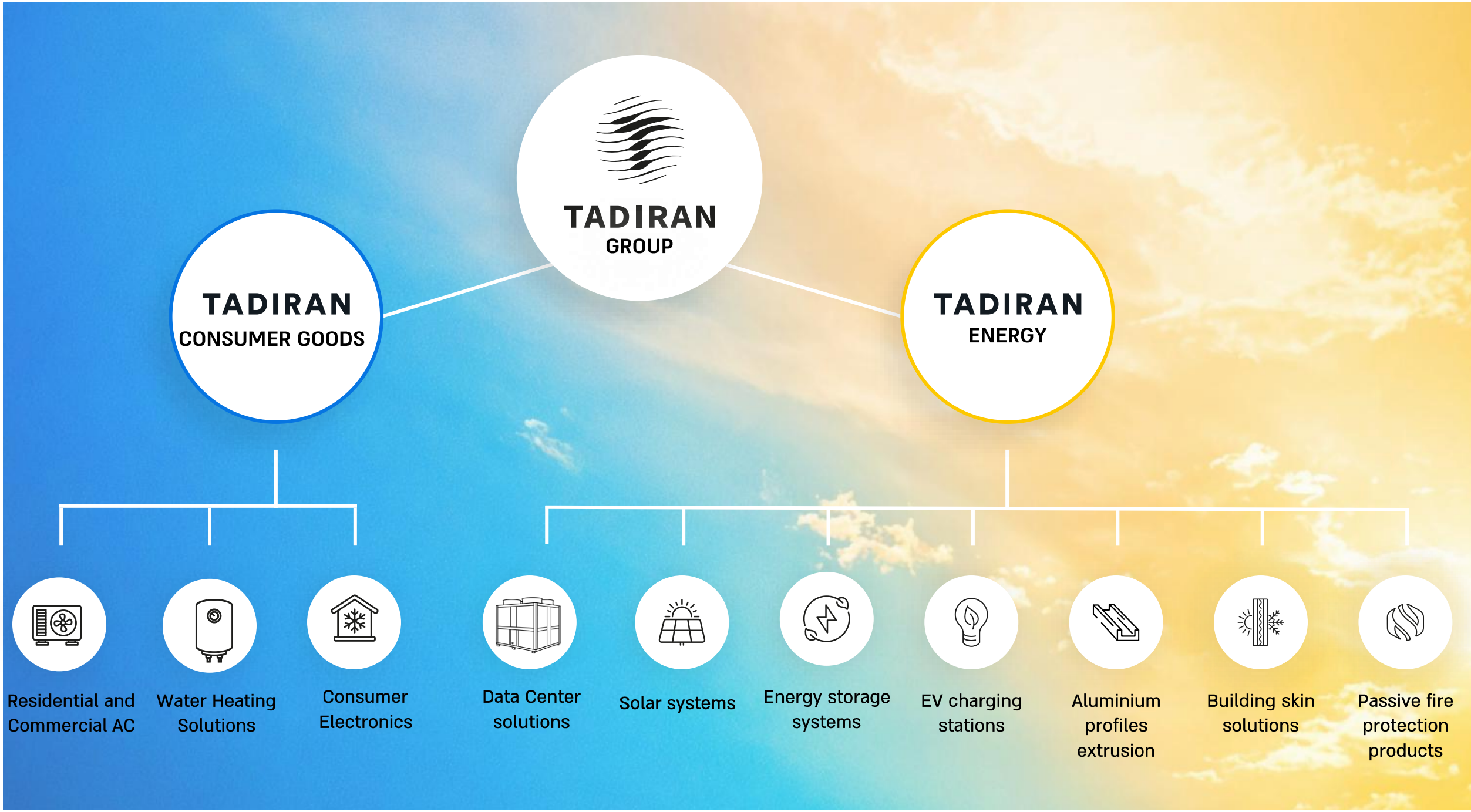
Energy

BRAVO!
המלצת הצרכנים
2025

A leading
consumer brand

Long-term business
development in Israel and
abroad

Engineering excellence
from development
to production across industries


TADIRAN
GROUP
TADIRAN
CONSUMER GOODS
TADIRAN
ENERGY
Residential and Commercial AC
Water Heating Solutions
Consumer Electronics
Data Center solutions
Solar systems
Energy storage systems
EV charging stations
Aluminium profiles extrusion
Building skin solutions
Passive fire protection products



Approx. **700** employees

Israeli industry



International **Standards**



32,500 M2 of manufacturing



R&D Labs


TADIRAN
Consumer Goods

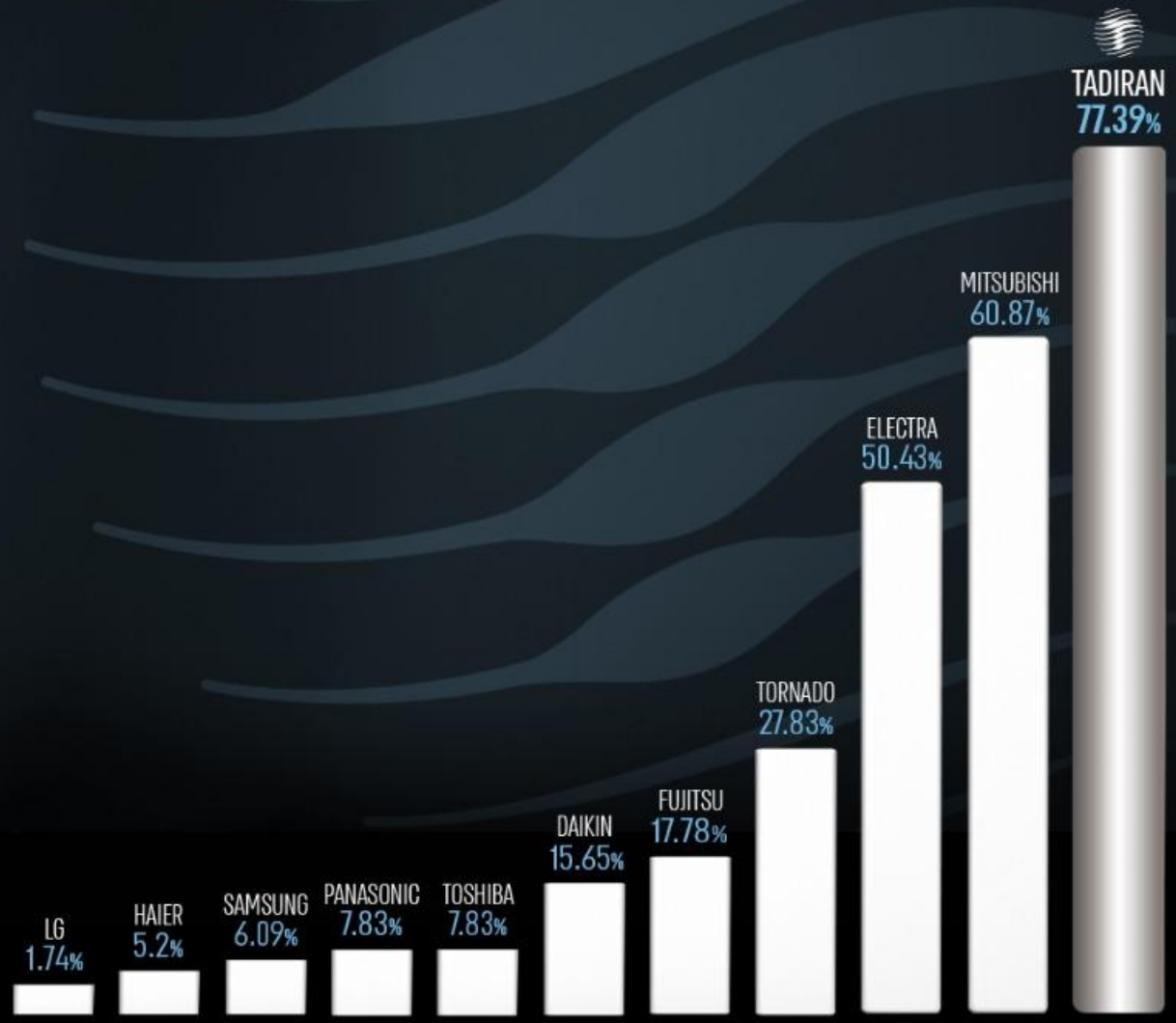
MIDRAG™

— 2025 —

TADIRAN THE MOST RELIABLE!

YEAR AFTER YEAR, PROVEN TIME AND AGAIN.

ACCORDING TO A SURVEY CONDUCTED BY MIDRAG AMONG AIR CONDITIONING INSTALLERS, JULY 2025.



AC Solutions
for All Segments



Wall-mounted AC



Mini-split Systems



VRF, MINI VRF



Chillers and Commercial AC Systems



Hybrid Systems



Water Heating Solutions

AC and Heating Systems
for the Private and Business Sectors

Development and Identification
of Technologies for New Products

Advanced Local Production
with International Standards

Leading Value Chain

Manufacturing



Manufacturing plant in Israel that meets international standards

Advanced laboratories and strict quality control.

Innovation and Growth



Israeli R&D Department

Develop new technologies and business entrepreneurship.

Supply Chain



Advanced import, storage, logistics, and distribution system.

Service



Industry-leading customer service for both consumer and professional audiences.

Engineering support
Project planning, execution, and implementation

Wide Range of Solutions



Representation and collaboration with leading international brands in various air conditioning fields.

TADIRAN

LET TADIRAN UPDATE YOUR LIFE



הורידו עכשיו MY TADIRAN
לחוויית מיזוג שלא הכרתם

GET IT ON Google Play

Available on the App Store


TADIRAN
NEW ENERGY

Energy Sector

TADIRAN
NEW ENERGY

Tadiran Solar

Solar energy systems

Tadiran Aluminum

Aluminum profile extrusion

Tadiran Energy Solutions

Data center solutions, energy storage systems, UPS products, vehicle charging

Tadiran Arava

Design, engineering, and installation of cladding and curtain walls

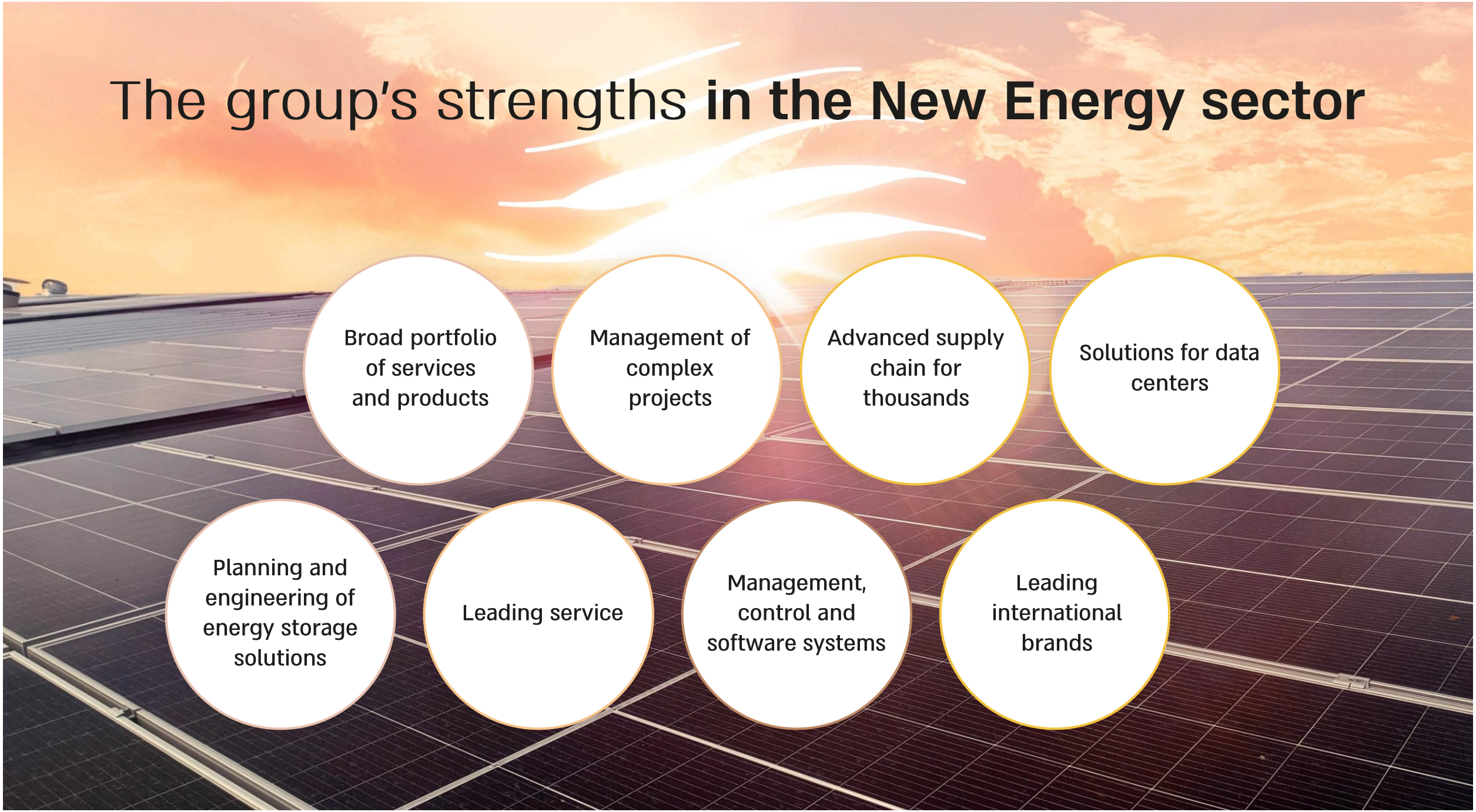
VP Solar

Solar energy systems, energy storage, vehicle charging, and climate systems for the European market

EFS

Passive fire and smoke safety solutions

The group's strengths **in the New Energy sector**



Tadiran **Solar**

Expertise:

Import, design, distribution, and sale of products for assembling photovoltaic (PV) systems

Products:

Solar systems: Solar panels, aluminum mounting systems, current inverters and optimizers and storage systems.



Tadiran **Energy Solutions**



Expertise:

- Products for Data Centers
- Design, import, and distribution of energy storage systems
- Charging solutions for electric vehicles.
- 24/7 service

Products:

Storage Systems

Data Center Solutions (Cooling, High and Low Voltage Electrical Panels, Busbars, Design, Software and Control)

UPS systems

Vehicle Charging Stations

Tadiran **Aluminum**

Expertise and products:

Extrusion of aluminum profiles for the industrial sector. Specializing in profiles for the construction of solar systems.

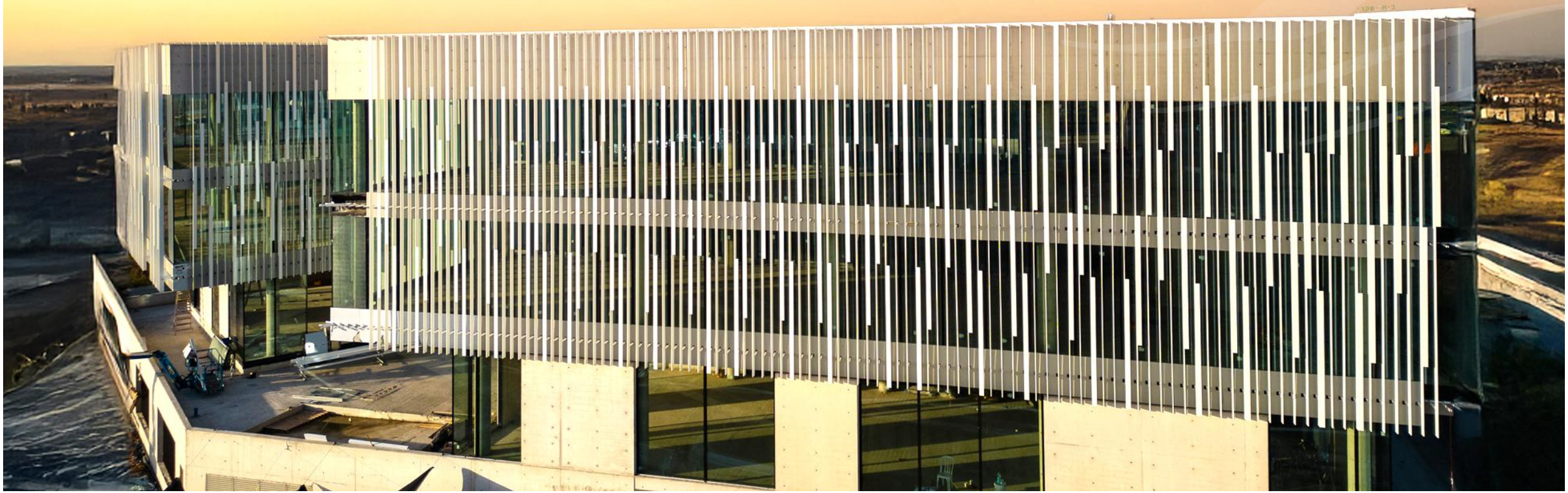
- Factory & paint shop area approximately 5,000 m2
- Manufacturing capacity approximately 650 tons per month
- Green factory: The manufacturing process uses natural gas
- Innovation: Automated manufacturing process.



Tadiran **Arava**

Expertise:

A comprehensive solution for building envelopes. Design, engineering, procurement, and installation of various dry-hanging systems.



EFS ENGINEERING
FIRE PROTECTION SOLUTIONS

Fire protection and ventilation solutions

Factory expertise:

Development, manufacture, installation, and distribution of passive fire protection products, smoke management, and related products for air ducts – with Israeli, European, and American standards.

Products:

Fire and smoke racks, silencers, fire and smoke curtains, ceramic sheets, and related products for air conditioning and ventilation ducts.



Distributor in Europe:

VPSOLAR®
ENERGY SOLUTION PROVIDER

VP SOLAR was founded in 1999 in Italy

Expertise:

- Design, import, distribution, and trade of energy solutions for the private and industrial market.
- Photovoltaic systems for renewable energy and energy storage.

Products:

Solar panels, inverters, energy storage systems, construction systems, heat pumps, and electric vehicle charging stations.



Cooperation with Schneider Electric in the field of Data Centers

- Tadiran is an EcoXpert partner of Schneider Electric.
- Authorized distributor and marketer of:
  - Energy Systems - High-Voltage and Low-Voltage Switchboards
  - Uninterruptible Power Supply (UPS) Systems
  - Busbar Systems
  - Cooling Systems - Chillers, CRAC Units, and Liquid Cooling
  - Engineering Design and Installation
  - Service & Maintenance Network







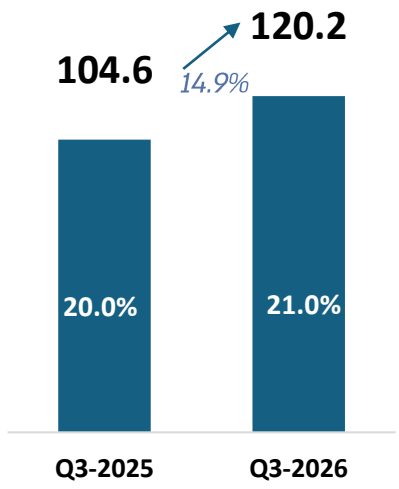
TADIRAN | Schneider Electric

Financial results – Q3

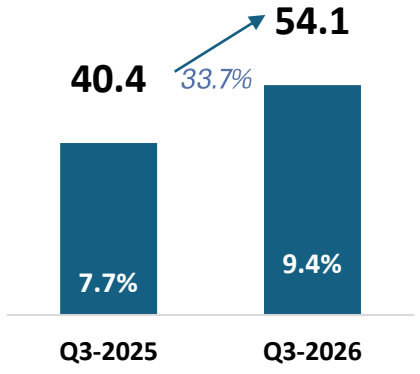
Revenues



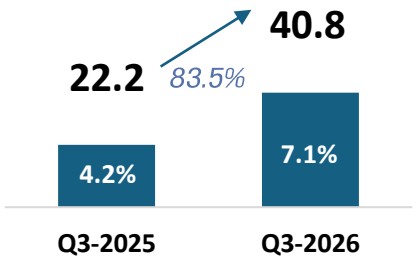
Gross profit



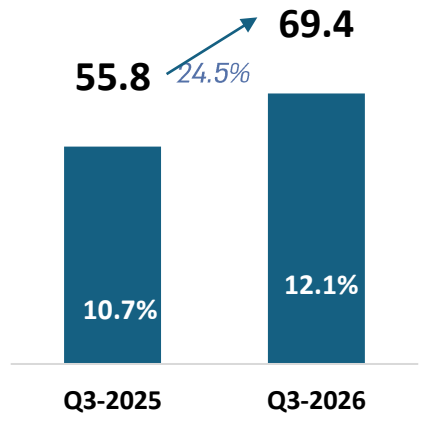
Operating profit *



Net profit



EBITDA



*Operating profit before other income (expenses), net.

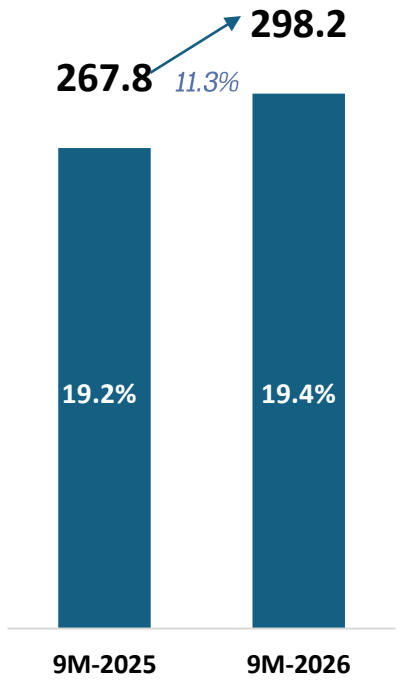
NIS in millions

Financial results – First Nine Months

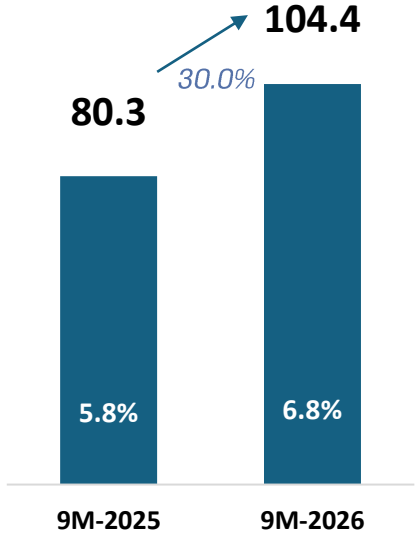
Revenues



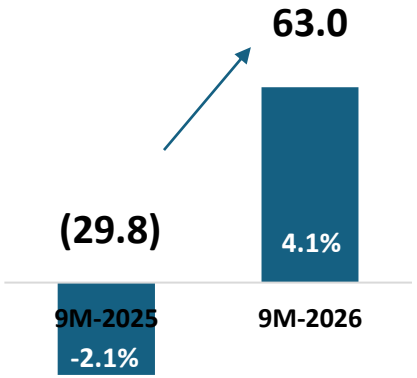
Gross profit



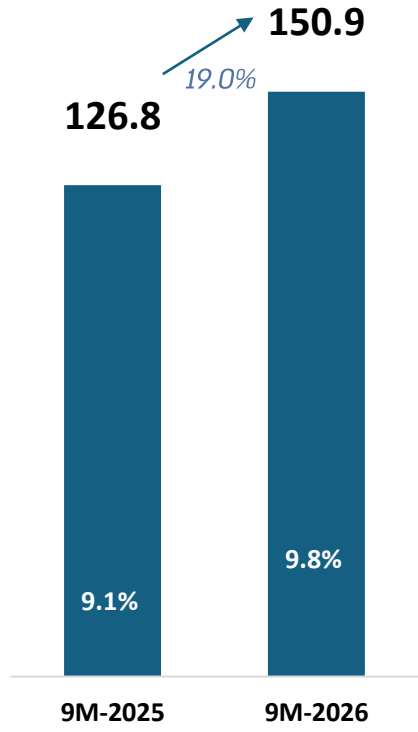
Operating profit *



Net profit (loss)



EBITDA

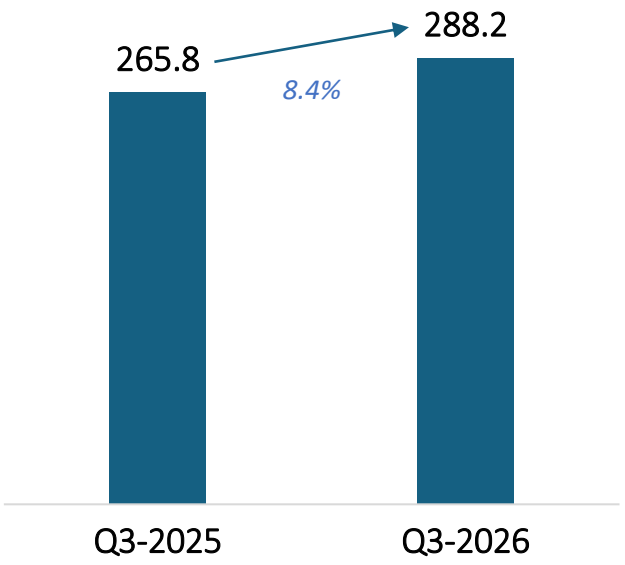


*Operating profit before other income (expenses), net.

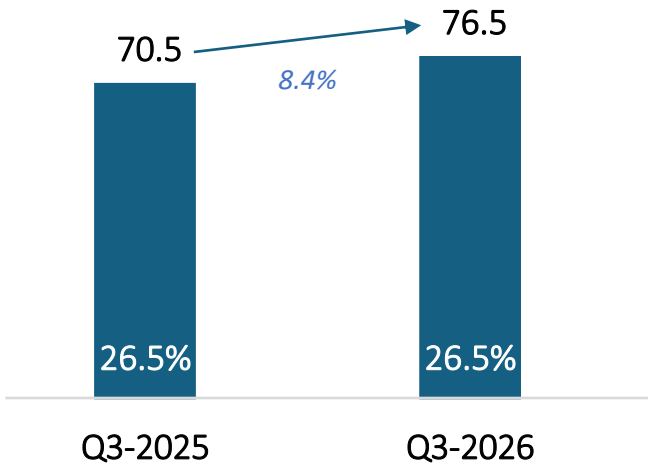
NIS in millions

Key Trends – Consumer Products – Third Quarter

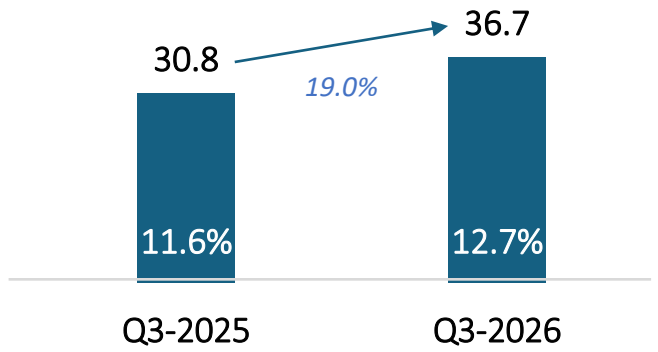
Revenues



Gross profit



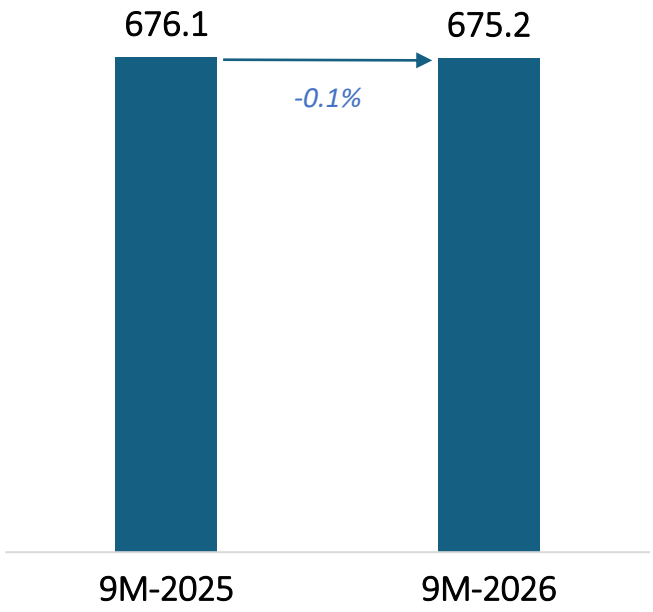
Segment operating profit before other income (expenses)



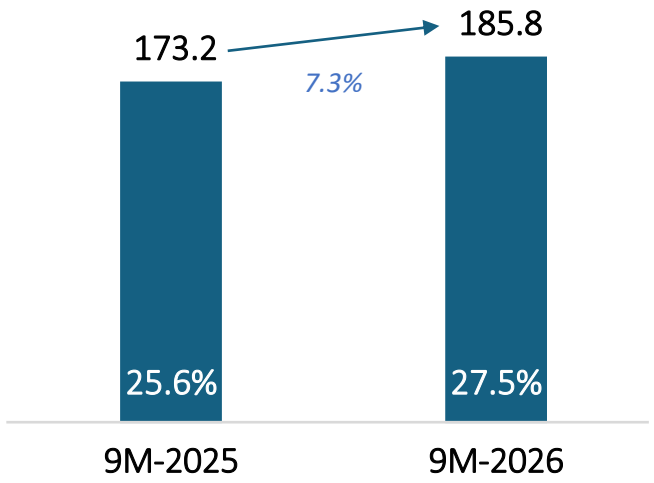
NIS in millions

Key Trends – Consumer Products – First Nine Months

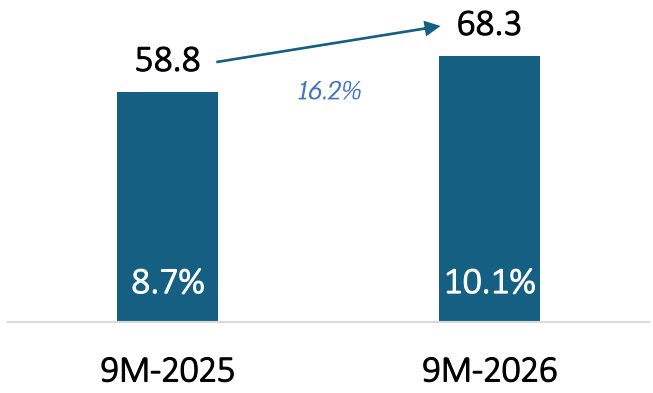
Revenues



Gross profit



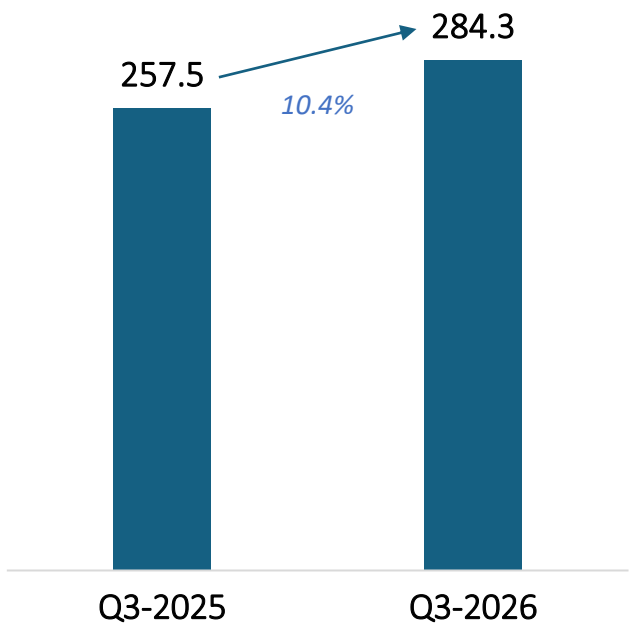
Segment operating profit before other income (expenses)



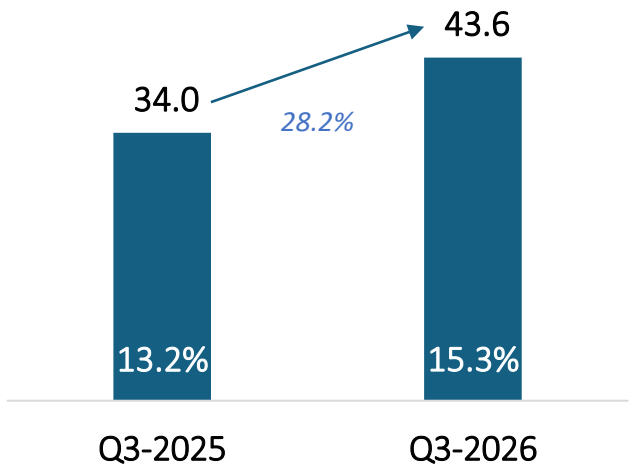
NIS in millions

Key Trends – Energy – Third Quarter

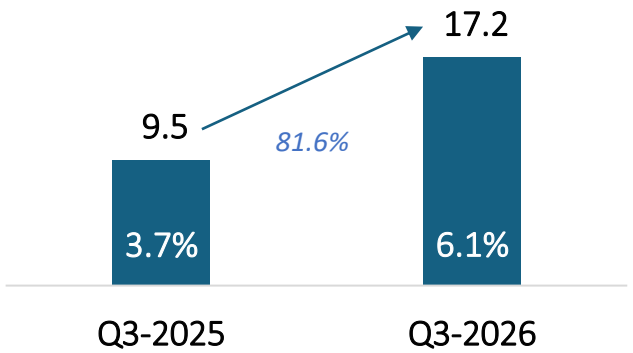
Revenues



Gross profit



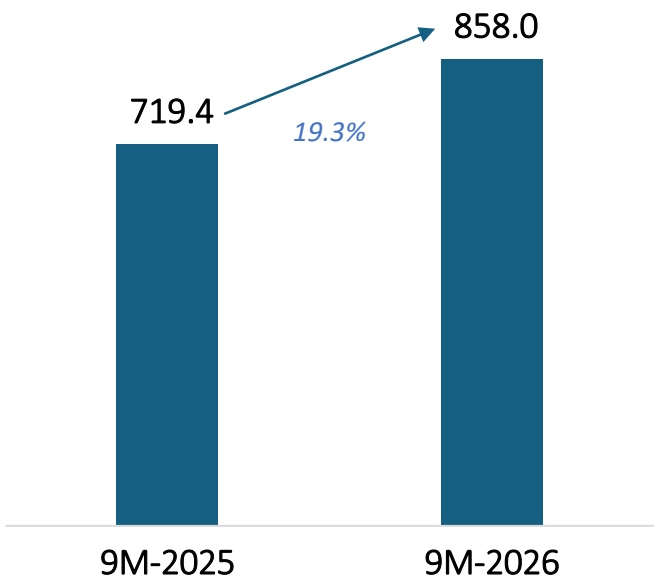
Segment operating profit before other income (expenses)



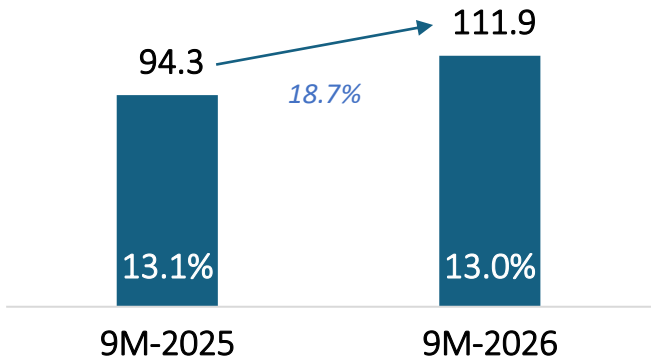
NIS in millions

Key Trends – Energy – First Nine Months

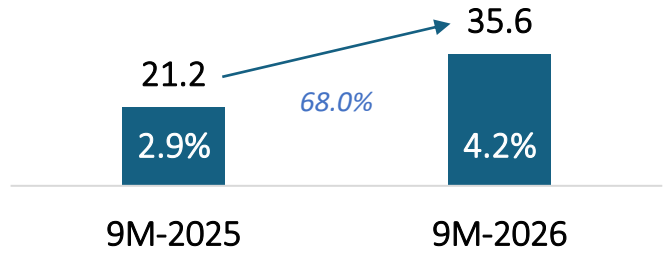
Revenues



Gross profit



Segment operating profit before other income (expenses)



NIS in millions

Key Growth Drivers

Tadiran Energy

Solar Energy & Storage

Deepening activity in the storage market –

Israeli storage systems market expected to grow ~30 GWh by 2030

Data Centers

Advanced solutions for data centers –

Israel data centers market expected to grow ~1.5 GW by 2031

Tadiran Consumer Goods

Consumer Goods

Expanding the electrical appliances business in Israel

HVAC Expansion

Solutions tailored to the European market



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